

Atria

Consumer Goods
Finland

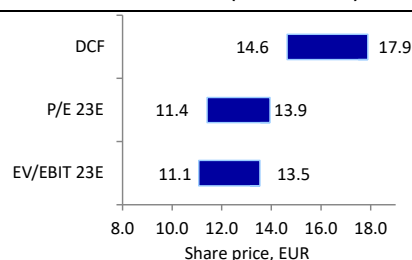
KEY DATA

Stock country	Finland
Bloomberg	ATRAV.FH
Reuters	ATRAV.HE
Share price (close)	EUR 11.40
Free Float	42%
Market cap. (bn)	EUR 0.32/EUR 0.32
Website	www.atria.fi
Next report date	25 Apr 2023

PERFORMANCE



VALUATION APPROACH (EUR/SHARE)



ESTIMATE CHANGES

Year	2023E	2024E	2025E
Sales	0%	0%	0%
EBIT (adj)	0%	2%	4%

Source: Nordea estimates

Nordea IB & Equity - Analysts

Joni Sandvall
Analyst

Entering 2023 in a strong market position

Atria ended a volatile 2022 with a strong Q4 that came in well above our expectations on adjusted EBIT. The strong performance in Finland continued, as the company successfully hiked sales prices and improved efficiency. Atria expects cost inflation to continue in 2023 and says that the ramp-ups of new investments in Finland and Sweden will pressure profitability. It expects 2023 adjusted EBIT to decline from the 2022 level, but we believe guidance incorporates high uncertainty related to factory ramp-up costs. Hence, we see 2023 adjusted EBIT on a par with 2022. We derive a DCF- and multiples-based fair value range of EUR 12.4-15.1 (12.2-14.9) per share.

Strong Q4 adjusted EBIT driven by Finland

Atria reported Q4 adjusted EBIT of EUR 16.7m, well above our estimate of EUR 12m. The beat was fully driven by Finland, where adjusted EBIT was up 92% y/y to EUR 20.3m, 76% above our estimate. Other segments fell short of our expectations and were burdened by higher costs, where sales price increases were not able to mitigate. Operating cash flow was EUR 74m in Q4 (EUR 46.3m a year ago). The DPS proposal stands at EUR 0.70, above our expectation of EUR 0.63. In 2022, Atria's sales were up 10% y/y, while adjusted EBIT landed EUR 0.2m below the 2021 level of EUR 49.2m. According to the company, Atria's market position has improved during 2022 in terms of volumes. For 2023, we expect cost inflation to continue in H1, while likely easing grain and fertiliser prices could alleviate cost pressure in H2. However, the ramp-up of the Nurmo poultry unit will put pressure on profitability, and there could be downward pressure on sale prices if cost levels abate.

2023 estimates intact – slightly positive revisions for 2024E-25E

We maintain our 2023 top-line and adjusted EBIT estimates while raising 2024E-25E adjusted EBIT by 2-4%. Atria guides for declining adjusted EBIT in 2023 (EUR 49m in 2022) - we model a 1% decline. We note that Atria's guidance for 2022 was for declining adjusted EBIT, while it dipped only EUR 0.2m. We expect improving underlying performance, but the commissioning of the expansion in Sköllersta and ramp-up of the Nurmo poultry facility will cause additional costs in 2023. Atria aims for a EUR 5m profitability improvement thanks to the new Nurmo facility.

Fair value range of EUR 12.4-15.1

We derive a fair value of EUR 12.4-15.1 (12.2-14.9) per Atria share using an equal weighting of our DCF- and multiples-based valuations.

SUMMARY TABLE - KEY FIGURES

EURm	2019	2020	2021	2022	2023E	2024E	2025E
Total revenue	1,451	1,504	1,540	1,697	1,702	1,734	1,775
EBITDA (adj)	87	96	106	153	100	110	127
EBIT (adj)	33	40	49	49	48	55	60
EBIT (adj) margin	2.3%	2.6%	3.2%	2.9%	2.8%	3.2%	3.4%
EPS (adj, EUR)	0.60	0.91	0.97	1.54	1.15	1.32	1.45
EPS (adj) growth	2.6%	51.8%	6.4%	58.7%	-25.2%	14.6%	10.1%
DPS (ord, EUR)	0.42	0.50	0.63	0.70	0.70	0.75	0.80
EV/Sales	0.4	0.3	0.3	0.3	0.4	0.3	0.3
EV/EBIT (adj)	15.7	12.3	10.0	10.4	12.3	10.8	9.5
P/E (adj)	16.7	10.8	11.9	6.0	9.9	8.6	7.8
P/BV	0.7	0.7	0.7	0.6	0.7	0.7	0.6
Dividend yield (ord)	4.2%	5.1%	5.5%	7.6%	6.1%	6.6%	7.0%
FCF Yield bef A&D, lease	14.0%	18.9%	7.2%	-33.8%	-0.8%	6.8%	16.6%
Net debt	223	190	152	234	256	254	222
Net debt/EBITDA	2.6	2.0	2.4	2.2	2.6	2.3	1.7
ROIC after tax	3.8%	4.8%	6.5%	6.3%	5.4%	5.9%	6.3%

Source: Company data and Nordea estimates

Q4 deviation and estimate revisions

Q4 profitability was strong...

A solid Q4 in tough cost environment

Atria reported Q4 adjusted EBIT of EUR 16.7m, 39% above our estimate (no quality consensus available). Q4 net sales of EUR 451m were up 12% y/y and came in in line with our estimate. The adjusted EBIT beat was fully driven by Finland, while other segments came in below our estimates. Q4 reported EBIT included EUR 51.1m of items affecting comparability, related to impairments in Sweden.

Atria's market position has improved in Finland, Sweden and Estonia, while it lost some market share in Denmark during 2022. Producer prices have remained significantly above last year's level.

Q4 operating cash flow was EUR 74m (EUR 46.3m a year ago).

The DPS proposal was for EUR 0.70 versus consensus of EUR 0.63.

Atria's outlook for 2023 expects adjusted EBIT to decline from 2023 (after EUR 49m in 2022), while prior to the Q4 report Refinitiv consensus had expected EUR 47m, or 4% decline. We note that Atria issued similar guidance for 2022 and ended up at EUR 0.2m below 2021's level in 2022. During 2023, the company will commission a major expansion at its Sköllersta plant in Sweden, and the phased start-up and testing of the new poultry plant in Nurmo will begin. These measures will result in additional costs in 2023.

...driven by Finland

- Atria Finland net sales were EUR 344m, up 17% y/y and in line with our expectations. Adjusted EBIT was EUR 20.3m, 76% above our estimate of EUR 11.6m. Net sales increased in all channels except exports. Meat producer prices paid by Atria were significantly higher y/y. Among commodities, energy costs in particular increased. Atria's supplier share in retail was 27.6% in Q4 (24.9% in Q3). The EUR 155m poultry investment is progressing according to plan and the company will start phased start-up testing in 2023.
- Atria Sweden net sales were EUR 86m, up 13% in local currencies and excluding the Russian divestment (-7% on reported basis) and 3% below our estimate. Adjusted EBIT of EUR -0.9m came below our estimate of EUR 1.0m and was burdened by persistent high raw material prices, transport and energy costs, whereas selling price increases were not high enough to mitigate the impact. The Sköllersta plant expansion will be commissioned in 2023.
- Atria Denmark & Estonia's net sales were EUR 29m, up 11% y/y and 4% above our expectations. Sales increased roughly 24% y/y in Estonia, driven by price and volume increases, while Denmark's sales were up slightly thanks to sales price increases. Adjusted EBIT was EUR -0.9m, below our estimate of EUR 0.4m. Q4 EBIT was burdened by a sharp increase in energy and raw material costs, while the transfer of cold cuts production from Malmö to the Horsens plant resulted in additional costs.

DEVIATION TABLE

	Actual	NDA est.	Deviation		Consensus	Deviation		Actual	Actual		
EURm	Q4 2022	Q4 2022E	vs. actual		Q4 2022E	vs. actual		Q3 2022	q/q	Q4 2021	y/y
Sales	451	453	-2	0%	432	20	5%	439	3%	403	12%
Adj. EBIT	16.7	12.0	4.7	39%	(14.0)	30.7	-219%	16.2	3%	10.3	62%
Adj. EBIT margin	3.7%	2.7%	1.0pp	1.0pp	-3.2%	6.9pp		3.7%	0.0pp	2.6%	1.1pp
EPS, EUR	(1.34)	(1.49)	0.15	-10%	0.37	(1.71)	n.m.	0.58	-330%	0.34	-495%
DPS, EUR	0.70	0.63	0.07	11%	0.63	0.07	11%			0.63	11%
Divisional sales, EURm											
Finland	344.4	346.0	-2	0%				327	5%	293	17%
Sweden	86.3	89.0	-3	-3%				93	-7%	93	-7%
Denmark & Estonia	29.4	28.2	1	4%				29	1%	26	11%
Unallocated	0.0	0.0	0	n.m.				0	n.m.	0	n.m.
Group eliminations	-8.9	-10.0	1	-11%				-10	-12%	-9	0%
Group	451.2	453.2	-2.0	0%				439	3%	403	12%
Divisional adj. EBIT, EURm											
Finland	20.3	11.6	8.7	76%				12.7	60%	10.6	92%
Sweden	-0.9	1.0	-1.9	-187%				3.4	-126%	0.6	-250%
Denmark & Estonia	-0.9	0.4	-1.3	-301%				0.7	-229%	0	n.m.
Group eliminations	-1.8	-1.0	-0.8	80%				-0.6	200%	-0.9	100%
Group	16.7	12.0	4.7	39%				16.2	3%	10.3	62%

Source: Company data, Refinitiv and Nordea estimates

Estimate revisions

Following the Q4 report, we keep our top-line estimates intact. For 2024E-25E, we raise adjusted EBIT by 2-4%, but leave our 2023 estimate unchanged. We forecast 1% adjusted EBIT decline in 2023, while we note uncertainties related to the magnitude of ramp-up and commissioning costs for Swedish and Finnish investments. We trim adjusted EBIT by 2-5% for 2023E-24E and leave 2025E intact. We lower our assumptions for associated companies due to an easing of global animal fat prices. We expect Atria to maintain its 2023 dividend flat y/y and raise 2023-25 DPS by 7-8%. FX headwinds related to SEK have eased a little since our last update.

ESTIMATE REVISIONS AFTER THE Q3 REPORT (DPS IN EUR)

	New estimates				Old estimates				Difference %			
EURm	Q1 2023E	2023E	2024E	2025E	Q1 2023E	2023E	2024E	2025E	Q1 2023E	2023E	2024E	2025E
Sales	403	1,702	1,734	1,775	n.a.	1,696	1,727	1,768	n.a.	0%	0%	0%
Adj. EBIT	4.5	48.5	55.1	59.7	n.a.	48.7	54.2	57.4	n.a.	0%	2%	4%
Adj. EBIT margin	1.1%	2.8%	3.2%	3.4%	n.a.	2.9%	3.1%	3.2%	n.a.	0.0pp	0.0pp	0.1pp
Adj. EPS, EUR	0.08	1.15	1.32	1.45	n.a.	1.21	1.35	1.45	n.a.	-5%	-2%	0%
DPS		0.70	0.75	0.80		0.65	0.70	0.75		8%	7%	7%
Divisional sales EURm												
Finland	304	1,280	1,299	n.a.	n.a.	1,279	1,298	n.a.	n.a.	0%	0%	n.a.
Sweden	79	344	355	n.a.	n.a.	342	352	n.a.	n.a.	1%	1%	n.a.
Denmark & Estonia	27	116	118	n.a.	n.a.	114	116	n.a.	n.a.	2%	2%	n.a.
Unallocated	0	0	0	n.a.	n.a.	0	0	n.a.	n.a.	nm.	nm.	n.a.
Group eliminations	-8	-38	-39	n.a.	n.a.	-39	-39	n.a.	n.a.	-2%	-2%	n.a.
Group	403	1,702	1,734	n.a.	n.a.	1,696	1,727	n.a.	n.a.	0%	0%	n.a.
Divisional adj. EBIT												
Finland	6.0	45.2	48.6	n.a.	n.a.	42.0	46.0	n.a.	n.a.	8%	6%	n.a.
Sweden	-0.9	3.8	6.3	n.a.	n.a.	5.6	6.7	n.a.	n.a.	-32%	-7%	n.a.
Denmark & Estonia	0.3	3.7	4.5	n.a.	n.a.	4.3	4.7	n.a.	n.a.	-15%	-5%	n.a.
Unallocated	-1.0	-4.2	-4.3	n.a.	n.a.	-3.2	-3.3	n.a.	n.a.	31%	31%	n.a.
Group	4.5	48.5	55.1	n.a.	n.a.	48.7	54.2	n.a.	n.a.	0%	2%	n.a.
Divisional sales growth												
Finland	11%	1%	1%	n.a.	n.a.	1%	1%	n.a.	n.a.	0.2pp	0.0pp	n.a.
Sweden	-4%	-3%	3%	n.a.	n.a.	-5%	3%	n.a.	n.a.	1.3pp	0.0pp	n.a.
Denmark & Estonia	5%	3%	2%	n.a.	n.a.	2%	2%	n.a.	n.a.	0.6pp	0.0pp	n.a.
Unallocated	n.m.	n.m.	n.m.	n.a.	n.a.	n.m.	n.m.	n.a.	n.a.	n.m.	n.m.	n.a.
Group eliminations	n.m.	n.m.	n.m.	n.a.	n.a.	n.m.	n.m.	n.a.	n.a.	n.m.	n.m.	n.a.
Group	7%	0%	2%	n.a.	n.a.	0%	2%	n.a.	n.a.	0.5pp	0.0pp	n.a.
EBIT margin												
Finland	2.0%	3.5%	3.7%	n.a.	n.a.	3.3%	3.5%	n.a.	n.a.	0.3pp	0.2pp	n.a.
Sweden	-1.1%	1.1%	1.8%	n.a.	n.a.	1.6%	1.9%	n.a.	n.a.	-0.5pp	-0.1pp	n.a.
Denmark & Estonia	1.2%	3.2%	3.8%	n.a.	n.a.	3.8%	4.1%	n.a.	n.a.	-0.6pp	-0.2pp	n.a.
Unallocated	nm.	nm.	nm.	n.a.	n.a.	nm.	nm.	n.a.	n.a.	nm.	nm.	n.a.
Group	1.1%	2.8%	3.2%	n.a.	n.a.	2.9%	3.1%	n.a.	n.a.	0.0pp	0.0pp	n.a.

Source: Nordea estimates

Valuation

We derive a fair value range based on a combination of a DCF-based valuation and a relative multiples-based valuation. In our relative valuation, we compare Atria to companies that we consider its most relevant European peers using various metrics. Based on these methods, we derive a fair value range of EUR 12.4-15.1 (12.2-14.9) per share for Atria.

DCF valuation yields EUR 14.6-17.9 per share

The outcome of our DCF valuation is EUR 14.6-17.9 (13.6-16.6) per share. We use a WACC of 7.3-7.9%, assuming a terminal growth rate of 1.5% and an EBIT margin of 3%.

WACC COMPONENTS	
WACC components	
Risk-free interest rate	3.0%
Market risk premium	4.0%
Equity beta	1.3-1.6
Cost of equity	8.3-9.5%
Cost of debt	4.0%
Tax-rate used in WACC	20%
Equity weight	75%
WACC	7.0-7.9%

Source: Nordea estimates

DCF VALUE (EURm AND EUR)		
DCF value	Value	Per share
NPV FCFF	657-749	23.2-26.5
(Net debt)	-234	-8.3
Market value of associates	0	0.0
(Market value of minorities)	-15	-0.5
Surplus values	0	0.0
(Market value preference shares)	0	0.0
Share based adjustments	0	0.0
Other adjustments	0	0.0
Time value	6	0.2
DCF Value	414-505	14.6-17.9

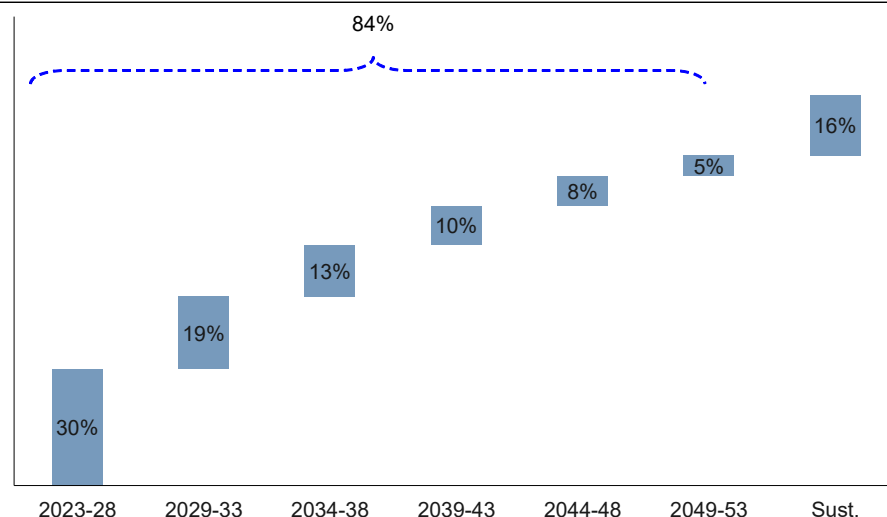
Source: Nordea estimates

DCF ASSUMPTIONS

Averages and assumptions	2023-28	2029-33	2034-38	2039-43	2044-48	2049-53	Sust.
Sales growth, CAGR	2.3%	1.5%	1.5%	1.5%	1.5%	1.5%	
EBIT-margin, excluding associate	3.3%	3.0%	3.0%	3.0%	3.0%	3.0%	2.7%
Capex/depreciation, x	1.1	1.0	1.0	1.0	1.0	1.0	1.0
Capex/sales	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	
NWC/sales	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	
FCFF, CAGR	87.6%	0.0%	1.5%	1.5%	1.5%	-0.8%	1.5%

Source: Nordea estimates

DCF VALUATION COMPOSITION



Source: Nordea estimates

DCF valuation sensitivity

To highlight the sensitivity of our DCF valuation, we also provide sensitivity matrices that model variations in revenue growth, margin assumptions and cost of capital. The sensitivities in our WACC are outlined in the following tables.

When we use sensitivities to changes of ± 0.5 pp for WACC, ± 0.5 pp for sales growth, and ± 0.5 for the EBIT margin, our DCF model gives us a value range of EUR 12.6-20.4 per share.

SENSITIVITY OF OUR DCF MODEL (EUR)

Sensitivity analysis: WACC vs EBIT margin

		WACC				
		6.9%	7.1%	7.4%	7.6%	7.9%
EBIT marg. change	1.0pp	25.0	23.4	22.0	20.7	19.6
	0.5pp	21.7	20.4	19.1	18.0	17.0
	0.0pp	18.4	17.3	16.3	15.3	14.4
	-0.5pp	15.2	14.2	13.4	12.6	11.8
	-1.0pp	11.9	11.2	10.5	9.8	9.3

Sensitivity analysis: WACC vs Sales growth

		WACC				
		6.9%	7.1%	7.4%	7.6%	7.9%
Sales gr. change	1.0pp	21.0	19.6	18.4	17.3	16.3
	0.5pp	19.6	18.4	17.3	16.3	15.3
	0.0pp	18.4	17.3	16.3	15.3	14.4
	-0.5pp	17.3	16.3	15.3	14.4	13.6
	-1.0pp	16.3	15.3	14.4	13.6	12.8

Sensitivity analysis: Sales growth vs EBIT margin

		Sales growth change				
		-1.0pp	-0.5pp	+0.0pp	+0.5pp	+1.0pp
EBIT margin change	1.0pp	19.5	20.7	22.0	23.5	25.0
	0.5pp	17.0	18.0	19.1	20.4	21.7
	0.0pp	14.4	15.3	16.3	17.3	18.4
	-0.5pp	11.9	12.6	13.4	14.2	15.1
	-1.0pp	9.3	9.9	10.5	11.1	11.8

Source: Nordea estimates

Relative valuation versus European peers

We compare Atria to European food processing peers that we find relevant for the company. We derive an EV/EBIT valuation range of EUR 11.5-14.1 by taking 2023E adjusted EBIT of EUR 48.7m, multiplying it by the accepted multiple range of 11.3-12.7x and deducting our 2022 net debt assumption of EUR 222m (including IFRS 16 lease liabilities). Similarly, we derive a P/E valuation range of EUR 11.4-14.0 by taking 2023E adjusted EPS of EUR 1.21 and multiplying it by an accepted multiple range of 9.5-11.6x.

PEER GROUP VALUATION MULTIPLES

		Price	Mcap	EV	EV/EBIT				P/E				Div yield %	
European peers	Country	Local	EURm	EURm	2021	2022E	2023E	2024E	2021	2022E	2023E	2024E	2022E	2023E
Apetit Oyj	Finland	11.0	70	57	20.4	15.4	11.4	9.5	28.2	21.2	15.3	14.9	4.5%	5.0%
Bell Food Group Ag	Switzerland	244.5	1,556	2,309	14.6	14.0	13.9	13.7	10.4	10.1	11.1	11.1	2.9%	3.1%
Cranswick Plc	UK	2,988.0	1,811	1,967	12.3	12.1	11.7	11.0	14.4	14.4	14.7	14.0	2.6%	2.7%
Hkscan Oyj	Finland	0.8	73	445	30.5		26.2	17.8				26.0	0.0%	0.0%
Raisio Oyj	Finland	2.6	416	371	15.4	22.2	15.1	13.2	18.9	41.4	20.9	18.6	5.4%	5.4%
Scandi Standard Ab (Publ)	Sweden	51.5	309	489	23.2	18.3	12.3	11.9	32.9	24.8	13.2	12.7	2.2%	3.3%
Societe Ldc Sa	France	111.0	1,964	1,768	8.5	7.0	6.5	6.2	12.1	9.9	9.3	9.0	1.9%	2.0%
Ter Beke Nv	Belgium	80.2	147	223	9.8		31.8	13.9	13.8	61.7	45.3	13.8	5.0%	5.3%
Average			793	954	16.8	14.8	16.1	12.2	18.7	26.2	18.5	15.0	3.1%	3.3%
Median			362	467	15.0	14.7	13.1	12.6	14.4	21.2	14.7	13.9	2.7%	3.2%
Atria (NDA)		10.9	308	460	9.3	10.1	11.6	10.2	11.9	6.0	9.5	8.3	7.6%	6.4%

Source: Refinitiv and Nordea estimates (as of market close on 21 February)

PEER GROUP KEY FIGURES

	Sales growth				EBIT margin				ROE			
European peers	2021	2022E	2023E	2024E	2021	2022E	2023E	2024E	2021	2022E	2023E	2024E
Apetit Oyj	-3.1%	-36.0%	4.5%	2.1%	1.0%	2.0%	2.6%	3.1%	2.5%	3.3%	4.7%	4.8%
Bell Food Group Ag	4.4%	13.2%	2.9%	1.5%	4.1%	3.7%	3.7%	3.6%	9.2%	8.9%	8.0%	7.5%
Cranswick Plc	10.9%	7.7%	5.0%	3.7%	6.9%	6.5%	6.4%	6.5%	14.2%	13.5%	12.5%	11.8%
Hkscan Oyj	1.9%	8.9%	-5.0%		0.8%	0.0%	0.9%	1.3%	-0.2%	-3.1%	-0.9%	0.9%
Raisio Oyj	5.5%	-9.7%	5.5%	5.1%	9.8%	7.5%	10.4%	11.3%	7.6%	4.6%	7.0%	8.6%
Scandi Standard Ab (Put	2.5%	14.3%	3.7%	2.8%	2.1%	2.4%	3.4%	3.4%	5.4%	6.2%	10.3%	10.3%
Societe Ldc Sa	12.1%	15.1%	6.1%	3.4%	4.2%	4.4%	4.5%	4.5%	10.1%	10.9%	10.4%	10.1%
Ter Beke Nv	-2.9%	6.8%	24.6%		3.3%	0.7%	0.8%	1.5%	6.3%	3.6%	3.9%	8.8%
Average	3.9%	2.6%	5.9%	3.1%	4.0%	3.4%	4.1%	4.4%	6.9%	6.0%	7.0%	7.8%
Median	3.5%	8.3%	4.7%	3.1%	3.7%	3.1%	3.5%	3.5%	6.9%	5.4%	7.5%	8.7%
Atria (NDA)	2.4%	10.2%	0.3%	1.8%	3.2%	2.9%	2.8%	3.2%	-1.6%	-1.2%	7.1%	7.9%

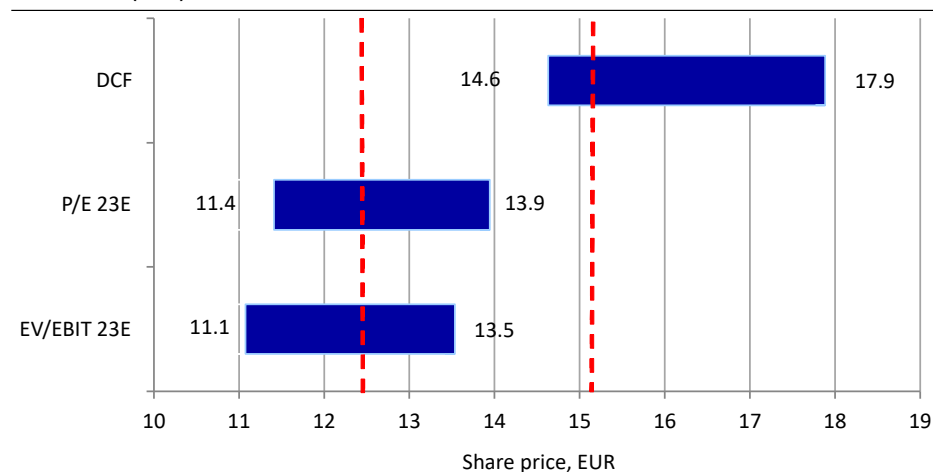
Source: Refinitiv and Nordea estimates (as of market close 21 February)

Valuation conclusion

From our DCF-based valuation and a relative multiples-based valuation, we derive a fair value range of EUR 12.4-15.1 (12.2-14.9) per Atria share, as shown by the red dotted lines in the chart below.

VALUATION (EUR)

Fair value range of
EUR 12.4-15.1



Source: Nordea estimates

Detailed estimates

ANNUAL ESTIMATES (EURm)

Income statement (EURm)	2015	2016	2017	2018	2019	2020	2021	2022	2023E	2024E	2025E
Sales	1,340	1,352	1,436	1,439	1,451	1,504	1,540	1,697	1,702	1,734	1,775
- sales growth	-6.0%	0.9%	6.2%	0.2%	0.9%	3.6%	2.4%	10.2%	0.3%	1.8%	2.4%
Gross profit	163	164	173	153	163	166	177	169	175	187	193
- margin	12.2%	12.2%	12.1%	10.6%	11.2%	11.1%	11.5%	9.9%	10.3%	10.8%	10.9%
EBITDA	76	79	87	74	85	96	64	104	100	110	127
- margin	5.6%	5.8%	6.1%	5.1%	5.9%	6.4%	4.1%	6.1%	5.9%	6.4%	7.2%
D&A	-47	-47	-46	-45	-54	-57	-57	-104	-52	-55	-67
EBIT reported	28.9	31.8	40.9	28.2	31.1	39.5	6.4	0.2	48.5	55.1	59.7
Adj. EBIT	36.1	31.2	39.6	28.2	33.0	40.3	49.2	49.0	48.5	55.1	59.7
- margin	2.7%	2.3%	2.8%	2.0%	2.3%	2.7%	3.2%	2.9%	2.8%	3.2%	3.4%
Net finance	-9	-6	-7	-6	-6	-5	-5	-3	-7	-7	-7
Associated companies	0	1	2	0	1	1	3	5	2	2	2
Adj. PTP	27.3	25.7	34.1	22.3	28.2	36.1	47.6	50.6	43.8	50.2	55.3
Taxes	-5.5	-6.6	-7.1	-4.5	-9.2	-12.6	-10.2	-5.5	-8.8	-10.0	-11.1
Profit before minorities	14.6	19.6	28.4	17.8	17.0	23.5	-5.4	-3.7	35.0	40.1	44.2
Minorities	-0.8	-1.4	-2.5	-1.4	-1.9	-1.8	-1.5	-1.5	-2.5	-2.8	-3.1
Adj. Net Profit	21.0	17.8	24.5	16.5	17.0	25.8	27.4	43.6	32.6	37.3	41.1
EPS, excluding NRI (EUR)	0.74	0.63	0.87	0.59	0.60	0.91	0.97	1.54	1.15	1.32	1.45
Divisional sales EURm	2015	2016	2017	2018	2019	2020	2021	2022	2023E	2024E	2025E
Finland	929	932	986	1,019	1,034	1,066	1,106	1,265	1,280	1,299	1,332
Sweden			307	288	289	332	352	356	344	355	362
Denmark & Estonia			99	98	97	107	105	113	116	118	120
Unallocated	75	72	86	75	74	52	15	0	0	0	0
Group eliminations	-27	-30	-42	-41	-42	-53	-37	-38	-38	-39	-39
Group	1,340	1,352	1,436	1,439	1,451	1,504	1,540	1,697	1,702	1,734	1,775
Divisional operative EBIT	2015	2016	2017	2018	2019	2020	2021	2022	2023E	2024E	2025E
Finland	29.8	24.2	36.3	36.7	40.0	43.1	48.1	49.4	45.2	48.6	52.3
Sweden			1.0	-7.1	-4.6	0.8	2.7	2.3	3.8	6.3	7.0
Denmark & Estonia			5.2	5.3	4.3	5.2	5.1	1.3	3.7	4.5	4.7
Unallocated	-4.5	-0.9	-3.8	-2.7	-3.1	-8.8	-6.9	-4.0	-4.2	-4.3	-4.4
Group	36.1	31.4	39.5	28.2	33.1	39.5	49.2	49.0	48.5	55.1	59.7
Divisional sales growth	2015	2016	2017	2018	2019	2020	2021	2022	2023E	2024E	2025E
Finland	-2%	0%	6%	3%	1%	3%	4%	14%	1%	1%	2%
Sweden			n.a.	-6%	0%	15%	6%	1%	-3%	3%	2%
Denmark & Estonia			n.a.	-1%	-1%	11%	-2%	8%	3%	2%	2%
Unallocated	-24%	-4%	19%	-12%	-2%	-30%	-72%	n.m.	n.m.	n.m.	n.m.
Group eliminations	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.
Group	-6%	1%	6%	0%	1%	4%	2%	10%	0%	2%	2%
EBIT margin	2015	2016	2017	2018	2019	2020	2021	2022	2023E	2024E	2025E
Finland	3.2%	2.6%	3.7%	3.6%	3.9%	4.0%	4.4%	3.9%	3.5%	3.7%	3.9%
Sweden			0.3%	-2.5%	-1.6%	0.2%	0.8%	0.6%	1.1%	1.8%	1.9%
Denmark & Estonia			5.3%	5.4%	4.5%	4.9%	4.9%	1.2%	3.2%	3.8%	3.9%
Group eliminations	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.
Group	2.7%	2.3%	2.8%	2.0%	2.3%	2.6%	3.2%	2.9%	2.8%	3.2%	3.4%

Source: Company data and Nordea estimates

QUARTERLY ESTIMATES (EURm)

Income statement (EURm)	Q1/21	Q2/21	Q3/21	Q4/21	Q1/22	Q2/22	Q3/22	Q4/22	Q1/23E	Q2/23E	Q3/23E	Q4/23E
Sales	361	387	388	403	375	432	439	451	403	436	426	437
- sales growth	1.3%	5.7%	1.4%	1.2%	3.7%	11.5%	13.1%	11.8%	7.5%	1.0%	-2.8%	-3.2%
Gross profit	38.1	45.4	48.7	43.9	31.6	46.5	41.9	48.7	39.1	45.4	44.3	46.5
- margin	10.5%	11.7%	12.6%	10.9%	8.4%	10.8%	9.5%	10.8%	9.7%	10.4%	10.4%	10.7%
EBITDA	21.9	-18.7	33.5	26.6	15.8	28.9	29.4	30.0	17.4	25.3	27.8	29.7
- margin	6.1%	-4.8%	8.6%	6.6%	4.2%	6.7%	6.7%	6.6%	4.3%	5.8%	6.5%	6.8%
D&A	-15	-14	-14	-14	-14	-13	-13	-65	-13	-13	-13	-13
EBIT reported	6.5	-32.6	19.7	12.6	2.3	15.9	16.5	-34.5	4.5	12.4	14.9	16.7
Adj. EBIT	6.5	12.5	19.7	10.3	2.3	13.8	16.2	16.7	4.5	12.4	14.9	16.7
- margin	1.8%	3.2%	5.1%	2.6%	0.6%	3.2%	3.7%	3.7%	1.1%	2.8%	3.5%	3.8%
Net finance	-2.3	-0.4	-1.4	-0.9	-0.9	-0.7	-0.3	-1.5	-1.5	-1.6	-1.7	-1.9
Associated companies	0.8	1.1	1.0	0.6	1.4	2.1	2.2	-0.8	0.5	0.5	0.5	0.5
Adj. PTP	5.0	13.2	19.3	10.0	2.9	15.2	18.1	14.4	3.5	11.3	13.7	15.3
Taxes	-0.9	-2.9	-4.2	-2.2	-0.2	-3.1	-2.4	0.2	-0.7	-2.3	-2.7	-3.1
Profit before minorities	4.1	-34.8	15.1	10.2	2.7	14.2	16.0	-36.6	2.8	9.0	11.0	12.2
Minorities	-0.4	-0.3	-0.4	-0.5	-0.2	-0.6	0.5	-1.2	-0.6	-0.6	-0.6	-0.7
Adj. Net Profit	3.7	10.0	14.7	7.3	2.5	11.5	16.2	13.4	2.2	8.4	10.4	11.6
EPS, excluding NRI (EUR)	0.13	0.35	0.52	0.26	0.09	0.41	0.57	0.47	0.08	0.30	0.37	0.41
Divisional sales EURm	Q1/21	Q2/21	Q3/21	Q4/21	Q1/22	Q2/22	Q3/22	Q4/22	Q1/23E	Q2/23E	Q3/23E	Q4/23E
Finland	260	278	275	293	274	320	327	344	304	327	317	331
Sweden	77	88	94	93	82	95	93	86	79	91	89	85
Denmark & Estonia	25	27	27	26	26	28	29	29	27	29	30	30
Unallocated	10	5	0	0	0	0	0	0	0	0	0	0
Group eliminations	-10	-10	-8	-9	-8	-11	-10	-9	-8	-11	-10	-9
Group	361	387	388	403	375	432	439	451	403	436	426	437
Divisional operative EBIT	Q1/21	Q2/21	Q3/21	Q4/21	Q1/22	Q2/22	Q3/22	Q4/22	Q1/23E	Q2/23E	Q3/23E	Q4/23E
Finland	9.8	11.3	16.4	10.6	3.0	13.4	12.7	20.3	6.0	12.1	11.9	15.2
Sweden	-1.2	0.3	3.0	0.6	-0.9	0.7	3.4	-0.9	-0.9	0.7	2.9	1.1
Denmark & Estonia	1.9	2.0	1.2	0.0	0.8	0.7	0.7	-0.9	0.3	0.6	1.1	1.6
Unallocated	-4.0	-1.1	-0.9	-0.9	-0.6	-1.0	-0.6	-1.8	-1.0	-1.0	-1.0	-1.2
Group	6.5	12.5	19.7	10.3	2.3	13.8	16.2	16.7	4.5	12.4	14.9	16.7
Divisional sales growth	Q1/21	Q2/21	Q3/21	Q4/21	Q1/22	Q2/22	Q3/22	Q4/22	Q1/23E	Q2/23E	Q3/23E	Q4/23E
Finland	3%	6%	3%	3%	5%	15%	19%	17%	11%	2%	-3%	-4%
Sweden	-2%	12%	4%	9%	7%	8%	-2%	-7%	-4%	-4%	-4%	-2%
Denmark & Estonia	-8%	-1%	1%	-1%	6%	6%	7%	11%	5%	2%	2%	2%
Unallocated	-27%	-55%	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.
Group eliminations	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.
Group	1%	6%	1%	1%	4%	12%	13%	12%	7%	1%	-3%	-3%
EBIT margin	Q1/21	Q2/21	Q3/21	Q4/21	Q1/22	Q2/22	Q3/22	Q4/22	Q1/23E	Q2/23E	Q3/23E	Q4/23E
Finland	3.8%	4.1%	6.0%	3.6%	1.1%	4.2%	3.9%	5.9%	2.0%	3.7%	3.7%	4.6%
Sweden	-1.6%	0.3%	3.2%	0.6%	-1.1%	0.7%	3.7%	-1.0%	-1.1%	0.7%	3.3%	1.3%
Denmark & Estonia	7.8%	7.5%	4.4%	0.0%	3.1%	2.5%	2.4%	-3.1%	1.2%	2.2%	3.8%	5.2%
Group eliminations	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.
Group	1.8%	3.2%	5.1%	2.6%	0.6%	3.2%	3.7%	3.7%	1.1%	2.8%	3.5%	3.8%

Source: Company data and Nordea estimates

Risk factors

In this section, we highlight the main risks that we find relevant for Atria. We list risks according to their relevance, with the most relevant on top. The following is not an exhaustive list but rather our view of some key risks for the company.

Increasing raw material prices

Atria's profitability depends on changes in global market prices for meat raw materials, which affect Atria with a lag. As Atria and other meat processing companies are in the middle of the value chain, it might be difficult to fully implement the product price hikes needed to protect EBIT margins in the event of elevated meat raw material prices. The annual harvest might have indirect impacts on meat raw material prices. In addition, the current geopolitical tensions could have a negative impact on the availability of e.g. fertilisers, which could increase grain prices and hence meat raw material prices even further.

Changes in customer demand

Atria's key market areas of retail trade are highly centralised, making it dependent on individual customers. Shifts in consumer demand could thus affect Atria's margins.

Outbreak of animal diseases

Animal disease discovered at a critical point in Atria's production chain could interrupt production in the unit concerned and disrupt operations throughout the chain. The development of African swine fever (ASF) may cause similar restrictions and government guidance pressure, much as avian influenza did in Sweden in H2 2017. Diseases may even lead to import and export restrictions on meat products. The latest outbreak of ASF in Germany put pressure on prices there owing to restrictions on exports to China. An outbreak of animal diseases in Atria's operating countries could have a substantial effect on its sales.

Changes in consumer demand

In the long term, consumer behaviour may change the pattern of demand for Atria's products across different categories. As a result, shifts in consumer demand could affect Atria's net sales and eventually its margins.

Operational disturbances

Atria has production plants in Finland, Sweden, Denmark and Estonia. Its operations are process-centric and disturbances in a critical part of the process could result in the suspension of plant operations.

Product safety issues

As a food manufacturing company, Atria is exposed to internal and external quality and safety issues throughout the production chain. Product safety issues may hamper Atria's reputation as a quality producer.

Financial risks

The key financial risks are translation, transaction and refinancing risks. Atria's main transaction and translation risks are in its Swedish operations. In addition, given the sharp increase in interest rates, we note risks related to possible writedowns of accounts receivable if e.g. foodservice customers were to face liquidity issues.

Increasing competition from foreign products

Atria primarily uses domestic meat raw materials, and domestic customers demand mostly domestic meat products. In a scenario with changes in demand and foreign competitors entering the market, increased competition could affect profitability.

Reported numbers and forecasts

INCOME STATEMENT

EURm	2015	2016	2017	2018	2019	2020	2021	2022	2023E	2024E	2025E
Total revenue	1,340	1,352	1,436	1,439	1,451	1,504	1,540	1,697	1,702	1,734	1,775
Revenue growth	-6.0%	0.9%	6.2%	0.2%	0.9%	3.6%	2.4%	10.2%	0.3%	1.8%	2.4%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
EBITDA	68	79	87	74	85	96	64	104	100	110	127
Depreciation and impairments PPE	-47	-47	-46	-45	-54	-57	-57	-104	-52	-55	-67
of which leased assets	0	0	0	0	-9	-9	-9	-16	-8	-9	-9
EBITA	22	32	41	28	31	40	6	0	48	55	60
Amortisation and impairments	7	0	0	0	0	0	0	0	0	0	0
EBIT	29	32	41	28	31	40	6	0	48	55	60
of which associates	0	0	0	0	0	0	0	0	0	0	0
Associates excluded from EBIT	0	1	2	0	1	1	3	5	2	2	2
Net financials	-9	-6	-7	-6	-6	-5	-5	-3	-7	-7	-7
of which lease interest	0	0	0	0	0	0	0	0	0	0	0
Changes in value, net	0	0	0	0	0	0	0	0	0	0	0
Pre-tax profit	20	26	36	22	26	36	5	2	44	50	55
Reported taxes	-5	-7	-7	-5	-9	-13	-10	-6	-9	-10	-11
Net profit from continued operations	15	20	28	18	17	24	-5	-4	35	40	44
Discontinued operations	0	0	0	0	0	0	0	0	0	0	0
Minority interests	-1	-1	-3	-1	-2	-2	-2	-2	-2	-3	-3
Net profit to equity	14	18	26	17	15	22	-7	-5	33	37	41
EPS, EUR	0.49	0.65	0.92	0.59	0.53	0.77	-0.24	-0.19	1.15	1.32	1.45
DPS, EUR	0.40	0.46	0.50	0.40	0.42	0.50	0.63	0.70	0.70	0.75	0.80
of which ordinary	0.40	0.46	0.50	0.40	0.42	0.50	0.63	0.70	0.70	0.75	0.80
of which extraordinary	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Profit margin in percent

EBITDA	5.1%	5.8%	6.1%	5.1%	5.9%	6.4%	4.1%	6.1%	5.9%	6.4%	7.2%
EBITA	1.6%	2.3%	2.8%	2.0%	2.1%	2.6%	0.4%	0.0%	2.8%	3.2%	3.4%
EBIT	2.2%	2.3%	2.8%	2.0%	2.1%	2.6%	0.4%	0.0%	2.8%	3.2%	3.4%

Adjusted earnings

EBITDA (adj)	76	78	86	74	87	96	106	153	100	110	127
EBITA (adj)	29	31	40	28	33	40	49	49	48	55	60
EBIT (adj)	36	31	40	28	33	40	49	49	48	55	60
EPS (adj, EUR)	0.74	0.63	0.87	0.59	0.60	0.91	0.97	1.54	1.15	1.32	1.45

Adjusted profit margins in percent

EBITDA (adj)	5.6%	5.8%	6.0%	5.1%	6.0%	6.4%	6.9%	9.0%	5.9%	6.4%	7.2%
EBITA (adj)	2.2%	2.3%	2.8%	2.0%	2.3%	2.6%	3.2%	2.9%	2.8%	3.2%	3.4%
EBIT (adj)	2.7%	2.3%	2.8%	2.0%	2.3%	2.6%	3.2%	2.9%	2.8%	3.2%	3.4%

Performance metrics

CAGR last 5 years											
Net revenue	0.6%	0.8%	1.3%	0.4%	0.4%	2.3%	2.6%	3.4%	3.4%	3.6%	3.4%
EBITDA	2.5%	7.2%	1.8%	-6.2%	-1.0%	7.1%	-4.2%	3.7%	6.4%	5.3%	5.7%
EBIT	24.3%	31.9%	6.2%	7.4%	-5.2%	6.4%	-27.4%	-65.5%	11.4%	12.1%	8.6%
EPS	n.m.	n.m.	21.3%	n.m.	-10.6%	9.4%	n.m.	n.m.	14.5%	20.0%	13.6%
DPS	9.9%	18.1%	17.8%	12.7%	1.0%	4.6%	6.5%	7.0%	11.8%	12.3%	9.9%
Average last 5 years											
Average EBIT margin	1.9%	2.2%	2.3%	2.4%	2.3%	2.4%	2.0%	1.4%	1.6%	1.8%	2.0%
Average EBITDA margin	5.8%	6.1%	6.1%	5.7%	5.6%	5.9%	5.5%	5.5%	5.7%	5.8%	6.0%

VALUATION RATIOS - ADJUSTED EARNINGS

EURm	2015	2016	2017	2018	2019	2020	2021	2022	2023E	2024E	2025E
P/E (adj)	12.2	18.2	13.9	11.2	16.7	10.8	11.9	6.0	9.9	8.6	7.8
EV/EBITDA (adj)	5.8	7.0	6.6	5.7	6.0	5.0	4.6	3.3	5.9	5.4	4.5
EV/EBITA (adj)	15.2	17.5	14.3	14.9	15.7	12.3	10.0	10.4	12.3	10.8	9.5
EV/EBIT (adj)	12.2	17.5	14.3	14.9	15.7	12.3	10.0	10.4	12.3	10.8	9.5

VALUATION RATIOS - REPORTED EARNINGS

EURm	2015	2016	2017	2018	2019	2020	2021	2022	2023E	2024E	2025E
P/E	18.5	17.8	13.2	11.2	18.9	12.8	n.m.	n.m.	9.9	8.6	7.8
EV/Sales	0.33	0.41	0.39	0.29	0.36	0.32	0.32	0.30	0.35	0.34	0.32
EV/EBITDA	6.4	7.0	6.5	5.7	6.1	5.0	7.7	4.9	5.9	5.4	4.5
EV/EBITA	20.3	17.3	13.8	14.9	16.8	12.3	76.6	2,554.2	12.3	10.8	9.5
EV/EBIT	15.2	17.3	13.8	14.9	16.8	12.3	76.6	2,554.2	12.3	10.8	9.5
Dividend yield (ord.)	4.4%	4.0%	4.1%	6.1%	4.2%	5.1%	5.5%	7.6%	6.1%	6.6%	7.0%
FCF yield	26.8%	-0.8%	5.6%	1.0%	17.1%	20.8%	19.2%	-18.6%	1.7%	9.4%	19.2%
FCF Yield bef A&D, lease adj	15.9%	6.9%	3.3%	1.5%	14.0%	18.9%	7.2%	-33.8%	-0.8%	6.8%	16.6%
Payout ratio	53.7%	72.8%	57.6%	68.3%	69.8%	54.8%	64.9%	45.4%	60.7%	56.8%	55.0%

Source: Company data and Nordea estimates

BALANCE SHEET

EURm	2015	2016	2017	2018	2019	2020	2021	2022	2023E	2024E	2025E
Intangible assets	237	263	256	249	246	249	240	179	179	179	179
of which R&D	0	0	0	0	0	0	0	0	0	0	0
of which other intangibles	79	94	89	87	85	84	78	54	54	54	54
of which goodwill	158	170	167	163	161	165	163	125	125	125	125
Tangible assets	395	405	409	401	423	421	400	490	542	566	564
of which leased assets	0	0	0	0	30	25	14	22	21	21	21
Shares associates	13	14	15	15	15	15	17	20	22	24	26
Interest bearing assets	1	1	1	1	1	1	1	1	1	1	1
Deferred tax assets	7	7	6	5	4	2	2	1	1	1	1
Other non-IB non-current assets	11	11	9	10	5	5	6	18	18	18	18
Other non-current assets	0	0	0	0	0	0	0	0	0	0	0
Total non-current assets	665	701	696	681	694	692	667	709	763	789	789
Inventory	81	90	93	106	110	103	110	153	136	130	124
Accounts receivable	101	109	114	105	107	106	108	135	136	138	142
Short-term leased assets	0	0	0	0	9	9	16	8	9	9	9
Other current assets	4	5	4	3	4	4	4	4	4	4	4
Cash and bank	4	5	3	4	4	27	57	31	38	51	53
Total current assets	190	208	214	219	235	248	295	331	323	332	331
Assets held for sale	0	0	0	0	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Total assets	855	909	910	900	929	940	961	1,040	1,086	1,121	1,120
Shareholders equity	400	410	419	415	420	423	455	449	462	480	500
Of which preferred stocks	0	0	0	0	0	0	0	0	0	0	0
Of which equity part of hybrid debt	0	0	0	0	0	0	0	0	0	0	0
Minority interest	5	12	12	13	14	16	13	15	17	20	23
Total Equity	405	422	431	428	434	439	468	464	480	500	523
Deferred tax	45	49	47	43	41	39	37	36	36	36	36
Long term interest bearing debt	156	178	122	153	141	139	176	232	262	272	242
Pension provisions	7	7	6	6	7	7	7	5	5	5	5
Other long-term provisions	0	0	0	0	1	0	0	1	1	1	1
Other long-term liabilities	6	11	8	7	7	2	3	7	7	7	7
Non-current lease debt	0	0	0	0	25	25	21	21	22	22	22
Convertible debt	0	0	0	0	0	0	0	0	0	0	0
Shareholder debt	0	0	0	0	0	0	0	0	0	0	0
Hybrid debt	0	0	0	0	0	0	0	0	0	0	0
Total non-current liabilities	214	245	184	209	221	212	245	302	333	343	313
Short-term provisions	0	0	0	0	0	0	0	0	0	0	0
Accounts payable	192	200	202	188	211	234	237	261	262	267	273
Current lease debt	0	0	0	0	9	10	10	10	9	9	9
Other current liabilities	0	3	1	0	0	0	0	0	0	0	0
Short term interest bearing debt	44	40	92	75	54	45	3	3	3	3	3
Total current liabilities	236	242	295	262	274	289	249	274	273	278	284
Liabilities for assets held for sale	0	0	0	0	0	0	0	0	0	0	0
Total liabilities and equity	855	909	910	900	929	940	961	1,040	1,086	1,121	1,120
Balance sheet and debt metrics											
Net debt	194	212	210	222	223	190	152	234	256	254	222
of which lease debt	0	0	0	0	34	34	31	31	31	31	31
Working capital	-6	1	7	27	10	-21	-15	31	14	6	-3
Invested capital	659	703	703	708	705	670	651	740	777	795	786
Capital employed	604	640	645	656	663	657	678	730	775	806	799
ROE	3.4%	4.5%	6.2%	4.0%	3.6%	5.2%	-1.6%	-1.2%	7.1%	7.9%	8.4%
ROIC	4.4%	3.8%	4.8%	3.3%	3.8%	4.8%	6.5%	6.3%	5.4%	5.9%	6.3%
ROCE	5.8%	5.1%	6.4%	4.4%	5.1%	6.2%	7.9%	7.7%	6.7%	7.2%	7.7%
Net debt/EBITDA	2.8	2.7	2.4	3.0	2.6	2.0	2.4	2.2	2.6	2.3	1.7
Interest coverage	3.1	5.0	5.6	4.5	5.6	8.8	1.3	0.1	7.3	7.9	9.2
Equity ratio	46.8%	45.1%	46.0%	46.2%	45.2%	45.0%	47.3%	43.2%	42.6%	42.8%	44.6%
Net gearing	48.0%	50.3%	48.7%	51.9%	51.3%	43.4%	32.5%	50.3%	53.5%	50.9%	42.5%

Source: Company data and Nordea estimates

CASH FLOW STATEMENT

EURm	2015	2016	2017	2018	2019	2020	2021	2022	2023E	2024E	2025E
EBITDA (adj) for associates	68	79	87	74	85	96	64	104	100	110	127
Paid taxes	-4	-6	-10	-1	-9	-9	-15	-7	-9	-10	-11
Net financials	-9	-4	-8	-6	-6	-5	-2	-3	-7	-7	-7
Change in provisions	-1	0	-1	0	1	0	-1	-1	0	0	0
Change in other LT non-IB	-1	5	1	0	5	-2	-1	-7	0	0	0
Cash flow to/from associates	0	0	0	0	0	0	0	0	0	0	0
Dividends paid to minorities	0	0	0	0	0	0	0	0	0	0	0
Other adj to reconcile to cash flow	61	-16	-10	-6	-6	-10	50	15	0	0	0
Funds from operations (FFO)	115	58	59	60	71	71	94	100	85	93	110
Change in NWC	-24	7	6	-13	17	31	-6	-46	17	8	9
Cash flow from operations (CFO)	91	65	65	47	89	102	88	54	102	102	118
Capital expenditure	-50	-43	-53	-45	-40	-41	-56	-126	-96	-71	-56
Free cash flow before A&D	40	22	11	3	48	61	32	-73	5	30	62
Proceeds from sale of assets	33	6	8	-1	0	0	30	28	0	0	0
Acquisitions	-5	-30	0	0	0	-3	0	-4	0	0	0
Free cash flow	68	-2	19	2	48	58	63	-49	5	30	62
Free cash flow bef A&D, lease adj	40	22	11	3	40	53	24	-89	-3	22	53
Dividends paid	-11	-11	-13	-15	-12	-12	-15	-19	-20	-20	-21
Equity issues / buybacks	0	0	0	0	0	0	0	0	0	0	0
Net change in debt	-55	15	-3	13	-40	-13	-5	48	30	10	-30
Other financing adjustments	0	0	0	0	0	-9	-10	-9	-8	-9	-9
Other non-cash adjustments	-2	-1	-4	1	4	-2	-3	2	0	0	0
Change in cash	1	0	-1	1	0	22	31	-26	7	12	2
Cash flow metrics											
Capex/D&A	n.m.	90.9%	n.m.	98.0%	73.8%	72.0%	97.7%	n.m.	n.m.	n.m.	n.m.
Capex/Sales	3.7%	3.2%	3.7%	3.1%	2.8%	2.7%	3.6%	7.4%	5.7%	4.1%	3.2%
Key information											
Share price year end (/current)	9	11	12	7	10	10	12	9	11	11	11
Market cap.	255	324	341	185	284	278	326	262	322	322	322
Enterprise value	441	548	563	420	521	485	490	511	596	597	568
Diluted no. of shares, year-end (m)	28.2	28.2	28.2	28.2	28.3	28.3	28.3	28.3	28.3	28.3	28.3

Source: Company data and Nordea estimates

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