

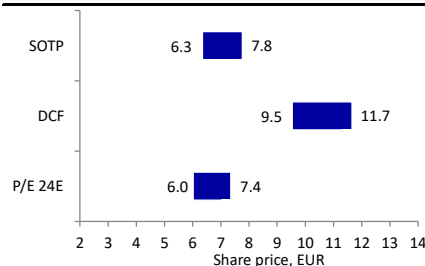
KEY DATA

| | |
|---------------------|-------------------|
| Stock country | Finland |
| Bloomberg | ASPO.FH |
| Reuters | ASPO.HE |
| Share price (close) | EUR 6.13 |
| Free float | 88% |
| Market cap. (bn) | EUR 0.19/EUR 0.19 |
| Website | www.aspo.com |
| Next report date | |

PERFORMANCE



VALUATION APPROACH



ESTIMATE CHANGES

| Year | 2023E | 2024E | 2025E |
|------------|-------|-------|-------|
| Sales | 0% | 0% | 1% |
| EBIT (adj) | 2% | 1% | 0% |

Source: Nordea estimates

Nordea IB & Equity - Analysts

Pasi Väisänen
DirectorJoni Sandvall
Analyst

2024 dry bulk sector pricing could improve

2023 was a weak year for the dry bulk sector, reflected in ESL Shipping's clean EBIT declining by 50% y/y. Demand for steel, pulp and construction materials was not strong. Looking ahead, Q1 could still be seasonally weak, but the overall risk/reward balance in the dry bulk sector looks more positive for 2024. Record-low supply could support pricing in the sector for this year. We forecast group-level 2024 EBIT guidance at over EUR 30m (LSEG Data & Analytics consensus: EUR 31m). Our fair value range of EUR 7.3-8.9 per share is based on equal weightings of our DCF, P/E and SOTP valuations.

Full-year 2024 guidance should indicate improving y/y EBIT

We forecast a 17% y/y revenue decline for Q4 2023 (consensus: -15%) and an EBIT margin for ESL Shipping of 11.1% (consensus: 10.3%). We also expect that the Telko segment could report clean EBIT of EUR 2.9m for Q4. Our expectation for the dividend proposal is EUR 0.47 (consensus: EUR 0.47). SSAB guides for higher q/q shipments in Europe for Q1 2024, which gives positive indications. If full-year guidance points to flat y/y 2024 EBIT, that would be a disappointment.

Freight rates suggest a stronger 2024

Further downside in the dry bulk sector could be limited because global supply growth looks lower than OECD GDP growth forecasts. Low supply may lead to higher freight rates, even in the medium term. For ESL Shipping, we forecast 10% y/y revenue growth for 2024 (2023E: -24%) and clean EBIT of EUR 24.2m (2023E: EUR 18.6m). The company is selling two Supramax vessels, but the timing of these transactions has been uncertain. Possible divestment money could be used for new ships.

Divestment indicates EV/EBIT of 12x for ESL Shipping

Aspo sold 15.4% of ESL Shipping for EUR 30m, indicating an EV/EBIT valuation of ~12x for the segment. The divestment price leaves EUR 60m enterprise value (including the hybrid loan) for other business areas, giving EV/EBIT of 5x for all other segments combined. In a scenario where these other businesses were valued at EV/EBIT of 9x and ESL Shipping at 12x, we calculate that the total EV of the Aspo group would then be over EUR 400m in 2024. Our conclusion is that the current valuation does not look overly challenging.

SUMMARY TABLE - KEY FIGURES

| EURm | 2019 | 2020 | 2021 | 2022 | 2023E | 2024E | 2025E |
|--------------------------|--------|-------|--------|-------|--------|-------|-------|
| Total revenue | 588 | 501 | 583 | 643 | 540 | 569 | 595 |
| EBITDA (adj) | 50 | 52 | 77 | 87 | 61 | 72 | 77 |
| EBIT (adj) | 21 | 19 | 44 | 55 | 28 | 36 | 41 |
| EBIT (adj) margin | 3.6% | 3.9% | 7.6% | 8.6% | 5.2% | 6.3% | 6.9% |
| EPS (adj, EUR) | 0.42 | 0.38 | 1.07 | 1.37 | 0.54 | 0.67 | 0.82 |
| EPS (adj) growth | -28.3% | -8.9% | 182.2% | 27.4% | -60.7% | 24.4% | 22.8% |
| DPS (ord, EUR) | 0.22 | 0.35 | 0.45 | 0.46 | 0.47 | 0.48 | 0.49 |
| EV/Sales | 0.7 | 0.9 | 0.9 | 0.7 | 0.6 | 0.6 | 0.5 |
| EV/EBIT (adj) | 20.9 | 22.5 | 11.9 | 7.7 | 12.2 | 9.5 | 7.9 |
| P/E (adj) | 18.3 | 22.1 | 10.6 | 6.0 | 11.4 | 9.2 | 7.5 |
| P/BV | 2.0 | 2.3 | 2.8 | 1.8 | 1.3 | 1.3 | 1.2 |
| Dividend yield (ord) | 2.9% | 4.2% | 4.0% | 5.6% | 7.7% | 7.8% | 8.0% |
| FCF Yield bef A&D, lease | 13.9% | 16.9% | 3.8% | 12.9% | 13.1% | 11.0% | 18.5% |
| Net debt | 198 | 170 | 167 | 167 | 152 | 147 | 129 |
| Net debt/EBITDA | 4.0 | 3.3 | 2.5 | 2.6 | 2.9 | 2.1 | 1.7 |
| ROIC after tax | 5.8% | 5.6% | 13.4% | 17.0% | 8.5% | 10.9% | 12.5% |

Source: Company data and Nordea estimates

Segment estimates

ESTIMATES BY SEGMENT, QUARTERLY (EURm)

| | Q1 22 | Q2 22 | Q3 22 | Q4 22 | Q1 23 | Q2 23 | Q3 23 | Q4 23E | Q1 24E | Q2 24E | Q3 24E | Q4 24E |
|---------------------|-------|-------|-------|-------|-------|-------|-------|--------|--------|--------|--------|--------|
| ESL Shipping | | | | | | | | | | | | |
| Sales | 56.8 | 60.3 | 65.0 | 63.3 | 52.7 | 44.0 | 43.0 | 47.5 | 51.1 | 51.5 | 50.3 | 53.6 |
| - sales growth | 31% | 31% | 37% | 16% | -7% | -27% | -34% | -25% | -3% | 17% | 17% | 13% |
| EBIT | 7.9 | 9.2 | 9.7 | 10.6 | 6.0 | 3.3 | 4.0 | 5.3 | 5.5 | 5.7 | 6.0 | 7.0 |
| EBIT margin | 14% | 15% | 15% | 17% | 11% | 8% | 9% | 11% | 11% | 11% | 12% | 13% |
| Leipurin | | | | | | | | | | | | |
| Sales | 27.7 | 29.3 | 32.3 | 41.3 | 34.6 | 34.4 | 33.2 | 33.9 | 35.6 | 35.4 | 34.4 | 35.1 |
| - sales growth | -1% | 14% | 17% | 30% | 25% | 17% | 3% | -18% | 3% | 3% | 3% | 3% |
| EBIT | 0.7 | 0.9 | 0.6 | 1.1 | 1.0 | 1.1 | 1.3 | 1.1 | 1.2 | 1.2 | 1.2 | 1.2 |
| EBIT margin | 3% | 3% | 2% | 3% | 3% | 3% | 4% | 3% | 4% | 4% | 4% | 4% |
| Telko | | | | | | | | | | | | |
| Sales | 75.9 | 71.8 | 60.5 | 59.2 | 54.3 | 54.2 | 53.8 | 54.1 | 53.9 | 55.3 | 57.0 | 56.3 |
| - sales growth | 24% | 1% | -17% | -20% | -28% | -25% | -11% | -9% | -1% | 2% | 6% | 4% |
| EBIT | 8.6 | 7.2 | 3.7 | 1.3 | 2.7 | 0.9 | 3.1 | 2.9 | 3.0 | 3.0 | 3.1 | 3.2 |
| EBIT margin | 11% | 10% | 6% | 2% | 5% | 2% | 6% | 5% | 6% | 6% | 5% | 6% |
| Aspo Group | | | | | | | | | | | | |
| Sales | 160.4 | 161.4 | 157.8 | 163.8 | 147.5 | 136.4 | 133.3 | 135.4 | 140.6 | 142.2 | 141.7 | 145.0 |
| - sales growth | 21% | 13% | 7% | 2% | -8% | -15% | -16% | -17% | -5% | 4% | 6% | 7% |
| EBIT clean | 15.0 | 15.9 | 13.0 | 11.3 | 8.0 | 3.6 | 7.9 | 7.7 | 8.4 | 8.7 | 8.9 | 10.0 |
| EBIT margin | 9.4% | 9.9% | 8.2% | 6.9% | 5.4% | 2.6% | 5.9% | 5.7% | 6.0% | 6.1% | 6.3% | 6.9% |
| PTP clean | 13.2 | 14.0 | 10.9 | 12.0 | 6.1 | 1.4 | 5.4 | 5.2 | 5.9 | 6.1 | 6.4 | 7.4 |
| Net Profit clean | 11.9 | 13.2 | 10.1 | 10.7 | 5.8 | 1.1 | 5.1 | 4.7 | 5.3 | 5.5 | 5.7 | 6.7 |
| EPS clean, EUR | 0.36 | 0.38 | 0.31 | 0.26 | 0.19 | 0.03 | 0.14 | 0.13 | 0.15 | 0.15 | 0.16 | 0.19 |
| EPS reported, EUR | 0.21 | 0.31 | 0.30 | -0.21 | 0.21 | -0.21 | 0.10 | 0.13 | 0.15 | 0.15 | 0.16 | 0.19 |

Source: Company data and Nordea estimates

ESTIMATES BY SEGMENT, ANNUAL (EURm)

| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023E | 2024E |
|---------------------|------|------|------|------|------|------|------|------|------|------|-------|-------|
| ESL Shipping | | | | | | | | | | | | |
| Sales | 78 | 85 | 76 | 71 | 79 | 120 | 175 | 148 | 191 | 245 | 187 | 207 |
| - sales growth | 8% | 10% | -11% | -6% | 11% | 51% | 46% | -15% | 29% | 28% | -24% | 10% |
| EBIT | 8 | 16 | 15 | 13 | 14 | 17 | 15 | 8 | 27 | 37 | 19 | 24 |
| EBIT margin | 10% | 19% | 19% | 18% | 17% | 14% | 8% | 5% | 14% | 15% | 10% | 12% |
| Leipurin | | | | | | | | | | | | |
| Sales | 137 | 135 | 118 | 113 | 122 | 121 | 116 | 101 | 113 | 131 | 136 | 140 |
| - sales growth | 4% | -1% | -12% | -5% | 9% | -1% | -4% | -13% | 12% | 15% | 4% | 3% |
| EBIT | 5.2 | 4.4 | 2.4 | 2.0 | 3.6 | 3.3 | 3.0 | 1.4 | 1.9 | 3.3 | 4.5 | 4.9 |
| EBIT margin | 4% | 3% | 2% | 2% | 3% | 3% | 3% | 1% | 2% | 3% | 3% | 4% |
| Telko | | | | | | | | | | | | |
| Sales | 230 | 227 | 215 | 240 | 262 | 266 | 297 | 251 | 279 | 267 | 216 | 222 |
| - sales growth | -3% | -1% | -5% | 12% | 9% | 2% | 12% | -15% | 11% | -4% | -19% | 3% |
| EBIT | 6 | 10 | 10 | 10 | 11 | 12 | 8 | 15 | 21 | 21 | 10 | 12 |
| EBIT margin | 3% | 4% | 5% | 4% | 4% | 5% | 3% | 6% | 8% | 8% | 4% | 5% |
| Aspo Group | | | | | | | | | | | | |
| Sales | 476 | 483 | 446 | 457 | 502 | 541 | 588 | 501 | 583 | 643 | 540 | 569 |
| - sales growth | -1% | 1% | -8% | 3% | 10% | 8% | 9% | -15% | 16% | 10% | -16% | 6% |
| EBIT clean | 11 | 25 | 21 | 20 | 24 | 27 | 21 | 19 | 44 | 55 | 28 | 36 |
| EBIT margin | 2.3% | 5.2% | 4.6% | 4.5% | 4.7% | 4.9% | 3.6% | 3.9% | 7.6% | 8.6% | 5.2% | 6.3% |
| PTP clean | 7 | 19 | 17 | 17 | 20 | 21 | 17 | 15 | 40 | 49 | 19 | 26 |
| Net Profit clean | 9 | 19 | 15 | 15 | 18 | 18 | 13 | 12 | 34 | 43 | 17 | 21 |
| EPS clean, EUR | 0.28 | 0.60 | 0.50 | 0.48 | 0.59 | 0.58 | 0.42 | 0.38 | 1.07 | 1.37 | 0.54 | 0.67 |
| EPS reported, EUR | 0.28 | 0.60 | 0.60 | 0.48 | 0.57 | 0.42 | 0.47 | 0.38 | 0.75 | 0.65 | 0.28 | 0.67 |

Source: Company data and Nordea estimates

Reported numbers and forecasts

INCOME STATEMENT

| EURm | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023E | 2024E | 2025E |
|--------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Total revenue | 446 | 457 | 502 | 541 | 588 | 501 | 583 | 643 | 540 | 569 | 595 |
| Revenue growth | -7.6% | 2.5% | 9.8% | 7.7% | 8.7% | -14.8% | 16.5% | 10.3% | -16.1% | 5.5% | 4.5% |
| of which organic | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. |
| of which FX | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. |
| EBITDA | 33 | 32 | 35 | 37 | 50 | 52 | 67 | 65 | 53 | 72 | 77 |
| Depreciation and impairments PPE | -13 | -12 | -12 | -12 | -29 | -29 | -30 | -32 | -33 | -36 | -36 |
| of which leased assets | 0 | 0 | 0 | 0 | -14 | -13 | -14 | -17 | -14 | -14 | -14 |
| EBITA | 21 | 20 | 23 | 25 | 21 | 23 | 37 | 33 | 20 | 36 | 41 |
| Amortisation and impairments | 0 | 0 | 0 | -5 | 0 | -3 | -3 | 0 | 0 | 0 | 0 |
| EBIT | 21 | 20 | 23 | 21 | 21 | 19 | 34 | 33 | 20 | 36 | 41 |
| of which associates | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Associates excluded from EBIT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net financials | -1 | -4 | -4 | -5 | -3 | -5 | -4 | -6 | -9 | -10 | -10 |
| of which lease interest | 0 | 0 | 0 | 0 | -1 | -1 | -1 | -1 | -1 | -1 | -1 |
| Changes in value, net | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Pre-tax profit | 20 | 17 | 19 | 15 | 18 | 15 | 30 | 26 | 11 | 26 | 31 |
| Reported taxes | -2 | -2 | -2 | -2 | -2 | -1 | -5 | -4 | 0 | -3 | -3 |
| Net profit from continued operations | 18 | 15 | 18 | 13 | 16 | 13 | 25 | 22 | 11 | 23 | 28 |
| Discontinued operations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Minority interests | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net profit to equity | 18 | 15 | 18 | 13 | 15 | 12 | 23 | 20 | 9 | 21 | 26 |
| EPS, EUR | 0.60 | 0.48 | 0.57 | 0.42 | 0.47 | 0.38 | 0.75 | 0.65 | 0.28 | 0.67 | 0.82 |
| DPS, EUR | 0.41 | 0.41 | 0.43 | 0.44 | 0.22 | 0.35 | 0.45 | 0.46 | 0.47 | 0.48 | 0.49 |
| of which ordinary | 0.41 | 0.41 | 0.43 | 0.44 | 0.22 | 0.35 | 0.45 | 0.46 | 0.47 | 0.48 | 0.49 |
| of which extraordinary | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

Profit margin in percent

| | | | | | | | | | | | |
|--------|------|------|------|------|------|-------|-------|-------|------|-------|-------|
| EBITDA | 7.4% | 7.0% | 7.0% | 6.9% | 8.5% | 10.3% | 11.4% | 10.1% | 9.9% | 12.6% | 13.0% |
| EBITA | 4.6% | 4.5% | 4.6% | 4.7% | 3.6% | 4.5% | 6.4% | 5.1% | 3.7% | 6.3% | 6.9% |
| EBIT | 4.6% | 4.5% | 4.6% | 3.8% | 3.6% | 3.9% | 5.8% | 5.1% | 3.7% | 6.3% | 6.9% |

Adjusted earnings

| | | | | | | | | | | | |
|----------------|------|------|------|------|------|------|------|------|------|------|------|
| EBITDA (adj) | 33 | 32 | 36 | 38 | 50 | 52 | 77 | 87 | 61 | 72 | 77 |
| EBITA (adj) | 21 | 20 | 24 | 26 | 21 | 23 | 47 | 55 | 28 | 36 | 41 |
| EBIT (adj) | 21 | 20 | 24 | 27 | 21 | 19 | 44 | 55 | 28 | 36 | 41 |
| EPS (adj, EUR) | 0.50 | 0.48 | 0.59 | 0.58 | 0.42 | 0.38 | 1.07 | 1.37 | 0.54 | 0.67 | 0.82 |

Adjusted profit margins in percent

| | | | | | | | | | | | |
|--------------|------|------|------|------|------|-------|-------|-------|-------|-------|-------|
| EBITDA (adj) | 7.4% | 7.0% | 7.1% | 7.0% | 8.4% | 10.3% | 13.2% | 13.6% | 11.4% | 12.6% | 13.0% |
| EBITA (adj) | 4.6% | 4.5% | 4.7% | 4.9% | 3.6% | 4.5% | 8.1% | 8.6% | 5.2% | 6.3% | 6.9% |
| EBIT (adj) | 4.6% | 4.5% | 4.7% | 4.9% | 3.6% | 3.9% | 7.6% | 8.6% | 5.2% | 6.3% | 6.9% |

Performance metrics

| | | | | | | | | | | | |
|-----------------------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|
| CAGR last 5 years | | | | | | | | | | | |
| Net revenue | 2.4% | -0.8% | 0.8% | 2.6% | 4.0% | 2.3% | 5.0% | 5.1% | 0.0% | -0.6% | 3.5% |
| EBITDA | 4.9% | 1.5% | 10.3% | 11.4% | 6.6% | 9.3% | 15.8% | 13.1% | 7.5% | 7.6% | 8.3% |
| EBIT | 2.8% | -1.0% | 16.9% | 13.8% | -3.3% | -1.3% | 10.6% | 7.2% | -0.6% | 11.3% | 16.2% |
| EPS | 8.8% | 0.8% | 10.4% | 8.1% | -5.0% | -8.7% | 9.0% | 2.6% | -7.9% | 7.5% | 16.7% |
| DPS | -0.5% | -0.5% | 0.5% | 15.9% | -11.3% | -3.1% | 1.9% | 1.4% | 1.3% | 16.9% | 7.0% |
| Average last 5 years | | | | | | | | | | | |
| Average EBIT margin | 3.7% | 3.7% | 4.2% | 4.5% | 4.2% | 4.0% | 4.3% | 4.5% | 4.4% | 5.0% | 5.6% |
| Average EBITDA margin | 6.0% | 6.2% | 6.7% | 7.1% | 7.4% | 7.9% | 8.8% | 9.5% | 10.0% | 10.9% | 11.4% |

VALUATION RATIOS - ADJUSTED EARNINGS

| EURm | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023E | 2024E | 2025E |
|-----------------|------|------|------|------|------|------|------|------|-------|-------|-------|
| P/E (adj) | 15.1 | 16.9 | 16.8 | 13.7 | 18.3 | 22.1 | 10.6 | 6.0 | 11.4 | 9.2 | 7.5 |
| EV/EBITDA (adj) | 10.1 | 11.1 | 11.9 | 11.3 | 8.8 | 8.4 | 6.8 | 4.9 | 5.6 | 4.7 | 4.2 |
| EV/EBITA (adj) | 16.2 | 17.5 | 17.9 | 16.4 | 20.9 | 19.1 | 11.1 | 7.7 | 12.2 | 9.5 | 7.9 |
| EV/EBIT (adj) | 16.2 | 17.5 | 17.9 | 16.2 | 20.9 | 22.5 | 11.9 | 7.7 | 12.2 | 9.5 | 7.9 |

VALUATION RATIOS - REPORTED EARNINGS

| EURm | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023E | 2024E | 2025E |
|------------------------------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|
| P/E | 12.5 | 16.9 | 17.5 | 19.1 | 16.4 | 22.1 | 15.2 | 12.6 | 22.2 | 9.2 | 7.5 |
| EV/Sales | 0.75 | 0.78 | 0.85 | 0.80 | 0.74 | 0.87 | 0.90 | 0.66 | 0.64 | 0.60 | 0.54 |
| EV/EBITDA | 10.1 | 11.1 | 12.2 | 11.6 | 8.8 | 8.4 | 7.9 | 6.6 | 6.5 | 4.7 | 4.2 |
| EV/EBITA | 16.2 | 17.5 | 18.5 | 16.9 | 20.7 | 19.1 | 14.1 | 13.0 | 17.2 | 9.5 | 7.9 |
| EV/EBIT | 16.2 | 17.5 | 18.5 | 20.9 | 20.7 | 22.5 | 15.5 | 13.0 | 17.2 | 9.5 | 7.9 |
| Dividend yield (ord.) | 5.5% | 5.0% | 4.3% | 5.5% | 2.9% | 4.2% | 4.0% | 5.6% | 7.7% | 7.8% | 8.0% |
| FCF yield | 6.7% | 3.9% | -0.1% | -13.9% | 18.8% | 21.1% | 7.6% | 13.2% | 23.5% | 18.3% | 25.9% |
| FCF Yield bef A&D, lease adj | 4.5% | 3.9% | -0.1% | -9.1% | 13.9% | 16.9% | 3.8% | 12.9% | 13.1% | 11.0% | 18.5% |
| Payout ratio | 82.6% | 84.7% | 72.4% | 75.7% | 52.8% | 92.1% | 42.0% | 33.7% | 87.4% | 71.8% | 59.7% |

Source: Company data and Nordea estimates

BALANCE SHEET

| EURm | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023E | 2024E | 2025E |
|---------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Intangible assets | 54 | 52 | 50 | 52 | 51 | 55 | 46 | 47 | 47 | 47 | 47 |
| of which R&D | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| of which other intangibles | 11 | 9 | 8 | 9 | 8 | 8 | 1 | 0 | 0 | 0 | 0 |
| of which goodwill | 43 | 43 | 42 | 43 | 43 | 47 | 45 | 47 | 47 | 47 | 47 |
| Tangible assets | 116 | 113 | 120 | 175 | 189 | 176 | 172 | 185 | 189 | 188 | 177 |
| of which leased assets | 0 | 0 | 0 | 0 | 8 | 7 | 3 | 7 | 7 | 7 | 6 |
| Shares associates | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest bearing assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Deferred tax assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other non-IB non-current assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other non-current assets | 4 | 5 | 4 | 4 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Total non-current assets | 174 | 170 | 174 | 231 | 242 | 233 | 220 | 234 | 237 | 236 | 226 |
| Inventory | 48 | 57 | 61 | 71 | 56 | 42 | 69 | 70 | 59 | 63 | 65 |
| Accounts receivable | 58 | 60 | 66 | 78 | 75 | 63 | 74 | 69 | 65 | 68 | 71 |
| Short-term leased assets | 0 | 0 | 0 | 0 | 13 | 14 | 17 | 9 | 9 | 9 | 10 |
| Other current assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Cash and bank | 24 | 23 | 20 | 19 | 24 | 32 | 18 | 22 | 32 | 26 | 30 |
| Total current assets | 131 | 139 | 147 | 168 | 168 | 152 | 177 | 170 | 165 | 166 | 176 |
| Assets held for sale | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | 8 | 12 | n.a. | n.a. | n.a. |
| Total assets | 305 | 310 | 321 | 400 | 410 | 385 | 406 | 416 | 402 | 402 | 402 |
| Shareholders equity | 103 | 115 | 112 | 117 | 122 | 114 | 129 | 144 | 146 | 152 | 163 |
| Of which preferred stocks | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Of which equity part of hybrid debt | 20 | 25 | 25 | 25 | 25 | 20 | 22 | 22 | 22 | 22 | 22 |
| Minority interest | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Equity | 103 | 115 | 112 | 117 | 122 | 114 | 129 | 144 | 146 | 152 | 163 |
| Deferred tax | 5 | 4 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Long term interest bearing debt | 116 | 117 | 109 | 171 | 142 | 149 | 142 | 154 | 99 | 109 | 97 |
| Pension provisions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other long-term provisions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other long-term liabilities | 1 | 0 | 1 | 7 | 5 | 5 | 6 | 8 | 8 | 8 | 8 |
| Non-current lease debt | 0 | 0 | 0 | 0 | 9 | 7 | 7 | 5 | 7 | 7 | 7 |
| Convertible debt | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Shareholder debt | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Hybrid debt | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total non-current liabilities | 121 | 121 | 113 | 178 | 155 | 161 | 155 | 167 | 114 | 124 | 112 |
| Short-term provisions | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Accounts payable | 68 | 64 | 67 | 76 | 61 | 65 | 78 | 72 | 65 | 69 | 73 |
| Current lease debt | 0 | 0 | 0 | 0 | 13 | 13 | 14 | 12 | 9 | 9 | 10 |
| Other current liabilities | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Short term interest bearing debt | 12 | 9 | 27 | 29 | 58 | 33 | 21 | 18 | 68 | 48 | 45 |
| Total current liabilities | 81 | 74 | 96 | 105 | 133 | 111 | 114 | 102 | 142 | 126 | 127 |
| Liabilities for assets held for sale | 0 | 0 | 0 | 0 | 0 | 0 | 7 | 4 | 0 | 0 | 0 |
| Total liabilities and equity | 305 | 310 | 321 | 400 | 410 | 385 | 405 | 416 | 402 | 402 | 402 |
| Balance sheet and debt metrics | | | | | | | | | | | |
| Net debt | 104 | 103 | 117 | 180 | 198 | 170 | 167 | 167 | 152 | 147 | 129 |
| of which lease debt | 0 | 0 | 0 | 0 | 22 | 21 | 21 | 16 | 16 | 16 | 16 |
| Working capital | 38 | 52 | 60 | 73 | 70 | 41 | 65 | 67 | 59 | 62 | 64 |
| Invested capital | 212 | 222 | 234 | 304 | 312 | 274 | 285 | 301 | 296 | 298 | 290 |
| Capital employed | 231 | 240 | 249 | 316 | 344 | 316 | 315 | 332 | 330 | 326 | 322 |
| ROE | 17.8% | 13.8% | 15.6% | 11.4% | 12.3% | 10.1% | 19.3% | 15.0% | 6.0% | 14.1% | 16.4% |
| ROIC | 8.2% | 8.0% | 8.9% | 8.4% | 5.8% | 5.6% | 13.4% | 17.0% | 8.5% | 10.9% | 12.5% |
| ROCE | 11.1% | 8.7% | 9.7% | 9.4% | 6.3% | 5.9% | 14.0% | 17.1% | 8.5% | 11.0% | 12.7% |
| Net debt/EBITDA | 3.1 | 3.2 | 3.3 | 4.9 | 4.0 | 3.3 | 2.5 | 2.6 | 2.9 | 2.1 | 1.7 |
| Interest coverage | 6.1 | 6.8 | 8.3 | 4.7 | 17.6 | 6.9 | 15.4 | 7.1 | 2.7 | 4.3 | 5.1 |
| Equity ratio | 33.7% | 37.0% | 35.0% | 29.2% | 29.8% | 29.5% | 31.9% | 34.6% | 36.4% | 37.9% | 40.6% |
| Net gearing | 101.4% | 89.8% | 103.9% | 154.5% | 162.3% | 149.7% | 129.4% | 116.0% | 103.9% | 96.7% | 79.0% |

Source: Company data and Nordea estimates

CASH FLOW STATEMENT

| EURm | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023E | 2024E | 2025E |
|--|-----------|-----------|-----------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| EBITDA (adj) for associates | 33 | 32 | 35 | 37 | 50 | 52 | 67 | 65 | 53 | 72 | 77 |
| Paid taxes | -2 | -2 | -3 | -2 | -3 | -3 | -4 | -4 | 0 | -3 | -3 |
| Net financials | -3 | -3 | -4 | -3 | -3 | -3 | -4 | -4 | -9 | -10 | -10 |
| Change in provisions | 0 | 1 | 1 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Change in other LT non-IB | 3 | -1 | 1 | 7 | 0 | 0 | 1 | 2 | 0 | 0 | 0 |
| Cash flow to/from associates | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Dividends paid to minorities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other adj to reconcile to cash flow | -2 | 1 | 0 | -6 | 0 | -3 | 6 | 15 | 8 | 0 | 0 |
| Funds from operations (FFO) | 29 | 27 | 30 | 31 | 43 | 42 | 66 | 74 | 52 | 59 | 64 |
| Change in NWC | -4 | -11 | -13 | -11 | 9 | 23 | -22 | -7 | 8 | -3 | -2 |
| Cash flow from operations (CFO) | 25 | 16 | 17 | 20 | 53 | 65 | 44 | 68 | 60 | 56 | 62 |
| Capital expenditure | -15 | -6 | -18 | -43 | -5 | -7 | -17 | -18 | -20 | -21 | -12 |
| Free cash flow before A&D | 10 | 10 | 0 | -23 | 47 | 58 | 27 | 50 | 39 | 35 | 50 |
| Proceeds from sale of assets | 0 | 0 | 0 | 1 | 1 | 3 | 1 | 2 | 10 | 0 | 0 |
| Acquisitions | 5 | 0 | 0 | -13 | -3 | -5 | -1 | -18 | -4 | 0 | 0 |
| Free cash flow | 15 | 10 | 0 | -35 | 45 | 56 | 27 | 34 | 45 | 35 | 50 |
| Free cash flow bef A&D, lease adj | 10 | 10 | 0 | -23 | 33 | 45 | 13 | 33 | 25 | 21 | 36 |
| Dividends paid | -12 | -13 | -13 | -13 | -14 | -7 | -11 | -14 | -14 | -15 | -15 |
| Equity issues / buybacks | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net change in debt | 2 | 1 | 7 | 50 | -27 | -31 | -30 | -10 | -5 | -10 | -15 |
| Other financing adjustments | 0 | 0 | 0 | -2 | -2 | -2 | -2 | 0 | -16 | -16 | -16 |
| Other non-cash adjustments | -1 | -4 | 4 | -1 | 1 | -2 | -1 | -6 | 0 | 0 | 0 |
| Change in cash | 5 | -1 | -3 | -1 | 4 | 9 | -15 | 4 | 10 | -6 | 4 |
| Cash flow metrics | | | | | | | | | | | |
| Capex/D&A | n.m. | 54.3% | n.m. | n.m. | 18.9% | 22.2% | 51.4% | n.m. | n.m. | n.m. | n.m. |
| Capex/Sales | 3.3% | 1.4% | 3.5% | 8.0% | 0.9% | 1.4% | 2.9% | 2.8% | 3.8% | 3.6% | 2.0% |
| Key information | | | | | | | | | | | |
| Share price year end (/current) | 8 | 8 | 10 | 8 | 8 | 8 | 11 | 8 | 6 | 6 | 6 |
| Market cap. | 229 | 253 | 310 | 250 | 240 | 264 | 357 | 258 | 193 | 193 | 193 |
| Enterprise value | 333 | 356 | 426 | 430 | 438 | 434 | 524 | 424 | 344 | 340 | 322 |
| Diluted no. of shares, year-end (m) | 30.5 | 31.0 | 31.0 | 31.4 | 31.4 | 31.4 | 31.4 | 31.4 | 31.4 | 31.4 | 31.4 |

Source: Company data and Nordea estimates

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|--|---|--|---|
| Nordea IB & Equity Division, Equity Research Visiting address: Aleksis Kiven katu 7, Helsinki FI-00020 Nordea Finland | Nordea IB & Equity Division, Equity Research Visiting address: Smålandsgatan 17 SE-105 71 Stockholm Sweden | Nordea IB & Equity Division, Equity Research Visiting address: Grønjørdsvej 10 DK-2300 Copenhagen S Denmark | Nordea IB & Equity Division, Equity Research Visiting address: Essendropsgate 7 N-0107 Oslo Norway |
| Tel: +358 9 1651 Fax: +358 9 165 59710 | Tel: +46 8 614 7000 Fax: +46 8 534 911 60 | Tel: +45 3333 3333 Fax: +45 3333 1520 | Tel: +47 2248 5000 Fax: +47 2256 8650 |
| Reg.no. 2858394-9 Satamaradankatu 5 Helsinki | | | |