

## Elanders

Consumer Goods  
Sweden

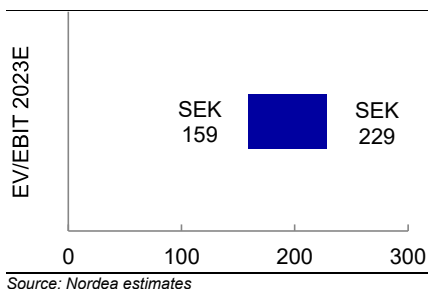
## KEY DATA

|                     |                   |
|---------------------|-------------------|
| Stock country       | Sweden            |
| Bloomberg           | ELANB.SS          |
| Reuters             | ELANB.ST          |
| Share price (close) | SEK 151.4         |
| Free Float          | 50%               |
| Market cap. (bn)    | EUR 0.48/SEK 5.35 |
| Website             | www.elanders.com  |
| Next report date    | 23 Jan 2023       |

## PERFORMANCE



## VALUATION APPROACH



## ESTIMATE CHANGES

| Year       | 2022E | 2023E | 2024E |
|------------|-------|-------|-------|
| Sales      | 1%    | 1%    | 0%    |
| EBIT (adj) | 1%    | 6%    | 6%    |

Source: Nordea estimates

## Nordea IB &amp; Equity - Analysts

Carl Ragnerstam  
AnalystGustav Berneblad  
Analyst

## Expecting high single-digit organic growth in Q4

We raise our adjusted EBIT estimates by 6% for 2023-24, mainly as a consequence of the implementation of structural measures for non-profitable parts connected to LGI in Germany, along with favourable FX movements. We expect a solid quarter with high single-digit organic growth in both its segments, and an adjusted EBIT margin uplift of ~60 bp to 7.3%, driven by a firmer margin in Supply Chain Solutions following an improved business environment with fewer headwinds as well as support from Bergen Logistics. As such, we slightly raise our multiples-based fair value to SEK 159-229 (150-216), implying ~11.5-14x EV/EBIT for 2023E.

## Expecting organic growth of ~8% in Q4

We expect a solid Q4 report from Elanders on 23 January, with group sales of SEK 4,133m (+23% y/y, of which ~8% is organic and 11.5% is FX). For Supply Chain Solutions, we expect yet another quarter with healthy organic growth (+8%), driven by a mix of Fashion & Lifestyle, the buying and selling component business, and higher freight forwarding volumes. Meanwhile, we continue to envisage Automotive being burdened by supply chain challenges. For Print & Packaging, we model in organic growth of 9%, partly driven by easier comparisons related to one customer insourcing logistics (subscription boxes) in Q3 2021. In addition, we think Elanders' new customer contract within online print, which was announced during Q2 2022, ought to make a strong contribution following the peak season in Q4. We estimate group adjusted EBIT of SEK 300m (+33% y/y), implying a margin of 7.3% (+57 bp y/y), driven by a firmer margin in Supply Chain Solutions with slight support from Bergen Logistics and an improved general business environment with fewer headwinds.

## Structural measures and FX to drive revisions

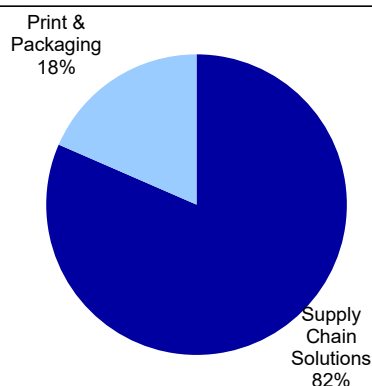
On 16 December, Elanders announced that it will implement structural measures regarding non-profitable parts of the road transportation operations in Germany (connected to LGI). According to Elanders, this will lead to sales being SEK 400m lower on an annual basis but generate SEK 35m in annual savings and thus positively impact the group margin. On the negative side, we continue to closely monitor the worsening consumer sentiment amid a situation of higher interest rates, general price inflation and energy prices as we now enter 2023. However, with the contribution from favourable FX movements, we raise adjusted EBIT by 6% for both 2023E and 2024E. As such, we slightly raise our multiples-based fair value to SEK 159-229 (150-216), implying ~11.5-14x EV/EBIT for 2023E.

## SUMMARY TABLE - KEY FIGURES

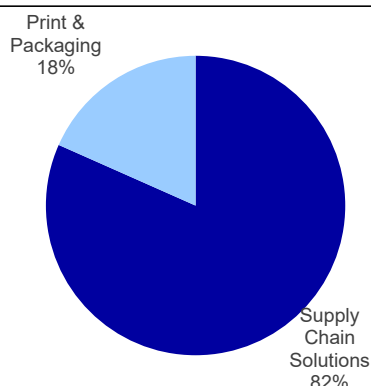
| SEKm                     | 2018   | 2019   | 2020   | 2021   | 2022E  | 2023E  | 2024E  |
|--------------------------|--------|--------|--------|--------|--------|--------|--------|
| Total revenue            | 10,742 | 11,254 | 11,050 | 11,732 | 15,008 | 15,447 | 15,941 |
| EBITDA (adj)             | 725    | 1,409  | 1,426  | 1,497  | 1,934  | 2,015  | 2,074  |
| EBIT (adj)               | 458    | 509    | 546    | 596    | 868    | 978    | 1,035  |
| EBIT (adj) margin        | 4.3%   | 4.5%   | 4.9%   | 5.1%   | 5.8%   | 6.3%   | 6.5%   |
| EPS (adj, SEK)           | 7.16   | 7.13   | 9.19   | 9.56   | 15.57  | 13.42  | 16.91  |
| EPS (adj) growth         | 33.9%  | -0.4%  | 29.0%  | 4.0%   | 62.8%  | -13.8% | 26.1%  |
| DPS (ord, SEK)           | 2.90   | 0.00   | 3.10   | 3.50   | 4.60   | 4.80   | 5.00   |
| EV/Sales                 | 0.5    | 0.6    | 0.6    | 1.0    | 0.8    | 0.7    | 0.7    |
| EV/EBIT (adj)            | 12.3   | 13.9   | 13.0   | 19.1   | 13.9   | 11.3   | 10.2   |
| P/E (adj)                | 12.2   | 12.2   | 13.0   | 18.2   | 9.7    | 11.3   | 9.0    |
| P/BV                     | 1.1    | 1.1    | 1.5    | 1.9    | 1.4    | 1.3    | 1.2    |
| Dividend yield (ord)     | 3.3%   | 0.0%   | 2.6%   | 2.0%   | 3.0%   | 3.2%   | 3.3%   |
| FCF Yield bef A&D, lease | 9.5%   | 16.7%  | 23.2%  | 3.5%   | -4.3%  | 11.4%  | 11.0%  |
| Net debt                 | 2,539  | 3,994  | 2,854  | 5,249  | 6,649  | 5,616  | 5,102  |
| Net debt/EBITDA          | 3.5    | 3.2    | 2.0    | 3.5    | 3.4    | 2.8    | 2.5    |
| ROIC after tax           | 5.8%   | 5.9%   | 6.4%   | 5.7%   | 6.5%   | 7.3%   | 7.9%   |

Source: Company data and Nordea estimates

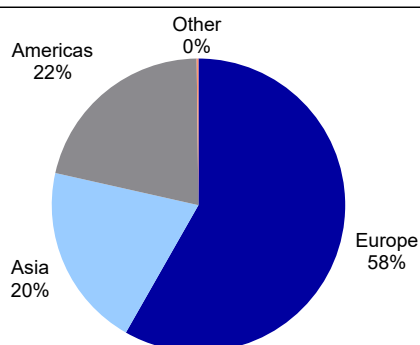
# Selected charts

**ELANDERS: REVENUE SPLIT BY SEGMENT (%), 2022E**


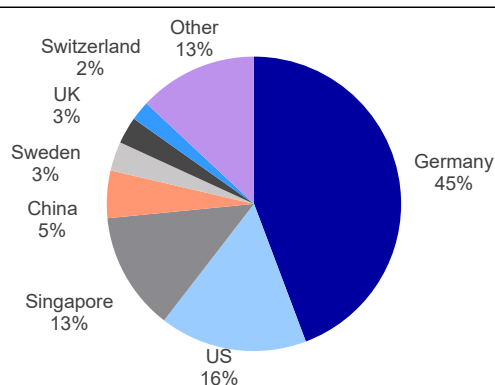
Source: Company data and Nordea estimates

**ELANDERS: EBIT SPLIT BY SEGMENT (%), 2022E**


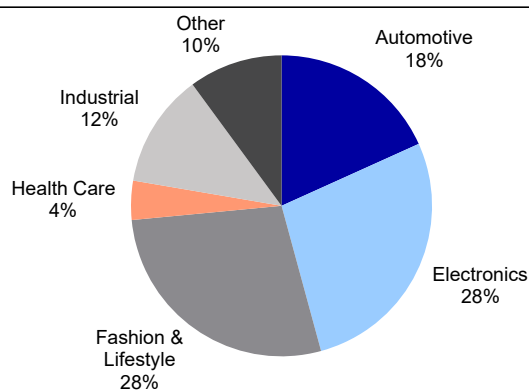
Source: Company data and Nordea estimates

**ELANDERS: SALES SPLIT BY REGION (%), 2022E**


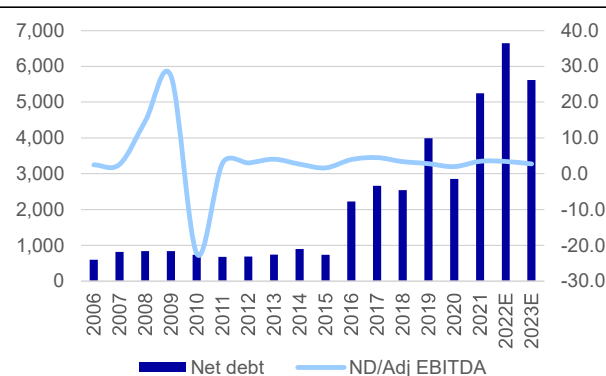
Source: Company data and Nordea estimates

**ELANDERS: SALES SPLIT BY COUNTRY (%), 2021**


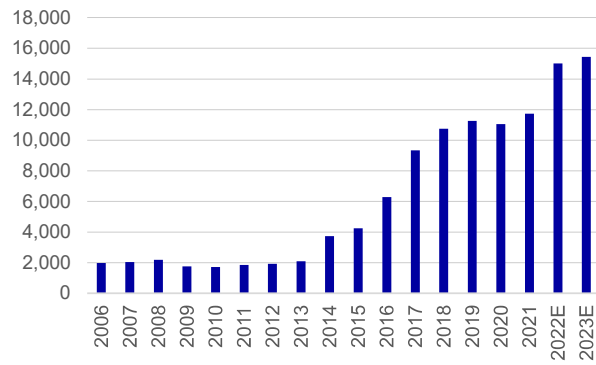
Source: Company data and Nordea estimates

**ELANDERS: SALES SPLIT BY END MARKET (%), Q3 LTM 2022**


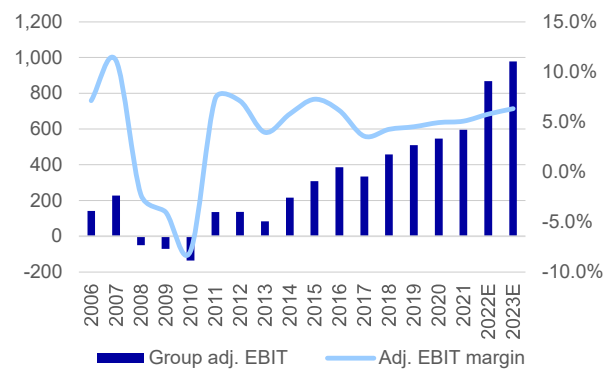
Source: Company data and Nordea estimates

**ELANDERS: GROUP LEVERAGE (SEKm), NET DEBT/EBITDA**


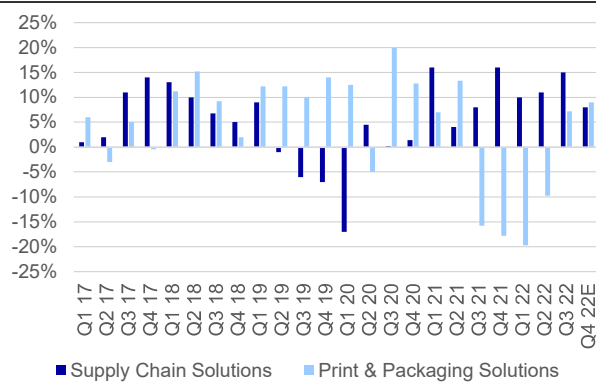
Source: Company data and Nordea estimates

**ELANDERS: GROUP NET SALES DEVELOPMENT (SEKm)**

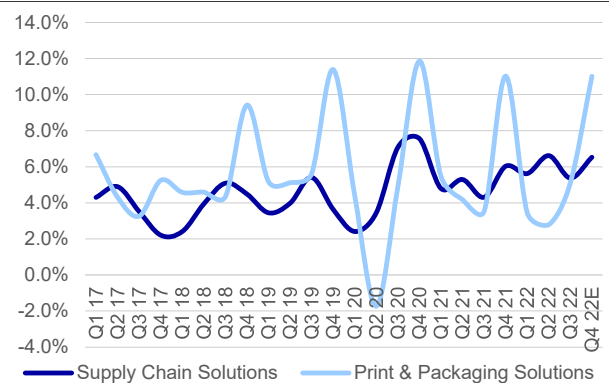
Source: Company data and Nordea estimates

**ELANDERS: GROUP ADJUSTED EBIT AND EBIT MARGIN (SEKm AND %)**

Source: Company data and Nordea estimates

**ELANDERS: ORGANIC GROWTH BY SEGMENT (%)**

Source: Company data and Nordea estimates

**ELANDERS: EBIT MARGIN DEVELOPMENT BY SEGMENT (%)**

Source: Company data and Nordea estimates

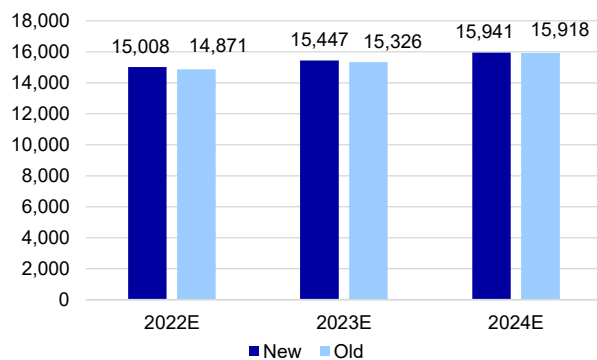
# Estimate revisions

## ELANDERS: ESTIMATE REVISIONS (SEKm; EPS IN SEK)

| SEKm                         | New estimates |               |               | Old estimates |               |               | Difference % |              |              |
|------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|--------------|
|                              | 2022E         | 2023E         | 2024E         | 2022E         | 2023E         | 2024E         | 2022E        | 2023E        | 2024E        |
| <b>Net sales</b>             | <b>15,008</b> | <b>15,447</b> | <b>15,941</b> | <b>14,871</b> | <b>15,326</b> | <b>15,918</b> | <b>1%</b>    | <b>1%</b>    | <b>0%</b>    |
| Cost of goods sold           | -12,800       | -13,247       | -13,713       | -12,684       | -13,144       | -13,693       | 1%           | 1%           | 0%           |
| <b>Gross profit</b>          | <b>2,207</b>  | <b>2,200</b>  | <b>2,228</b>  | <b>2,186</b>  | <b>2,182</b>  | <b>2,224</b>  | <b>1%</b>    | <b>1%</b>    | <b>0%</b>    |
| EBITA                        | 985           | 1,054         | 1,100         | 979           | 996           | 1,043         | 1%           | 6%           | 5%           |
| Amortisation of intangibles  | -86           | -76           | -65           | -86           | -76           | -65           | n.a          | n.a          | n.a          |
| EBIT                         | 899           | 978           | 1,035         | 893           | 920           | 978           | 1%           | 6%           | 6%           |
| Net financials               | -57           | -260          | -175          | -166          | -216          | -175          | -66%         | 21%          | 0%           |
| PTP                          | 842           | 718           | 860           | 727           | 704           | 803           | 16%          | 2%           | 7%           |
| Income tax                   | -236          | -215          | -258          | -205          | -211          | -241          | 15%          | 2%           | 7%           |
| Net profit                   | 606           | 502           | 602           | 522           | 493           | 562           | 16%          | 2%           | 7%           |
| Earnings per share (SEK)     | 16            | 13            | 17            | 14            | 13            | 16            | 17%          | 2%           | 7%           |
| Adj. EBITA                   | 954           | 1,054         | 1,100         | 948           | 996           | 1,043         | 1%           | 6%           | 5%           |
| <b>Adj. EBIT</b>             | <b>868</b>    | <b>978</b>    | <b>1,035</b>  | <b>862</b>    | <b>920</b>    | <b>978</b>    | <b>1%</b>    | <b>6%</b>    | <b>6%</b>    |
| Tax on EO                    | -9            | 0             | 0             | -9            | 0             | 0             | n.a          | n.a          | n.a          |
| Adj. Net profit              | 567           | 502           | 602           | 483           | 493           | 562           | 17%          | 2%           | 7%           |
| Adj. EPS                     | 15            | 13            | 17            | 13            | 13            | 16            | 18%          | 2%           | 7%           |
| Adj. EBITA margin            | 6.4%          | 6.8%          | 6.9%          | 6.4%          | 6.5%          | 6.6%          | 0.0pp        | 0.3pp        | 0.3pp        |
| Adj. EBIT margin             | 5.8%          | 6.3%          | 6.5%          | 5.8%          | 6.0%          | 6.1%          | 0.0pp        | 0.3pp        | 0.3pp        |
| Adj. Incremental margin      | 8.3%          | 25.0%         | 11.6%         | 8.5%          | 12.7%         | 9.9%          | -0.2pp       | 12.3pp       | 1.7pp        |
| <b>Net sales per segment</b> |               |               |               |               |               |               |              |              |              |
| Supply Chain Solutions       | 12,340        | 12,617        | 13,084        | 12,230        | 12,562        | 13,127        | 1%           | 0%           | 0%           |
| Print & Packaging Solutions  | 2,794         | 2,942         | 2,972         | 2,768         | 2,877         | 2,906         | 1%           | 2%           | 2%           |
| Group functions              | 41            | 40            | 40            | 41            | 40            | 40            | 0%           | 0%           | 0%           |
| Eliminations                 | -169          | -152          | -155          | -169          | -152          | -155          | 0%           | 0%           | 0%           |
| <b>Group net sales</b>       | <b>15,007</b> | <b>15,447</b> | <b>15,941</b> | <b>14,870</b> | <b>15,326</b> | <b>15,918</b> | <b>1%</b>    | <b>1%</b>    | <b>0%</b>    |
| <b>Adj EBIT per segment</b>  |               |               |               |               |               |               |              |              |              |
| Supply Chain Solutions       | 746           | 828           | 883           | 738           | 778           | 834           | 1%           | 7%           | 6%           |
| Print & Packaging Solutions  | 166           | 192           | 195           | 169           | 184           | 187           | -1%          | 4%           | 4%           |
| Group functions              | -44           | -42           | -43           | -44           | -42           | -43           | 0%           | 0%           | 0%           |
| <b>Group EBIT</b>            | <b>868</b>    | <b>978</b>    | <b>1,035</b>  | <b>862</b>    | <b>920</b>    | <b>978</b>    | <b>1%</b>    | <b>6%</b>    | <b>6%</b>    |
| <b>Adj. EBIT margin</b>      |               |               |               |               |               |               |              |              |              |
| Supply Chain Solutions       | 6.4%          | 6.6%          | 6.8%          | 6.4%          | 6.2%          | 6.4%          | 0.0pp        | 0.4pp        | 0.4pp        |
| Print & Packaging Solutions  | 5.6%          | 6.5%          | 6.5%          | 5.8%          | 6.4%          | 6.4%          | -0.1pp       | 0.1pp        | 0.1pp        |
| <b>Group</b>                 | <b>6.0%</b>   | <b>6.3%</b>   | <b>6.5%</b>   | <b>6.0%</b>   | <b>6.0%</b>   | <b>6.1%</b>   | <b>0.0pp</b> | <b>0.3pp</b> | <b>0.3pp</b> |

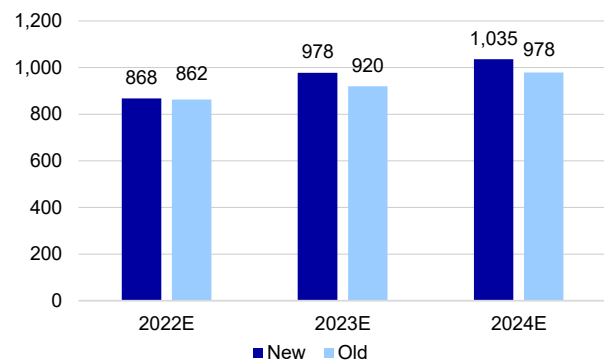
Source: Nordea estimates

### NET SALES: NEW ESTIMATES VS OLD ESTIMATES (SEKm)



Source: Nordea estimates

### ADJUSTED EBIT: NEW ESTIMATES VS OLD ESTIMATES (SEKm)



Source: Nordea estimates

# Valuation

## ELANDERS: PEER VALUATION TABLE

| Stock            | Rec. | Mcap.<br>SEKm  | Adj. EV/EBITDA |              | Adj. EV/EBITA |              | Adj. EV/EBIT |              | Adj. P/E     |              | Div. yield  |             | ND/EBITDA   |             | ROIC         |              |
|------------------|------|----------------|----------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|-------------|-------------|-------------|-------------|--------------|--------------|
|                  |      |                | 2023E          | 2024E        | 2023E         | 2024E        | 2023E        | 2024E        | 2023E        | 2024E        | 2023E       | 2024E       | 2023E       | 2024E       | 2023E        | 2024E        |
| Agility          | -    | 59,327         | 12.6x          | 12.0x        | -             | -            | 18.3x        | 17.2x        | 2.1x         | 1.8x         | 30.6%       | 35.4%       | -           | -           | 6.6%         | 7.2%         |
| CH Robinson      | -    | 114,308        | 12.6x          | 12.1x        | 11.7x         | 12.7x        | 13.8x        | 13.4x        | 16.9x        | 15.7x        | 2.5%        | 2.6%        | 1.6x        | 1.5x        | 26.6%        | 28.1%        |
| DSV              | BUY  | 264,600        | 12.9x          | 11.2x        | 16.9x         | 14.3x        | 16.9x        | 14.4x        | 20.6x        | 16.6x        | 0.8%        | 0.8%        | 2.0x        | 2.2x        | 11.0%        | 12.7%        |
| Elanders         | -    | 5,410          | 5.7x           | 5.3x         | 11.2x         | 10.2x        | 12.1x        | 10.9x        | 11.6x        | 9.7x         | 3.1%        | 3.3%        | 2.9x        | 2.6x        | 6.9%         | 7.5%         |
| Expeditors       | -    | 181,833        | 11.5x          | 12.1x        | 11.5x         | 14.7x        | 12.0x        | 13.1x        | 18.8x        | 20.0x        | 1.3%        | 1.2%        | -           | -           | 29.5%        | 39.8%        |
| ID Logistics     | -    | 16,815         | 6.3x           | 5.9x         | 20.8x         | 18.7x        | 20.6x        | 19.1x        | 22.6x        | 19.1x        | 0.0%        | 0.0%        | 2.0x        | 1.7x        | 0.0%         | 0.0%         |
| J.B Hunt         | -    | 191,312        | 9.6x           | 9.2x         | -             | -            | 14.3x        | 13.7x        | 18.1x        | 17.2x        | 1.0%        | 1.0%        | 0.6x        | 0.5x        | 18.0%        | 17.2%        |
| Kerry Logistics  | -    | 34,597         | 5.0x           | 5.3x         | -             | -            | 7.2x         | 8.2x         | 8.4x         | 9.1x         | 3.9%        | 3.8%        | -           | -           | 13.1%        | 13.6%        |
| Huehne & Nagel   | -    | 297,753        | 8.8x           | 9.8x         | 10.1x         | 11.9x        | 12.3x        | 14.1x        | 17.9x        | 20.5x        | 3.7%        | 3.4%        | -           | -           | 68.0%        | 74.8%        |
| Landstar         | -    | 64,124         | 12.7x          | 12.4x        | -             | -            | 14.5x        | 14.4x        | 19.1x        | 18.3x        | 0.7%        | 0.7%        | -           | -           | 33.9%        | 37.4%        |
| Old Dominion     | -    | 352,079        | 16.5x          | 15.1x        | -             | -            | 19.2x        | 17.5x        | 26.2x        | 24.1x        | 0.4%        | 0.5%        | -           | -           | 32.3%        | 30.1%        |
| XPO Logistics    | -    | 44,897         | 6.9x           | 6.2x         | -             | -            | 11.3x        | 9.9x         | 11.8x        | 9.6x         | 0.0%        | 0.0%        | 2.1x        | 1.7x        | 28.7%        | 31.1%        |
| <b>Average</b>   |      | <b>135,588</b> | <b>10.1x</b>   | <b>9.7x</b>  | <b>13.7x</b>  | <b>13.8x</b> | <b>14.4x</b> | <b>13.8x</b> | <b>16.2x</b> | <b>15.1x</b> | <b>4.0%</b> | <b>4.4%</b> | <b>1.9x</b> | <b>1.7x</b> | <b>22.9%</b> | <b>24.9%</b> |
| <b>Median</b>    |      | <b>89,216</b>  | <b>10.5x</b>   | <b>10.5x</b> | <b>11.6x</b>  | <b>13.5x</b> | <b>14.1x</b> | <b>13.9x</b> | <b>18.0x</b> | <b>16.9x</b> | <b>1.1%</b> | <b>1.1%</b> | <b>2.0x</b> | <b>1.7x</b> | <b>22.3%</b> | <b>22.6%</b> |
| <b>Elanders</b>  |      | <b>5,410</b>   | <b>5.7x</b>    | <b>5.3x</b>  | <b>11.2x</b>  | <b>10.2x</b> | <b>12.1x</b> | <b>10.9x</b> | <b>11.6x</b> | <b>9.7x</b>  | <b>3.1%</b> | <b>3.3%</b> | <b>2.9x</b> | <b>2.6x</b> | <b>6.9%</b>  | <b>7.5%</b>  |
| vs. peer average | -    | -              | -44%           | -46%         | -18%          | -26%         | -16%         | -21%         | -28%         | -36%         | -0.9pp      | 2.1pp       | 55%         | 52%         | -16pp        | -15pp        |
| vs. peer median  | -    | -              | -46%           | -50%         | -4%           | -25%         | -14%         | -22%         | -35%         | -43%         | 2.0pp       | 2.1pp       | 43%         | 51%         | -15pp        | -15pp        |

Source: Company data and Nordea estimates

# Detailed estimates

## ELANDERS: QUARTERLY ESTIMATES (SEKm; EPS IN SEK)

| Elanders quarterly estimates                  |        |         |        |        |        |        |        |        |
|-----------------------------------------------|--------|---------|--------|--------|--------|--------|--------|--------|
| (SEKm)                                        | Q1 21  | Q2 21   | Q3 21  | Q4 21  | Q1 22  | Q2 22  | Q3 22  | Q4 22E |
| Net sales                                     | 2,734  | 2,769   | 2,865  | 3,364  | 3,371  | 3,525  | 3,979  | 4,133  |
| Cost of goods sold                            | -2,352 | -2,386  | -2,500 | -2,850 | -2,879 | -3,000 | -3,417 | -3,504 |
| Gross profit                                  | 382    | 383     | 365    | 514    | 492    | 525    | 562    | 628    |
| Sales and administrative expenses             | -265   | -259    | -264   | -331   | -338   | -356   | -380   | -365   |
| Other operating income                        | 17     | 12      | 15     | 38     | 26     | 83     | 36     | 46     |
| Other operating expenses                      | -6     | -5      | -5     | -12    | -16    | -11    | -26    | -9     |
| EBITDA                                        | 341    | 343     | 342    | 456    | 430    | 506    | 466    | 563    |
| Depreciation                                  | -23    | -21     | -41    | -38    | -33    | -31    | -30    | -54    |
| EBITA                                         | 142    | 145     | 124    | 228    | 187    | 263    | 216    | 319    |
| Amortisation of intangible acq related assets | -14    | -13     | -13    | -19    | -22    | -22    | -23    | -19    |
| EBIT                                          | 128    | 132     | 111    | 209    | 165    | 241    | 193    | 300    |
| Net financials                                | -25    | -22     | -23    | -28    | -36    | -36    | -42    | 57     |
| PTP                                           | 103    | 110     | 88     | 181    | 129    | 205    | 151    | 357    |
| Income tax                                    | -35    | -24     | -31    | -61    | -41    | -63    | -35    | -97    |
| Net profit                                    | 68     | 86      | 57     | 120    | 88     | 142    | 115    | 261    |
| Earnings per share (SEK)                      | 1.95   | 2.35    | 1.56   | 3.25   | 2.40   | 3.87   | 3.04   | 7.13   |
| Adj. EBITDA                                   | 341    | 343     | 342    | 472    | 430    | 466    | 475    | 563    |
| Adj. EBITA                                    | 142    | 145     | 124    | 244    | 187    | 223    | 225    | 319    |
| Adj. EBIT                                     | 128    | 132     | 111    | 225    | 165    | 201    | 202    | 300    |
| Tax on EO                                     | 0      | 0       | 0      | 5      | 0      | -12    | 2      | 0      |
| Adj. Net profit                               | 68     | 86      | 57     | 109    | 88     | 170    | 109    | 261    |
| Adj. EPS                                      | 1.95   | 2.35    | 1.56   | 2.95   | 2.40   | 4.66   | 2.84   | 7.13   |
| Gross margin                                  | 14.0%  | 13.8%   | 12.7%  | 15.3%  | 14.6%  | 14.9%  | 14.1%  | 15.2%  |
| EBITDA margin                                 | 12.5%  | 12.4%   | 11.9%  | 13.6%  | 12.8%  | 14.4%  | 11.7%  | 13.6%  |
| EBITA margin                                  | 5.2%   | 5.2%    | 4.3%   | 6.8%   | 5.5%   | 7.5%   | 5.4%   | 7.7%   |
| EBIT margin                                   | 4.7%   | 4.8%    | 3.9%   | 6.2%   | 4.9%   | 6.8%   | 4.9%   | 7.3%   |
| Incremental margin                            | 37.7%  | -162.2% | -75.9% | -7.1%  | 5.8%   | 14.4%  | 7.4%   | 11.9%  |
| Adj. EBITDA margin                            | 12.5%  | 12.4%   | 11.9%  | 14.0%  | 12.8%  | 13.2%  | 11.9%  | 13.6%  |
| Adj. EBITA margin                             | 5.2%   | 5.2%    | 4.3%   | 7.3%   | 5.5%   | 6.3%   | 5.7%   | 7.7%   |
| Adj. EBIT margin                              | 4.7%   | 4.8%    | 3.9%   | 6.7%   | 4.9%   | 5.7%   | 5.1%   | 7.3%   |
| Adj. Incremental margin                       | 37.7%  | -162.2% | -75.9% | -7.1%  | 5.8%   | 14.4%  | 7.4%   | 11.9%  |

Source: Company data and Nordea estimates

**ELANDERS: QUARTERLY SALES AND EBIT BRIDGE**

| <b>Elanders sales bridge quarterly (SEKm)</b> |              |              |              |              |              |              |              |               |
|-----------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
|                                               | <b>Q1 21</b> | <b>Q2 21</b> | <b>Q3 21</b> | <b>Q4 21</b> | <b>Q1 22</b> | <b>Q2 22</b> | <b>Q3 22</b> | <b>Q4 22E</b> |
| <b>Net sales</b>                              |              |              |              |              |              |              |              |               |
| Supply Chain Solutions                        | 2,060        | 2,168        | 2,292        | 2,684        | 2,769        | 2,914        | 3,325        | 3,332         |
| Print & Packaging Solutions                   | 694          | 622          | 592          | 698          | 637          | 643          | 686          | 828           |
| Group functions                               | 10           | 10           | 10           | 10           | 10           | 10           | 11           | 10            |
| Eliminations                                  | -29          | -31          | -29          | -28          | -45          | -43          | -43          | -38           |
| <b>Total sales</b>                            | <b>2,735</b> | <b>2,769</b> | <b>2,865</b> | <b>3,364</b> | <b>3,371</b> | <b>3,524</b> | <b>3,979</b> | <b>4,133</b>  |
| <b>Sales bridge</b>                           |              |              |              |              |              |              |              |               |
| Volume                                        | 14%          | 6%           | 3%           | 7%           | 3%           | 6%           | 13%          | 8%            |
| Price/Mix                                     | 0%           | 0%           | 0%           | 0%           | 0%           | 0%           | 0%           | 0%            |
| Structural                                    | 0%           | 1%           | 2%           | 9%           | 20%          | 14%          | 16%          | 3%            |
| FX                                            | -8%          | -9%          | -2%          | 0%           | 6%           | 7%           | 9%           | 12%           |
| Other                                         | 0%           | 0%           | 0%           | 0%           | 0%           | 0%           | 0%           | 0%            |
| <b>Total growth</b>                           | <b>6%</b>    | <b>-2%</b>   | <b>3%</b>    | <b>17%</b>   | <b>23%</b>   | <b>27%</b>   | <b>39%</b>   | <b>23%</b>    |
| <b>Sales bridge</b>                           |              |              |              |              |              |              |              |               |
| Volume                                        | 353          | 169          | 69           | 199          | 53           | 166          | 373          | 268           |
| Price/Mix                                     | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             |
| Structural                                    | 11           | 30           | 80           | 268          | 540          | 384          | 471          | 114           |
| FX                                            | -202         | -243         | -63          | 10           | 164          | 205          | 270          | 387           |
| Other                                         | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             |
| <b>Total growth</b>                           | <b>163</b>   | <b>-44</b>   | <b>87</b>    | <b>478</b>   | <b>758</b>   | <b>755</b>   | <b>1,114</b> | <b>769</b>    |
| <b>Growth per segment quarterly (%)</b>       |              |              |              |              |              |              |              |               |
| <b>Supply Chain Solutions</b>                 |              |              |              |              |              |              |              |               |
| Volume                                        | 16%          | 4%           | 8%           | 16%          | 10%          | 11%          | 15%          | 8%            |
| Price/Mix                                     | 0%           | 0%           | 0%           | 0%           | 0%           | 0%           | 0%           | 0%            |
| Structural                                    | 1%           | 1%           | 2%           | 11%          | 24%          | 16%          | 21%          | 4%            |
| FX                                            | -9%          | -9%          | -2%          | 0%           | 6%           | 7%           | 10%          | 12%           |
| Other                                         | 0%           | 0%           | 0%           | 0%           | 0%           | 0%           | 0%           | 0%            |
| <b>Total growth</b>                           | <b>8%</b>    | <b>-4%</b>   | <b>8%</b>    | <b>27%</b>   | <b>34%</b>   | <b>34%</b>   | <b>45%</b>   | <b>24%</b>    |
| <b>Print &amp; Packaging Solutions</b>        |              |              |              |              |              |              |              |               |
| Volume                                        | 7%           | 13%          | -16%         | -18%         | -20%         | -10%         | 7%           | 9%            |
| Price/Mix                                     | 0%           | 0%           | 0%           | 0%           | 0%           | 0%           | 0%           | 0%            |
| Structural                                    | 0%           | 0%           | 6%           | 5%           | 5%           | 6%           | 0%           | 0%            |
| FX                                            | -6%          | -6%          | -2%          | 1%           | 6%           | 7%           | 9%           | 10%           |
| Other                                         | 0%           | 0%           | 0%           | 0%           | 0%           | 0%           | 0%           | 0%            |
| <b>Total growth</b>                           | <b>1%</b>    | <b>8%</b>    | <b>-12%</b>  | <b>-12%</b>  | <b>-8%</b>   | <b>3%</b>    | <b>16%</b>   | <b>19%</b>    |
| <b>EBIT per segment quarterly (SEKm)</b>      |              |              |              |              |              |              |              |               |
| Supply Chain Solutions                        | 99           | 115          | 99           | 146          | 156          | 233          | 179          | 218           |
| Print & Packaging Solutions                   | 38           | 26           | 21           | 77           | 22           | 18           | 26           | 91            |
| Group functions                               | -9           | -9           | -10          | -14          | -13          | -10          | -12          | -9            |
| <b>Group EBIT</b>                             | <b>128</b>   | <b>132</b>   | <b>111</b>   | <b>209</b>   | <b>165</b>   | <b>241</b>   | <b>193</b>   | <b>300</b>    |
| <b>Adj. EBIT per segment quarterly</b>        |              |              |              |              |              |              |              |               |
| Supply Chain Solutions                        | 99           | 115          | 99           | 162          | 156          | 193          | 179          | 218           |
| Print & Packaging Solutions                   | 38           | 26           | 21           | 77           | 22           | 18           | 35           | 91            |
| Group functions                               | -9           | -9           | -10          | -14          | -13          | -10          | -12          | -9            |
| <b>Adj group EBIT</b>                         | <b>129</b>   | <b>132</b>   | <b>111</b>   | <b>225</b>   | <b>165</b>   | <b>201</b>   | <b>202</b>   | <b>300</b>    |
| <b>EBIT margin per segment quarterly</b>      |              |              |              |              |              |              |              |               |
| Supply Chain Solutions                        | 4.8%         | 5.3%         | 4.3%         | 5.4%         | 5.6%         | 8.0%         | 5.4%         | 6.5%          |
| Print & Packaging Solutions                   | 5.5%         | 4.2%         | 3.5%         | 11.0%        | 3.5%         | 2.8%         | 3.8%         | 11.0%         |
| <b>EBIT margin</b>                            | <b>4.7%</b>  | <b>4.8%</b>  | <b>3.9%</b>  | <b>6.2%</b>  | <b>4.9%</b>  | <b>6.8%</b>  | <b>4.9%</b>  | <b>7.3%</b>   |
| <b>Adj. EBIT margin per segment quarterly</b> |              |              |              |              |              |              |              |               |
| Supply Chain Solutions                        | 4.8%         | 5.3%         | 4.3%         | 6.0%         | 5.6%         | 6.6%         | 5.4%         | 6.5%          |
| Print & Packaging Solutions                   | 5.5%         | 4.2%         | 3.5%         | 11.0%        | 3.5%         | 2.8%         | 5.1%         | 11.0%         |
| <b>Adj EBIT margin</b>                        | <b>4.7%</b>  | <b>4.8%</b>  | <b>3.9%</b>  | <b>6.7%</b>  | <b>4.9%</b>  | <b>5.7%</b>  | <b>5.1%</b>  | <b>7.3%</b>   |

Source: Company data and Nordea estimates

**ELANDERS: ANNUAL ESTIMATES (SEKm; EPS IN SEK)**

| <b>Elanders annual estimates</b>              |             |             |             |             |             |              |              |              |
|-----------------------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|--------------|
| <b>(SEKm)</b>                                 | <b>2017</b> | <b>2018</b> | <b>2019</b> | <b>2020</b> | <b>2021</b> | <b>2022E</b> | <b>2023E</b> | <b>2024E</b> |
| Net sales                                     | 9,342       | 10,742      | 11,254      | 11,050      | 11,732      | 15,008       | 15,447       | 15,941       |
| Cost of goods sold                            | -8,008      | -9,331      | -9,780      | -9,532      | -10,088     | -12,800      | -13,247      | -13,713      |
| Gross profit                                  | 1,334       | 1,411       | 1,474       | 1,518       | 1,644       | 2,207        | 2,200        | 2,228        |
| Sales and administrative expenses             | -1,067      | -1,034      | -1,145      | -1,050      | -1,119      | -1,439       | -1,492       | -1,527       |
| Other operating income                        | 79          | 112         | 66          | 13          | 82          | 191          | 195          | 200          |
| Other operating expenses                      | -38         | -30         | -33         | -44         | -28         | -62          | 74           | 134          |
| EBITDA                                        | 563         | 747         | 1,260       | 1,426       | 1,482       | 1,965        | 2,015        | 2,074        |
| Depreciation                                  | -192        | -203        | -156        | -169        | -123        | -148         | -201         | -269         |
| EBITA                                         | 371         | 522         | 416         | 599         | 639         | 985          | 1,054        | 1,100        |
| Amortisation of intangible acq related assets | -63         | -64         | -56         | -53         | -59         | -86          | -76          | -65          |
| EBIT                                          | 308         | 458         | 360         | 546         | 580         | 899          | 978          | 1,035        |
| Net financials                                | -80         | -93         | -143        | -131        | -98         | -57          | -260         | -175         |
| PTP                                           | 228         | 365         | 217         | 415         | 482         | 842          | 718          | 860          |
| Income tax                                    | -64         | -107        | -63         | -86         | -151        | -236         | -215         | -258         |
| Net profit                                    | 164         | 258         | 154         | 329         | 331         | 606          | 502          | 602          |
| Earnings per share (SEK)                      | 4.64        | 7.19        | 4.19        | 9.19        | 9.11        | 16.44        | 13.42        | 16.91        |
| Adj. EBITDA                                   | 589         | 747         | 1,409       | 1,426       | 1,498       | 1,934        | 2,015        | 2,074        |
| Adj. EBITA                                    | 397         | 522         | 565         | 599         | 655         | 954          | 1,054        | 1,100        |
| Adj. EBIT                                     | 334         | 458         | 509         | 546         | 596         | 868          | 978          | 1,035        |
| Tax on EO                                     | 7           | 0           | 43          | 0           | 5           | -9           | 0            | 0            |
| Adj. Net profit                               | 197         | 258         | 346         | 329         | 352         | 567          | 502          | 602          |
| Adj. EPS                                      | 5.55        | 7.16        | 9.79        | 9.19        | 9.70        | 15.32        | 13.42        | 16.91        |
| Gross margin                                  | 14.3%       | 13.1%       | 13.1%       | 13.7%       | 14.0%       | 14.7%        | 14.2%        | 14.0%        |
| EBITDA margin                                 | 6.0%        | 7.0%        | 11.2%       | 12.9%       | 12.6%       | 13.1%        | 13.0%        | 13.0%        |
| EBITA margin                                  | 4.0%        | 4.9%        | 3.7%        | 5.4%        | 5.4%        | 6.6%         | 6.8%         | 6.9%         |
| EBIT margin                                   | 3.3%        | 4.3%        | 3.2%        | 4.9%        | 4.9%        | 6.0%         | 6.3%         | 6.5%         |
| Incremental margin                            | -1.3%       | 10.7%       | -19.1%      | -91.2%      | 5.0%        | 9.7%         | 17.9%        | 11.6%        |
| Adj. EBITDA margin                            | 6.3%        | 7.0%        | 12.5%       | 12.9%       | 12.8%       | 12.9%        | 13.0%        | 13.0%        |
| Adj. EBITA margin                             | 4.2%        | 4.9%        | 5.0%        | 5.4%        | 5.6%        | 6.4%         | 6.8%         | 6.9%         |
| Adj. EBIT margin                              | 3.6%        | 4.3%        | 4.5%        | 4.9%        | 5.1%        | 5.8%         | 6.3%         | 6.5%         |
| Adj. Incremental margin                       | -1.7%       | 8.9%        | 10.0%       | -18.1%      | 7.3%        | 8.3%         | 25.0%        | 11.6%        |

Source: Company data and Nordea estimates

**ELANDERS: ANNUAL SALES AND EBIT BRIDGE**

| <b>Elanders sales bridge annual (SEKm)</b> |              |               |               |               |               |               |               |               |
|--------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                                            | 2017         | 2018          | 2019          | 2020          | 2021          | 2022E         | 2023E         | 2024E         |
| <b>Net sales</b>                           |              |               |               |               |               |               |               |               |
| Supply Chain Solutions                     | 7,007        | 8,526         | 8,775         | 8,408         | 9,204         | 12,340        | 12,617        | 13,084        |
| Print & Packaging Solutions                | 2,220        | 2,244         | 2,564         | 2,728         | 2,606         | 2,794         | 2,942         | 2,972         |
| Group functions                            | 35           | 47            | 37            | 40            | 40            | 41            | 40            | 40            |
| Eliminations                               | -129         | -75           | -122          | -126          | -117          | -169          | -152          | -155          |
| <b>Total sales</b>                         | <b>9,342</b> | <b>10,946</b> | <b>11,254</b> | <b>11,050</b> | <b>11,733</b> | <b>15,007</b> | <b>15,447</b> | <b>15,941</b> |
| <b>Sales bridge</b>                        |              |               |               |               |               |               |               |               |
| Volume                                     | 7%           | 8%            | 1%            | 0%            | 7%            | 8%            | -2%           | 3%            |
| Price/Mix                                  | 0%           | 0%            | 0%            | 0%            | 0%            | 0%            | 0%            | 0%            |
| Structural                                 | 42%          | 1%            | 0%            | 0%            | 4%            | 13%           | 0%            | 0%            |
| FX                                         | 0%           | 5%            | 4%            | -2%           | -4%           | 9%            | 5%            | 0%            |
| Other                                      | 0%           | 0%            | 0%            | 0%            | 0%            | 0%            | 0%            | 0%            |
| <b>Total growth</b>                        | <b>49%</b>   | <b>15%</b>    | <b>5%</b>     | <b>-2%</b>    | <b>6%</b>     | <b>28%</b>    | <b>3%</b>     | <b>3%</b>     |
| <b>Sales bridge</b>                        |              |               |               |               |               |               |               |               |
| Volume                                     | 405          | 848           | 69            | 14            | 791           | 860           | -314          | 496           |
| Price/Mix                                  | 0            | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| Structural                                 | 2,624        | 48            | -51           | 5             | 390           | 1,509         | 31            | 0             |
| FX                                         | 28           | 503           | 477           | -227          | -497          | 1,026         | 723           | 0             |
| Other                                      | 0            | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| <b>Total growth</b>                        | <b>3,058</b> | <b>1,399</b>  | <b>495</b>    | <b>-208</b>   | <b>684</b>    | <b>3,395</b>  | <b>440</b>    | <b>496</b>    |
| <b>Growth per segment annual (%)</b>       |              |               |               |               |               |               |               |               |
| <b>Supply Chain Solutions</b>              |              |               |               |               |               |               |               |               |
| Volume                                     | 10%          | 8%            | -2%           | -3%           | 11%           | 11%           | -3%           | 4%            |
| Price/Mix                                  | 0%           | 0%            | 0%            | 0%            | 0%            | 0%            | 0%            | 0%            |
| Structural                                 | 65%          | 1%            | 0%            | 0%            | 4%            | 16%           | 0%            | 0%            |
| FX                                         | 1%           | 6%            | 4%            | -1%           | -5%           | 9%            | 5%            | 0%            |
| Other                                      | 0%           | 0%            | 0%            | 0%            | 0%            | 0%            | 0%            | 0%            |
| <b>Total growth</b>                        | <b>75%</b>   | <b>22%</b>    | <b>3%</b>     | <b>-4%</b>    | <b>9%</b>     | <b>34%</b>    | <b>2%</b>     | <b>4%</b>     |
| <b>Print &amp; Packaging Solutions</b>     |              |               |               |               |               |               |               |               |
| Volume                                     | 2%           | 9%            | 12%           | 10%           | -4%           | -4%           | 2%            | 1%            |
| Price/Mix                                  | 0%           | 0%            | 0%            | 0%            | 0%            | 0%            | 0%            | 0%            |
| Structural                                 | 2%           | 0%            | -2%           | 0%            | 3%            | 3%            | 0%            | 0%            |
| FX                                         | 0%           | 4%            | 4%            | -4%           | -3%           | 8%            | 4%            | 0%            |
| Other                                      | 0%           | 0%            | 0%            | 0%            | 0%            | 0%            | 0%            | 0%            |
| <b>Total growth</b>                        | <b>3%</b>    | <b>1%</b>     | <b>14%</b>    | <b>6%</b>     | <b>-4%</b>    | <b>7%</b>     | <b>5%</b>     | <b>1%</b>     |
| <b>EBIT per segment annual (SEKm)</b>      |              |               |               |               |               |               |               |               |
| Supply Chain Solutions                     | 253          | 346           | 220           | 435           | 459           | 786           | 828           | 883           |
| Print & Packaging Solutions                | 93           | 132           | 174           | 147           | 162           | 157           | 192           | 195           |
| Group functions                            | -32          | -20           | -34           | -36           | -42           | -44           | -42           | -43           |
| <b>Group EBIT</b>                          | <b>308</b>   | <b>458</b>    | <b>360</b>    | <b>546</b>    | <b>579</b>    | <b>899</b>    | <b>978</b>    | <b>1,035</b>  |
| <b>Adj. EBIT per segment annual</b>        |              |               |               |               |               |               |               |               |
| Supply Chain Solutions                     | 258          | 346           | 362           | 435           | 475           | 746           | 828           | 883           |
| Print & Packaging Solutions                | 109          | 132           | 181           | 147           | 162           | 166           | 192           | 195           |
| Group functions                            | -32          | -20           | -34           | -36           | -42           | -44           | -42           | -43           |
| <b>Adj group EBIT</b>                      | <b>334</b>   | <b>458</b>    | <b>509</b>    | <b>546</b>    | <b>596</b>    | <b>868</b>    | <b>978</b>    | <b>1035</b>   |
| <b>EBIT margin per segment annual</b>      |              |               |               |               |               |               |               |               |
| Supply Chain Solutions                     | 3.6%         | 4.1%          | 2.5%          | 5.2%          | 5.0%          | 6.4%          | 6.6%          | 6.8%          |
| Print & Packaging Solutions                | 4.2%         | 5.9%          | 6.8%          | 5.4%          | 6.2%          | 5.6%          | 6.5%          | 6.5%          |
| <b>EBIT margin</b>                         | <b>3.3%</b>  | <b>4.2%</b>   | <b>3.2%</b>   | <b>4.9%</b>   | <b>4.9%</b>   | <b>6.0%</b>   | <b>6.3%</b>   | <b>6.5%</b>   |
| <b>Adj. EBIT margin per segment annual</b> |              |               |               |               |               |               |               |               |
| Supply Chain Solutions                     | 3.7%         | 4.1%          | 4.1%          | 5.2%          | 5.2%          | 6.0%          | 6.6%          | 6.8%          |
| Print & Packaging Solutions                | 4.9%         | 5.9%          | 7.1%          | 5.4%          | 6.2%          | 6.0%          | 6.5%          | 6.5%          |
| <b>Adj EBIT margin</b>                     | <b>3.6%</b>  | <b>4.2%</b>   | <b>4.5%</b>   | <b>4.9%</b>   | <b>5.1%</b>   | <b>5.8%</b>   | <b>6.3%</b>   | <b>6.5%</b>   |

Source: Company data and Nordea estimates

# Reported numbers and forecasts

## INCOME STATEMENT

| SEKm                                 | 2014         | 2015         | 2016         | 2017         | 2018          | 2019          | 2020          | 2021          | 2022E         | 2023E         | 2024E         |
|--------------------------------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Total revenue</b>                 | <b>3,730</b> | <b>4,237</b> | <b>6,285</b> | <b>9,342</b> | <b>10,742</b> | <b>11,254</b> | <b>11,050</b> | <b>11,732</b> | <b>15,008</b> | <b>15,447</b> | <b>15,941</b> |
| Revenue growth                       | 77.9%        | 13.6%        | 48.4%        | 48.6%        | 15.0%         | 4.8%          | -1.8%         | 6.2%          | 27.9%         | 2.9%          | 3.2%          |
| of which organic                     | n.a.         | n.a.         | n.a.         | n.a.         | n.a.          | n.a.          | n.a.          | n.a.          | n.a.          | n.a.          | n.a.          |
| of which FX                          | n.a.         | n.a.         | n.a.         | n.a.         | n.a.          | n.a.          | n.a.          | n.a.          | n.a.          | n.a.          | n.a.          |
| EBITDA                               | 293          | 427          | 519          | 563          | 725           | 1,260         | 1,426         | 1,481         | 1,965         | 2,015         | 2,074         |
| Depreciation and impairments PPE     | -99          | -115         | -132         | -192         | -203          | -844          | -827          | -843          | -980          | -961          | -975          |
| of which leased assets               | 0            | 0            | 0            | 0            | 0             | -688          | -658          | -720          | -832          | -760          | -770          |
| EBITA                                | 194          | 312          | 387          | 371          | 522           | 416           | 599           | 638           | 985           | 1,054         | 1,100         |
| Amortisation and impairments         | -19          | -20          | -40          | -63          | -64           | -56           | -53           | -58           | -86           | -76           | -65           |
| EBIT                                 | 175          | 292          | 347          | 308          | 458           | 360           | 546           | 580           | 899           | 978           | 1,035         |
| of which associates                  | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| Associates excluded from EBIT        | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| Net financials                       | -35          | -33          | -44          | -80          | -93           | -143          | -131          | -98           | -57           | -260          | -175          |
| of which lease interest              | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| Changes in value, net                | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| <b>Pre-tax profit</b>                | <b>140</b>   | <b>259</b>   | <b>303</b>   | <b>228</b>   | <b>365</b>    | <b>217</b>    | <b>415</b>    | <b>482</b>    | <b>842</b>    | <b>718</b>    | <b>860</b>    |
| Reported taxes                       | -52          | -85          | -82          | -64          | -107          | -63           | -86           | -151          | -236          | -215          | -258          |
| Net profit from continued operations | 88           | 174          | 221          | 164          | 258           | 154           | 329           | 331           | 606           | 502           | 602           |
| Discontinued operations              | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| Minority interests                   | 0            | 0            | 0            | -1           | -5            | -6            | -4            | -9            | -25           | -28           | -4            |
| Net profit to equity                 | 88           | 174          | 221          | 163          | 253           | 148           | 325           | 322           | 581           | 474           | 598           |
| <b>EPS, SEK</b>                      | <b>3.49</b>  | <b>6.18</b>  | <b>7.48</b>  | <b>4.61</b>  | <b>7.16</b>   | <b>4.19</b>   | <b>9.19</b>   | <b>9.11</b>   | <b>16.44</b>  | <b>13.42</b>  | <b>16.91</b>  |
| DPS, SEK                             | 1.10         | 2.20         | 2.60         | 2.60         | 2.90          | 0.00          | 3.10          | 3.50          | 4.60          | 4.80          | 5.00          |
| of which ordinary                    | 1.10         | 2.20         | 2.60         | 2.60         | 2.90          | 0.00          | 3.10          | 3.50          | 4.60          | 4.80          | 5.00          |
| of which extraordinary               | 0.00         | 0.00         | 0.00         | 0.00         | 0.00          | 0.00          | 0.00          | 0.00          | 0.00          | 0.00          | 0.00          |

## Profit margin in percent

|        |      |       |      |      |      |       |       |       |       |       |       |
|--------|------|-------|------|------|------|-------|-------|-------|-------|-------|-------|
| EBITDA | 7.8% | 10.1% | 8.3% | 6.0% | 6.7% | 11.2% | 12.9% | 12.6% | 13.1% | 13.0% | 13.0% |
| EBITA  | 5.2% | 7.4%  | 6.2% | 4.0% | 4.9% | 3.7%  | 5.4%  | 5.4%  | 6.6%  | 6.8%  | 6.9%  |
| EBIT   | 4.7% | 6.9%  | 5.5% | 3.3% | 4.3% | 3.2%  | 4.9%  | 4.9%  | 6.0%  | 6.3%  | 6.5%  |

## Adjusted earnings

|                |      |      |      |      |      |       |       |       |       |       |       |
|----------------|------|------|------|------|------|-------|-------|-------|-------|-------|-------|
| EBITDA (adj)   | 335  | 443  | 558  | 589  | 725  | 1,409 | 1,426 | 1,497 | 1,934 | 2,015 | 2,074 |
| EBITA (adj)    | 236  | 328  | 426  | 397  | 522  | 565   | 599   | 654   | 954   | 1,054 | 1,100 |
| EBIT (adj)     | 217  | 308  | 386  | 334  | 458  | 509   | 546   | 596   | 868   | 978   | 1,035 |
| EPS (adj, SEK) | 5.16 | 6.75 | 8.80 | 5.35 | 7.16 | 7.13  | 9.19  | 9.56  | 15.57 | 13.42 | 16.91 |

## Adjusted profit margins in percent

|              |      |       |      |      |      |       |       |       |       |       |       |
|--------------|------|-------|------|------|------|-------|-------|-------|-------|-------|-------|
| EBITDA (adj) | 9.0% | 10.5% | 8.9% | 6.3% | 6.7% | 12.5% | 12.9% | 12.8% | 12.9% | 13.0% | 13.0% |
| EBITA (adj)  | 6.3% | 7.7%  | 6.8% | 4.2% | 4.9% | 5.0%  | 5.4%  | 5.6%  | 6.4%  | 6.8%  | 6.9%  |
| EBIT (adj)   | 5.8% | 7.3%  | 6.1% | 3.6% | 4.3% | 4.5%  | 4.9%  | 5.1%  | 5.8%  | 6.3%  | 6.5%  |

## Performance metrics

|                       |       |       |       |       |       |       |       |       |       |       |       |
|-----------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| CAGR last 5 years     |       |       |       |       |       |       |       |       |       |       |       |
| Net revenue           | 16.3% | 20.0% | 27.9% | 37.2% | 38.7% | 24.7% | 21.1% | 13.3% | 9.9%  | 7.5%  | 7.2%  |
| EBITDA                | 40.8% | 74.6% | 21.4% | 21.9% | 32.4% | 33.9% | 27.3% | 23.3% | 28.4% | 22.7% | 10.5% |
| EBIT                  | n.m.  | n.m.  | 25.9% | 21.1% | 41.8% | 15.6% | 13.3% | 10.8% | 23.9% | 16.4% | 23.5% |
| EPS                   | n.m.  | n.m.  | 20.1% | 18.1% | 54.5% | 3.7%  | 8.3%  | 4.0%  | 29.0% | 13.4% | 32.2% |
| DPS                   | n.m.  | n.m.  | 39.1% | 34.1% | 29.4% | n.m.  | 7.1%  | 6.1%  | 12.1% | 10.6% | n.m.  |
| Average last 5 years  |       |       |       |       |       |       |       |       |       |       |       |
| Average EBIT margin   | 3.6%  | 5.6%  | 5.5%  | 4.7%  | 4.6%  | 4.2%  | 4.1%  | 4.2%  | 4.8%  | 5.2%  | 5.8%  |
| Average EBITDA margin | 8.0%  | 9.4%  | 8.9%  | 7.7%  | 7.4%  | 8.3%  | 9.2%  | 10.1% | 11.5% | 12.6% | 13.0% |

## VALUATION RATIOS - ADJUSTED EARNINGS

| SEKm            | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022E | 2023E | 2024E |
|-----------------|------|------|------|------|------|------|------|------|-------|-------|-------|
| P/E (adj)       | 6.9  | 9.4  | 12.1 | 15.3 | 12.2 | 12.2 | 13.0 | 18.2 | 9.7   | 11.3  | 9.0   |
| EV/EBITDA (adj) | 5.4  | 5.7  | 9.6  | 9.4  | 7.8  | 5.0  | 5.0  | 7.6  | 6.2   | 5.5   | 5.1   |
| EV/EBITA (adj)  | 7.6  | 7.7  | 12.6 | 14.0 | 10.8 | 12.5 | 11.8 | 17.4 | 12.6  | 10.5  | 9.6   |
| EV/EBIT (adj)   | 8.3  | 8.2  | 13.9 | 16.7 | 12.3 | 13.9 | 13.0 | 19.1 | 13.9  | 11.3  | 10.2  |

## VALUATION RATIOS - REPORTED EARNINGS

| SEKm                         | 2014   | 2015  | 2016   | 2017   | 2018  | 2019  | 2020  | 2021  | 2022E | 2023E | 2024E |
|------------------------------|--------|-------|--------|--------|-------|-------|-------|-------|-------|-------|-------|
| P/E                          | 10.2   | 10.2  | 14.2   | 17.8   | 12.2  | 20.8  | 13.0  | 19.1  | 9.2   | 11.3  | 9.0   |
| EV/Sales                     | 0.48   | 0.60  | 0.85   | 0.60   | 0.52  | 0.63  | 0.64  | 0.97  | 0.80  | 0.71  | 0.66  |
| EV/EBITDA                    | 6.1    | 5.9   | 10.3   | 9.9    | 7.8   | 5.6   | 5.0   | 7.7   | 6.1   | 5.5   | 5.1   |
| EV/EBITA                     | 9.3    | 8.1   | 13.9   | 15.0   | 10.8  | 17.0  | 11.8  | 17.9  | 12.2  | 10.5  | 9.6   |
| EV/EBIT                      | 10.3   | 8.7   | 15.5   | 18.1   | 12.3  | 19.7  | 13.0  | 19.7  | 13.4  | 11.3  | 10.2  |
| Dividend yield (ord.)        | 3.1%   | 3.5%  | 2.4%   | 3.2%   | 3.3%  | 0.0%  | 2.6%  | 2.0%  | 3.0%  | 3.2%  | 3.3%  |
| FCF yield                    | -14.9% | 12.7% | -50.2% | -11.3% | 10.3% | 38.8% | 38.1% | -5.4% | 10.1% | 25.6% | 25.4% |
| FCF Yield bef A&D, lease adj | 13.1%  | 12.5% | 7.0%   | -9.0%  | 9.5%  | 16.7% | 23.2% | 3.5%  | -4.3% | 11.4% | 11.0% |
| Payout ratio                 | 21.3%  | 32.6% | 29.6%  | 48.6%  | 40.5% | 0.0%  | 33.7% | 36.6% | 29.6% | 35.8% | 29.6% |

Source: Company data and Nordea estimates

**BALANCE SHEET**

| SEKm                                  | 2014         | 2015         | 2016         | 2017         | 2018         | 2019         | 2020         | 2021          | 2022E         | 2023E         | 2024E         |
|---------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|
| Intangible assets                     | 1,297        | 1,269        | 3,081        | 3,136        | 3,218        | 3,229        | 3,085        | 4,517         | 4,468         | 4,392         | 4,328         |
| of which R&D                          | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             |
| of which other intangibles            | 1,297        | 1,269        | 3,081        | 3,136        | 3,218        | 3,229        | 3,085        | 2,017         | 1,943         | 1,867         | 1,803         |
| of which goodwill                     | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 2,500         | 2,525         | 2,525         | 2,525         |
| Tangible assets                       | 583          | 533          | 1,047        | 1,075        | 1,056        | 2,139        | 2,255        | 3,372         | 2,992         | 2,899         | 2,831         |
| of which leased assets                | 0            | 0            | 0            | 0            | 0            | 1,207        | 1,164        | 1,081         | 604           | 511           | 408           |
| Shares associates                     | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 352           | 352           | 352           | 352           |
| Interest bearing assets               | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             |
| Deferred tax assets                   | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             |
| Other non-IB non-current assets       | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             |
| Other non-current assets              | 0            | 0            | 0            | 0            | 0            | 0            | 297          | 0             | 0             | 0             | 0             |
| Total non-current assets              | 1,880        | 1,802        | 4,128        | 4,211        | 4,274        | 5,368        | 5,637        | 8,241         | 7,813         | 7,644         | 7,510         |
| Inventory                             | 254          | 266          | 295          | 390          | 468          | 335          | 233          | 400           | 750           | 649           | 670           |
| Accounts receivable                   | 844          | 825          | 1,396        | 1,795        | 1,762        | 1,740        | 624          | 1,822         | 2,476         | 2,549         | 2,630         |
| Short-term leased assets              | 0            | 0            | 0            | 0            | 0            | 658          | 720          | 438           | 760           | 770           | 780           |
| Other current assets                  | 136          | 139          | 312          | 333          | 511          | 448          | 324          | 0             | 0             | 0             | 0             |
| Cash and bank                         | 457          | 529          | 651          | 679          | 722          | 655          | 1,101        | 898           | 482           | 932           | 1,353         |
| Total current assets                  | 1,690        | 1,758        | 2,654        | 3,197        | 3,463        | 3,836        | 3,002        | 3,558         | 4,469         | 4,899         | 5,433         |
| Assets held for sale                  | 0            | n.a.         | n.a.         | n.a.         | n.a.         | n.a.         | n.a.         | n.a.          | n.a.          | n.a.          | n.a.          |
| <b>Total assets</b>                   | <b>3,570</b> | <b>3,560</b> | <b>6,782</b> | <b>7,408</b> | <b>7,737</b> | <b>9,204</b> | <b>8,639</b> | <b>11,799</b> | <b>12,281</b> | <b>12,543</b> | <b>12,943</b> |
| Shareholders equity                   | 1,348        | 1,488        | 2,411        | 2,453        | 2,707        | 2,777        | 2,908        | 3,304         | 3,762         | 4,023         | 4,452         |
| Of which preferred stocks             | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             |
| Of which equity part of hybrid debt   | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             |
| Minority interest                     | 0            | 0            | 0            | 0            | 0            | 0            | 4            | 0             | 25            | 53            | 57            |
| Total Equity                          | 1,348        | 1,488        | 2,411        | 2,453        | 2,707        | 2,777        | 2,912        | 3,304         | 3,787         | 4,076         | 4,509         |
| Deferred tax                          | 86           | 83           | 233          | 208          | 199          | 320          | 188          | 0             | 0             | 0             | 0             |
| Long term interest bearing debt       | 25           | 20           | 2,646        | 2,504        | 2,442        | 2,214        | 1,990        | 4,413         | 4,413         | 4,413         | 4,413         |
| Pension provisions                    | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             |
| Other long-term provisions            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 253           | 0             | 0             | 0             |
| Other long-term liabilities           | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             |
| Non-current lease debt                | 0            | 0            | 0            | 0            | 0            | 1,259        | 1,278        | 913           | 758           | 675           | 582           |
| Convertible debt                      | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             |
| Shareholder debt                      | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             |
| Hybrid debt                           | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             |
| Total non-current liabilities         | 111          | 103          | 2,879        | 2,712        | 2,641        | 3,793        | 3,456        | 5,579         | 5,171         | 5,088         | 4,995         |
| Short-term provisions                 | 0            | 0            | 0            | 0            | 1            | 1            | 0            | 0             | 0             | 0             | 0             |
| Accounts payable                      | 784          | 722          | 1,263        | 1,403        | 1,569        | 1,597        | 1,588        | 1,457         | 1,864         | 1,918         | 1,980         |
| Current lease debt                    | 0            | 0            | 0            | 0            | 0            | 639          | 639          | 639           | 639           | 639           | 639           |
| Other current liabilities             | 0            | 0            | 0            | 0            | 1            | 1            | 0            | 0             | 0             | 0             | 0             |
| Short term interest bearing debt      | 1,327        | 1,247        | 228          | 840          | 819          | 398          | 44           | 821           | 821           | 821           | 821           |
| Total current liabilities             | 2,111        | 1,969        | 1,491        | 2,243        | 2,390        | 2,636        | 2,271        | 2,917         | 3,324         | 3,378         | 3,440         |
| Liabilities for assets held for sale  | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             | 0             | 0             |
| <b>Total liabilities and equity</b>   | <b>3,570</b> | <b>3,560</b> | <b>6,781</b> | <b>7,408</b> | <b>7,738</b> | <b>9,206</b> | <b>8,639</b> | <b>11,800</b> | <b>12,281</b> | <b>12,543</b> | <b>12,943</b> |
| <b>Balance sheet and debt metrics</b> |              |              |              |              |              |              |              |               |               |               |               |
| Net debt                              | 895          | 738          | 2,223        | 2,665        | 2,539        | 3,994        | 2,854        | 5,249         | 6,649         | 5,616         | 5,102         |
| of which lease debt                   | 0            | 0            | 0            | 0            | 0            | 1,898        | 1,917        | 1,552         | 1,397         | 1,314         | 1,221         |
| Working capital                       | 449          | 507          | 740          | 1,115        | 1,171        | 925          | -407         | 765           | 1,363         | 1,279         | 1,320         |
| Invested capital                      | 2,329        | 2,309        | 4,868        | 5,326        | 5,445        | 6,293        | 5,230        | 9,006         | 9,175         | 8,923         | 8,830         |
| Capital employed                      | 2,700        | 2,755        | 5,285        | 5,797        | 5,968        | 7,287        | 6,863        | 10,090        | 10,418        | 10,624        | 10,964        |
| ROE                                   | 7.4%         | 12.3%        | 11.3%        | 6.7%         | 9.8%         | 5.4%         | 11.4%        | 10.4%         | 16.5%         | 12.2%         | 14.1%         |
| ROIC                                  | 7.1%         | 9.0%         | 7.3%         | 4.5%         | 5.8%         | 5.9%         | 6.4%         | 5.7%          | 6.5%          | 7.3%          | 7.9%          |
| ROCE                                  | 9.2%         | 11.3%        | 9.6%         | 6.0%         | 7.8%         | 7.7%         | 7.7%         | 7.0%          | 8.5%          | 9.3%          | 9.6%          |
| Net debt/EBITDA                       | 3.1          | 1.7          | 4.3          | 4.7          | 3.5          | 3.2          | 2.0          | 3.5           | 3.4           | 2.8           | 2.5           |
| Interest coverage                     | 5.0          | 8.9          | 7.9          | 3.9          | 4.9          | 2.5          | 4.2          | 5.9           | 15.8          | 3.8           | 5.9           |
| Equity ratio                          | 37.8%        | 41.8%        | 35.6%        | 33.1%        | 35.0%        | 30.2%        | 33.7%        | 28.0%         | 30.6%         | 32.1%         | 34.4%         |
| Net gearing                           | 66.4%        | 49.6%        | 92.2%        | 108.6%       | 93.8%        | 143.8%       | 98.0%        | 158.9%        | 175.6%        | 137.8%        | 113.2%        |

Source: Company data and Nordea estimates

**CASH FLOW STATEMENT**

| SEKm                                   | 2014       | 2015       | 2016       | 2017        | 2018       | 2019         | 2020         | 2021         | 2022E        | 2023E        | 2024E        |
|----------------------------------------|------------|------------|------------|-------------|------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>EBITDA (adj) for associates</b>     | <b>293</b> | <b>427</b> | <b>519</b> | <b>563</b>  | <b>725</b> | <b>1,260</b> | <b>1,426</b> | <b>1,481</b> | <b>1,965</b> | <b>2,015</b> | <b>2,074</b> |
| Paid taxes                             | -61        | -85        | -104       | -133        | -127       | -114         | -41          | -128         | -236         | -215         | -258         |
| Net financials                         | 0          | 0          | 0          | 0           | 1          | -143         | -131         | -98          | -57          | -260         | -175         |
| Change in provisions                   | 0          | 0          | 0          | 0           | 1          | 0            | -1           | 253          | -253         | 0            | 0            |
| Change in other LT non-IB              | 0          | 0          | 0          | 0           | 0          | 0            | -297         | 297          | 0            | 0            | 0            |
| Cash flow to/from associates           | 0          | 0          | 0          | 0           | 0          | 0            | 0            | 0            | 0            | 0            | 0            |
| Dividends paid to minorities           | 0          | 0          | 0          | 0           | 0          | 0            | 0            | 0            | 0            | 0            | 0            |
| Other adj to reconcile to cash flow    | 20         | -66        | -71        | -75         | -149       | 229          | 310          | -603         | 0            | -50          | 0            |
| <b>Funds from operations (FFO)</b>     | <b>251</b> | <b>276</b> | <b>344</b> | <b>355</b>  | <b>451</b> | <b>1,232</b> | <b>1,266</b> | <b>1,202</b> | <b>1,419</b> | <b>1,489</b> | <b>1,641</b> |
| Change in NWC                          | -89        | -8         | -13        | -419        | 4          | 104          | 461          | -139         | -585         | 84           | -41          |
| <b>Cash flow from operations (CFO)</b> | <b>162</b> | <b>269</b> | <b>331</b> | <b>-64</b>  | <b>455</b> | <b>1,336</b> | <b>1,727</b> | <b>1,063</b> | <b>834</b>   | <b>1,573</b> | <b>1,601</b> |
| Capital expenditure                    | -44        | -46        | -112       | -196        | -161       | -133         | -88          | -128         | -233         | -201         | -239         |
| <b>Free cash flow before A&amp;D</b>   | <b>118</b> | <b>223</b> | <b>219</b> | <b>-260</b> | <b>294</b> | <b>1,203</b> | <b>1,639</b> | <b>935</b>   | <b>601</b>   | <b>1,372</b> | <b>1,362</b> |
| Proceeds from sale of assets           | -252       | 4          | -1,794     | -67         | 24         | -7           | -28          | 0            | 0            | 0            | 0            |
| Acquisitions                           | 0          | 0          | 0          | 0           | 0          | 0            | 0            | -1,267       | -62          | 0            | 0            |
| Free cash flow                         | -134       | 227        | -1,575     | -327        | 318        | 1,196        | 1,611        | -332         | 539          | 1,372        | 1,362        |
| Free cash flow bef A&D, lease adj      | 118        | 223        | 219        | -260        | 294        | 515          | 981          | 215          | -231         | 612          | 592          |
| Dividends paid                         | -18        | -29        | -58        | -92         | -93        | -129         | 58           | -112         | -124         | -163         | -170         |
| Equity issues / buybacks               | 121        | 0          | 695        | 0           | 0          | 0            | 0            | 0            | 0            | 0            | 0            |
| Net change in debt                     | 223        | -125       | 1,029      | 462         | -225       | -1,152       | -1,119       | 0            | 0            | 0            | 0            |
| Other financing adjustments            | 0          | 0          | 0          | 0           | 0          | 1            | -655         | -720         | -831         | -760         | -770         |
| Other non-cash adjustments             | 49         | 0          | 31         | -15         | 43         | 17           | 532          | 1,609        | 0            | 0            | 0            |
| Change in cash                         | 241        | 72         | 122        | 28          | 43         | -67          | 446          | -203         | -416         | 449          | 422          |
| <b>Cash flow metrics</b>               |            |            |            |             |            |              |              |              |              |              |              |
| Capex/D&A                              | 37.1%      | 34.1%      | 65.1%      | 76.9%       | 60.3%      | 14.8%        | 10.0%        | 14.2%        | 21.8%        | 19.4%        | 23.0%        |
| Capex/Sales                            | 1.2%       | 1.1%       | 1.8%       | 2.1%        | 1.5%       | 1.2%         | 0.8%         | 1.1%         | 1.6%         | 1.3%         | 1.5%         |
| <b>Key information</b>                 |            |            |            |             |            |              |              |              |              |              |              |
| Share price year end (/current)        | 36         | 63         | 106        | 82          | 87         | 87           | 120          | 174          | 150          | 151          | 151          |
| Market cap.                            | 899        | 1,787      | 3,140      | 2,899       | 3,083      | 3,083        | 4,229        | 6,152        | 5,353        | 5,353        | 5,353        |
| Enterprise value                       | 1,795      | 2,525      | 5,363      | 5,564       | 5,622      | 7,077        | 7,087        | 11,401       | 12,027       | 11,023       | 10,512       |
| Diluted no. of shares, year-end (m)    | 25.2       | 28.2       | 29.6       | 35.4        | 35.4       | 35.4         | 35.4         | 35.4         | 35.4         | 35.4         | 35.4         |

Source: Company data and Nordea estimates

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11 Jan 2023, 06:56 CET

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