

Ferronordic

Capital Goods
Sweden

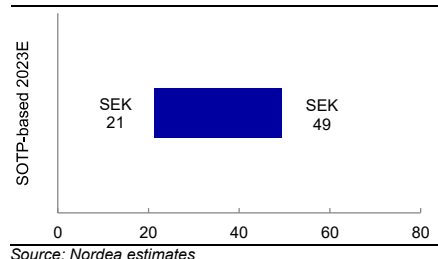
KEY DATA

Stock country	Sweden
Bloomberg	FNM SS
Reuters	FNMA.ST
Share price (close)	SEK 39.60
Free Float	84%
Market cap. (bn)	EUR 0.05/SEK 0.58
Website	www.ferronordic.ru
Next report date	17 Aug 2022

PERFORMANCE



VALUATION APPROACH



ESTIMATE CHANGES

Year	2022E	2023E	2024E
Sales	9%	6%	6%
EBIT (adj)	27%	4%	0%

Source: Nordea estimates

Nordea Markets - Analysts

Victor Hansen
AnalystCarl Ragnerstam
Analyst

Bumpy road ahead

Ferronordic delivered a decent Q1 report with earnings significantly stronger than expected (EBIT 41% above our estimate and up 30% y/y). This was driven by Russia/CIS, however, which we expect to materially decline ahead. For the German operations, where most of our fair value is derived, sales were 5% below our estimate and the EBIT loss was larger than expected, but the company reiterated its 2022 guidance for positive EBIT in Germany. Ferronordic released April sales figures for Russia, which we find supportive for our 2022 estimates. We raise 2022E EBIT by 27% due to the Q1 beat. We lower our SOTP-based fair value range to SEK 21-49 (22-51), however, with the lower end based on our 2023 estimates and an inventory sell-off in 2022 valued at 1x EBIT, while the upper end includes Germany at a 5% margin (up from 1.7% in 2023E, adds SEK 28 per share at 7x EBIT). We also find SEK 106 in value uplift if suppliers return to Russia (at 3x EBIT). The 2023E valuation is now 5.6x EV/EBIT, with an implied WACC of 35% and a 3% dividend yield.

Q1 outcome

Sales reached SEK 1,746m in Q1, up 38% y/y (organic: 38%, M&A 2%, FX -3%). Q1 adjusted EBIT was SEK 108m, up 30% y/y and 41% above our estimate, due to stronger EBIT in Russia/CIS (48% above our estimate), while the loss in Germany was SEK 10m (Nordea estimate: SEK -4m). We make no adjustments to Q1 2022 EBIT (SEK -3.6m in Q1 2021 for the German restructuring), but note that provisions related to Russia hurt EBIT by SEK 43m. The sales beat was mainly driven by strong equipment sales and aftermarket. New units in Russia/CIS reached 348, up 17% y/y, versus our anticipated 261. Ferronordic's total unit deliveries for Russia/CIS were up 15% y/y, below the CE market's 25%. In Germany, Ferronordic's new unit deliveries increased 66% y/y and outpaced the regional market for a fourth consecutive quarter, by 62 pp in Q1 and 53 pp on average for the last four quarters. Ferronordic stated that the financial targets will be updated at a later date, due to current low visibility related to Russia.

Estimate revisions

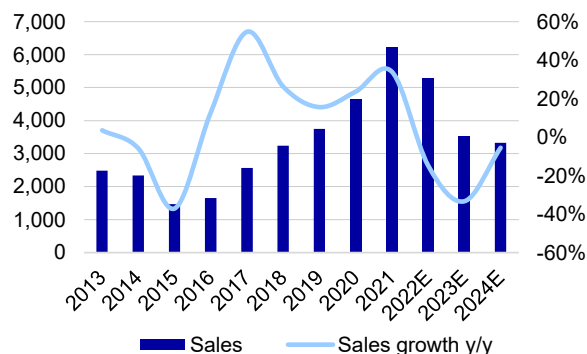
We find that Ferronordic's preliminary April sales volumes support our Q2 estimates. As a result of the Q1 beat, we lift Q2 2022E sales by 9% and EBIT by 27%. While we continue to expect most Russian operations to taper off in 2022-23 as some of the inventory depletes, we raise our group sales estimates by 6% for 2023-24 and EBIT by 0-4%. We raise our dividend expectations by 10-18% for 2022-24, which represents a 20% payout ratio in 2022 and 50% in 2023-24.

SUMMARY TABLE - KEY FIGURES

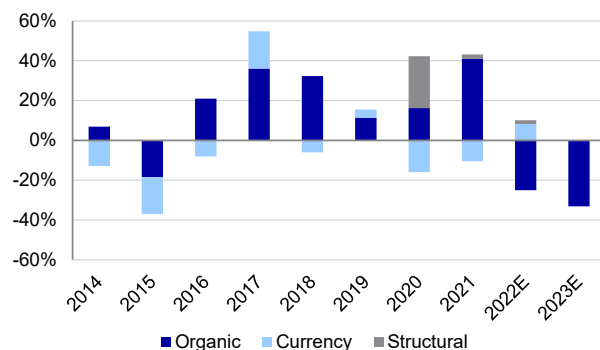
SEKm	2018	2019	2020	2021	2022E	2023E	2024E
Total revenue	3,241	3,747	4,635	6,211	5,286	3,522	3,328
EBITDA (adj)	322	501	503	728	447	264	259
EBIT (adj)	274	365	330	510	206	63	66
EBIT (adj) margin	8.4%	9.7%	7.1%	8.2%	3.9%	1.8%	2.0%
EPS (adj, SEK)	14.25	17.74	15.36	25.23	8.60	2.47	2.65
EPS (adj) growth	76.8%	24.5%	-13.4%	64.3%	-65.9%	-71.2%	7.2%
DPS (ord, SEK)	3.75	4.25	7.50	0.00	1.72	1.24	1.33
EV/Sales	0.5	0.8	0.5	0.8	0.1	0.1	0.1
EV/EBIT (adj)	5.6	8.4	6.9	10.0	2.5	5.6	2.9
P/E (adj)	8.9	9.2	10.2	13.4	4.6	16.0	14.9
P/BV	2.8	2.7	2.8	4.4	0.5	0.5	0.5
Dividend yield (ord)	2.9%	2.6%	4.8%	0.0%	4.3%	3.1%	3.3%
FCF Yield bef A&D, lease	6.6%	-21.6%	28.1%	4.9%	43.8%	33.4%	31.7%
Net debt	-303	689	-20	199	-53	-220	-384
Net debt/EBITDA	-0.9	1.4	0.0	0.3	-0.1	-0.8	-1.5
ROIC after tax	61.3%	29.7%	21.7%	35.9%	12.2%	4.2%	5.1%

Source: Company data and Nordea estimates

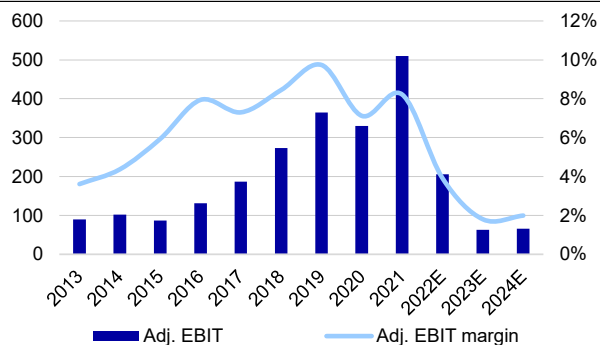
Group development

SALES (SEKm) AND CHANGE Y/Y (%)


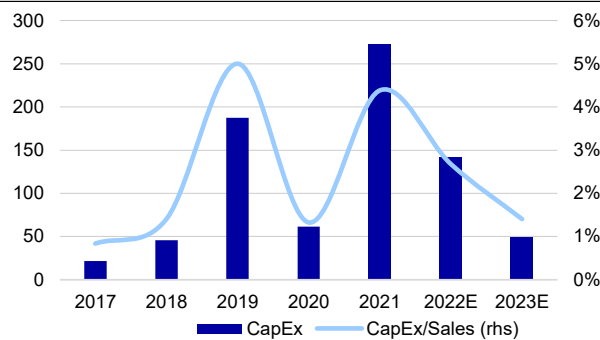
Source: Company data and Nordea estimates

SALES GROWTH BREAKDOWN (%)


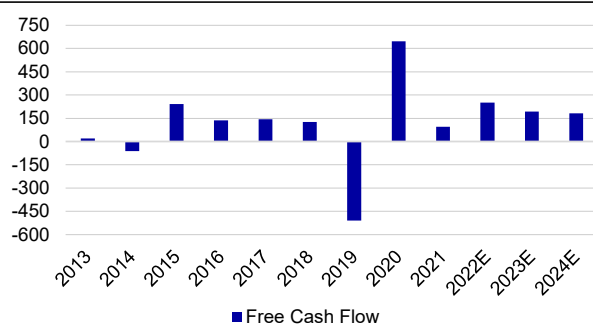
Source: Company data and Nordea estimates

ADJUSTED EBIT (SEKm) AND MARGIN (%)


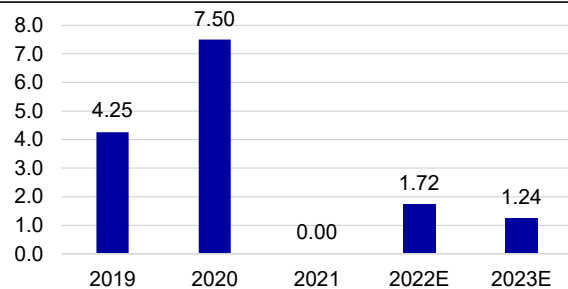
Source: Company data and Nordea estimates

CAPEX (SEKm) AND CAPEX/SALES (%)


Source: Company data and Nordea estimates

FREE CASH FLOW (SEKm)


Source: Company data and Nordea estimates

DIVIDEND PER SHARE (SEK)


Source: Company data and Nordea estimates

Q1 2022 outcome

Ferronordic had a decent Q1 report, in our view, with stronger earnings (EBIT up 30% y/y, 41% above our estimate) , driven by Russia/CIS (which we expect to materially decline), but Germany missed on sales (5% below our estimate) and had a larger EBIT loss. For Germany, Ferronordic grew new trucks sales by 66%, versus a flat German market and aftermarket that was up 36%. While Germany is currently loss-making (SEK -10m EBIT), the CEO reiterated guidance for positive 2022 EBIT in Germany. April sales reached SEK 375m in Russia.

FERRONORDIC: DEVIATION TABLE

	Actual Q1 2022	NDA est. Q1 22E	Deviation vs. actual		Actual Q4 21	q/q	Actual Q1 21	y/y
SEKm								
Sales	1,746	1,417	329	23%	1,694	3%	1,267	38%
Adj. EBIT	108.0	77	31	41%	115	-6%	83	30%
Adj. EBIT margin	6.2%	5.4%	-	0.8pp	6.8%	-0.6pp	6.6%	-0.4pp
EPS (SEK)	4.30	3.66	0.64	18%	6.01	-28%	3.85	12%
Revenue	1,746	1,417	329	23%	1,694	3%	1,267	38%
Cost of sales	(1,445)	(1,183)	(262)	22%	(1,409)	3%	(1,052)	37%
Gross profit	300	234	66	28%	285	5%	215	40%
Sales expenses	(79)	(72)	(7)	9%	(71)	11%	(54)	47%
G&A expenses	(95)	(82)	(13)	15%	(102)	-7%	(77)	23%
Other income	6	2	4	-	4	-	1	-
Other expenses	(24)	(5)	(19)	-	(5)	-	(5)	-
EBIT	108	77	31	41%	111	-3%	80	36%
Finance income	6	4	3	-	10	-40%	3	114%
Finance costs	(13)	(11)	(2)	-	(6)	117%	(8)	54%
Net FX gains/(losses)	(20)	1	-	-	2	-	(3)	-
PTP	81	70	11	16%	117	-31%	71	14%
Income tax	(20)	(16)	-	-	(29)	-	(15)	-
Net income	61	54	-	14%	88	-31%	56	9%
EPS (SEK)	4.30	3.66	0.64	18%	6.01	-28%	3.85	12%
Non recurring items (NRI)		0	0	-	-4	-	-4	-
Sales per segment								
Russia/CIS								
Equipment	854	579	275	48%	720	19%	624	37%
Aftermarket	291	204	87	43%	294	-1%	220	32%
Contracting Services	177	161	16	10%	228	-22%	159	11%
Germany								
Equipment	287	308	-21	-7%	291	-1%	159	80%
Aftermarket	112	135	(23)	-17%	108	4%	82	36%
Adjusted EBIT								
Russia/CIS	119	80	39	48%	124	-4%	94	27%
Germany	(10)	(4)	(6)	167%	(9)	18%	(10)	-2%

Source: Company data and Nordea estimates

Estimate revisions

FERRONORDIC: ESTIMATE REVISIONS

	New estimates			Old estimates			Δ		
SEKm	2022E	2023E	2024E	2022E	2023E	2024E	2022E	2023E	2024E
Sales breakdown									
Equipment Sales	3,128	2,398	2,340	2,785	2,229	2,169	12%	8%	8%
Aftermarket Sales	1,233	887	879	1,155	853	844	7%	4%	4%
Contracting Services & other	925	238	109	915	242	115	1%	-1%	-5%
Group	5,286	3,522	3,328	4,855	3,324	3,127	9%	6%	6%
Gross profit	884	573	550	811	543	510	9%	5%	8%
Adj. EBITDA	447	264	259	412	245	240	8%	8%	8%
Adj. EBIT	206	63	66	163	61	66	27%	4%	0%
Margins									
Gross margin	16.7%	16.3%	16.5%	16.7%	16.3%	16.3%	0.0 pp	-0.1 pp	0.2 pp
EBITDA margin	8.4%	7.5%	7.8%	8.5%	7.4%	7.7%	0.0 pp	0.1 pp	0.1 pp
EBIT margin	3.9%	1.8%	2.0%	3.3%	1.8%	2.1%	0.6 pp	0.0 pp	-0.1 pp
Sales bridge	-15%	-33%	-6%	-22%	-32%	-6%	6.9 pp	-1.8 pp	0.4 pp
Organic	-25%	-33%	-6%	-32%	-31%	-6%	7.3 pp	-1.8 pp	0.4 pp
Structural	2%	0%	0%	2%	0%	0%	-0.2 pp	0.0 pp	0.0 pp
Currency	8%	0%	0%	8%	0%	0%	-0.1 pp	0.0 pp	0.0 pp
Other	0%	0%	0%	0%	0%	0%	0 pp	0 pp	0 pp
DPS (SEK)	1.7	1.2	1.3	1.5	1.0	1.2	18%	18%	10%
of which ordinary	1.7	1.2	1.3	1.5	1.0	1.2	18%	18%	10%
of which extraordinary	0.0	0.0	0.0	0.0	0.0	0.0	n.a	n.a	n.a

Source: Nordea estimates

Valuation

Sum-of-the-parts

We include three potential scenarios that could impact Ferronordic's value:

- Volvo and Sandvik do not return to Russia, 1.7% margin in Germany for 2023E: total share value of **SEK 21**
- Volvo and Sandvik return to Russia: SEK 106 upside – total share value of **SEK 128**
- Germany reaches a 5% EBIT margin: SEK 28 upside – total share value of **SEK 49**

If all of these scenarios come true: **SEK 156** in total share price

We believe the earnings multiple will be low on the Russian assets for the foreseeable future even if OEMs lift their export restrictions to Russia.

FERRONORDIC: SOTP VALUATION AND FUTURE POTENTIAL SCENARIOS

Ferronordic: SOTP and future possibilities

SEKm and SEK per share

SOTP	EBIT	x EBIT	EV	Per share	Comment
Germany 2023E (1.7% margin)	33	7.0	233	16	Currently loss-making but targets ~5% LT margin. Peer Mekonomen at 6.7x EV/EBIT 2023E (Nordea estimate)
Kazakhstan	9	5.0	43	3	Likely hurt by spill-over effect from negative Russian GDP growth
Remaining Russian business 2023E	30	3.0	90	6	Estimated 20% of Russian sales
Russian inventory sell-off (2022E)	198	1.0	198	14	Full 2022 RUS/CIS EBIT estimates less CIS
Total	270	1.4	565	39	
Less net debt Q1 2022			255	18	
Equity value			310	21	
Current enterprise value			830		
Current market cap			575	39.60	14.5m shares
Future potential					
If Volvo AB & Sandvik returns	514	3.0	1,543	106	Earnings multiple for Russia likely low coming decade. EBIT estimate based on 2021 excl. remaining Russia/CIS business
Germany at 5% margin	58	7.0	407	28	~3 pp additional EBIT margin uplift 2023E (2% -> 5%)
Equity value			2,261	156	

Source: Company data and Nordea estimates

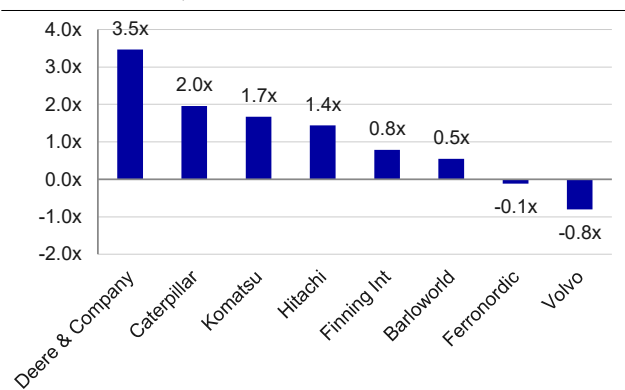
Multiples-based valuation

FERRONORDIC: PEER VALUATION TABLE

		Mcap.	EV/EBITDA		adj. EV/EBIT		adj. P/E		Div. yield		ND/EBITDA		ROE	
Stock	Rec.	SEKm	2022E	2023E	2022E	2023E	2022E	2023E	2022E	2023E	2022E	2023E	2022E	2023E
Barloworld	-	13,563	3.4x	3.5x	5.4x	5.4x	8.2x	7.9x	4.5%	4.8%	0.5x	0.5x	13.2%	13.6%
Caterpillar	-	1,101,674	14.0x	12.2x	17.5x	14.8x	16.4x	14.1x	2.2%	2.3%	2.0x	1.7x	41.9%	45.1%
Cervus	-	2,094	-	-	-	-	-	-	-	-	-	-	-	-
Deere & Company	-	1,124,068	15.1x	12.9x	18.7x	16.4x	16.5x	14.4x	1.1%	1.1%	3.5x	2.6x	43.4%	39.4%
Ferronordic	N.R.	575	1.2x	1.3x	2.5x	5.6x	4.6x	16.0x	4.3%	3.1%	-0.1x	-0.8x	10.7%	2.9%
Finning Int	-	40,528	7.3x	6.9x	11.1x	10.1x	12.9x	11.7x	2.8%	2.9%	0.8x	0.7x	17.6%	17.6%
Hitachi	-	464,028	7.6x	7.4x	-	-	11.0x	10.3x	1.9%	2.1%	1.4x	1.0x	14.8%	13.7%
Komatsu	-	227,161	8.6x	7.4x	-	-	14.2x	12.0x	3.0%	3.3%	1.7x	1.3x	10.4%	10.8%
Volvo	BUY	321,710	4.0x	3.3x	5.1x	4.5x	9.0x	8.4x	9.2%	9.5%	-0.8x	-0.8x	22.6%	25.2%
Average		366,156	7.6x	6.9x	10.1x	9.5x	11.6x	11.8x	3.6%	3.6%	1.1x	0.8x	21.8%	21.0%
Median		227,161	7.4x	7.1x	8.2x	7.8x	11.9x	11.9x	2.9%	3.0%	1.1x	0.8x	16.2%	15.7%
Ferronordic	N.R.	575	1.2x	1.3x	2.5x	5.6x	4.6x	16.0x	4.3%	3.1%	-0.1x	-0.8x	10.7%	2.9%
vs. peer average	-	-	-85%	-80%	-75%	-41%	-60%	35%	0.7pp	-0.5pp	-	-	-11.1pp	-18.1pp
vs. peer median	-	-	-84%	-81%	-69%	-29%	-61%	35%	1.5pp	0.1pp	-	-	-5.5pp	-12.7pp
vs. Barloworld	-	-96%	-66%	-61%	-53%	3%	-44%	104%	-0.2pp	-1.7pp	-	-	-2.5pp	-10.7pp
vs. Finning	-	-99%	-84%	-80%	-77%	-44%	-64%	37%	1.6pp	-	-	-	-6.8pp	-14.7pp

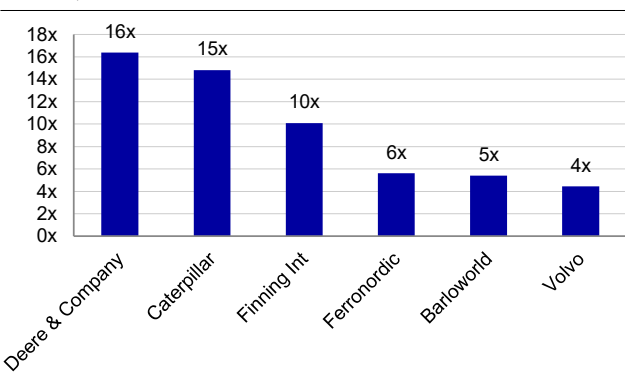
Source: Company data, Refinitiv and Nordea estimates

NET DEBT/EBITDA, 2022E



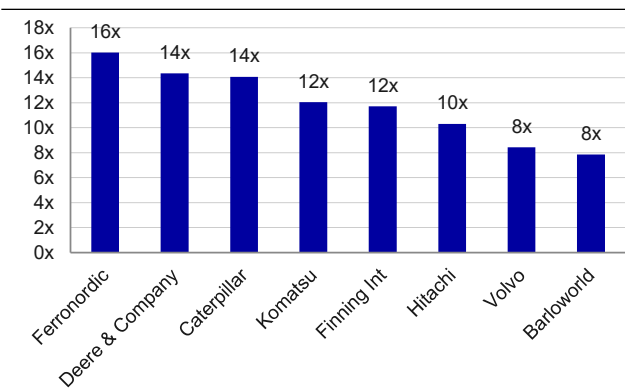
Source: Company data, Refinitiv and Nordea estimates

EV/EBIT, 2023E



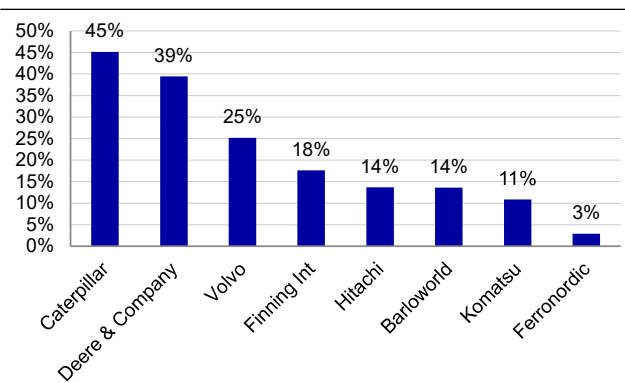
Source: Company data, Refinitiv and Nordea estimates

P/E, 2023E



Source: Company data, Refinitiv and Nordea estimates

RETURN ON EQUITY, 2023E



Source: Company data, Refinitiv and Nordea estimates

Detailed estimates

INTERIM ESTIMATES

(SEKm)	Q1 20	Q2 20	Q3 20	Q4 20	Q1 21	Q2 21	Q3 21	Q4 21	Q1 22	Q2 22E	Q3 22E	Q4 22E
Revenue	1,118	1,203	1,129	1,185	1,267	1,590	1,661	1,694	1,746	1,420	1,126	994
Cost of sales	-936	-996	-908	-998	-1,052	-1,304	-1,337	-1,409	-1,445	-1,185	-943	-829
Gross profit	183	207	221	187	215	286	324	285	301	234	183	165
Sales expenses	-55	-53	-55	-55	-54	-63	-69	-71	-79	-90	-95	-99
G&A expenses	-74	-60	-61	-69	-77	-79	-98	-102	-95	-78	-65	-57
Other income	2	13	4	6	1	2	5	4	6	2	3	2
Other expenses	-5	-2	-2	-3	-5	-2	-14	-5	-24	-4	-3	-3
EBIT	51	105	107	65	80	144	148	111	108	65	24	9
Finance income	2	5	2	3	3	3	7	10	6	7	8	4
Finance costs	-19	-21	-11	-9	-8	-14	-20	-6	-13	-12	-11	-13
Net FX gains/(losses)	-5	3	-1	-3	-3	-6	1	2	-20	1	1	0
EBT	29	92	98	56	71	127	135	117	83	60	21	0
Income tax	-9	-16	-17	-12	-15	-41	-27	-29	-20	-14	-5	0
Net income	20	76	81	44	56	86	109	88	63	46	16	0
EPS (SEK)	1.39	5.24	5.57	3.05	3.85	5.93	7.46	6.01	4.30	3.20	1.11	-0.01
Pre-tax adjustments	0	11	-5	-8	-4	-3	-17	-4	0	0	0	0
After-tax adjustments	0	9	-4	-6	-3	-3	-13	-3	0	0	0	0
Adj. EBIT	51	94	112	73	83	147	165	115	108	65	24	9
Adj. PTP	29	81	103	64	75	130	152	121	83	60	21	0
Adj. Net income	20	68	85	50	59	89	122	91	63	46	16	0
Adj. EPS (SEK)	1.39	4.65	5.82	3.47	4.04	6.10	8.38	6.20	4.30	3.20	1.11	-0.01

Source: Company data and Nordea estimates

INTERIM SALES BRIDGE

	Q1 20	Q2 20	Q3 20	Q4 20	Q1 21	Q2 21	Q3 21	Q4 21	Q1 22	Q2 22E	Q3 22E	Q4 22E
Sales bridge (%) - Group												
Organic	15%	2%	12%	36%	37%	50%	48%	30%	38%	-25%	-47%	-50%
Structural	38%	22%	24%	24%	0%	2%	2%	4%	2%	2%	3%	1%
Currency	4%	-9%	-22%	-33%	-27%	-19%	-3%	7%	-3%	12%	12%	9%
Other	-3%	-7%	3%	-4%	3%	0%	0%	2%	0%	1%	0%	-1%
Total	55%	9%	17%	23%	13%	32%	47%	43%	38%	-11%	-32%	-41%
Sales bridge % - Russia/CIS												
Organic	15%	2%	12%	36%	49%	53%	51%	22%	36%	-37%	-64%	-70%
Structural	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Currency	4%	-9%	-22%	-33%	-34%	-23%	-4%	9%	-5%	15%	15%	12%
Other	-3%	-7%	3%	-4%	4%	1%	0%	0%	0%	0%	0%	0%
Total	17%	-13%	-7%	-1%	20%	31%	48%	31%	32%	-22%	-50%	-58%
Sales bridge % - Germany												
Organic	0%	0%	0%	0%	-2%	38%	36%	64%	46%	17%	22%	6%
Structural	100%	100%	100%	100%	1%	8%	11%	21%	9%	11%	14%	3%
Currency	0%	0%	0%	0%	-5%	-7%	-2%	-2%	5%	1%	1%	1%
Other	0%	0%	0%	0%	0%	-3%	-3%	9%	1%	4%	2%	-4%
Total	100%	100%	100%	100%	-6%	37%	43%	91%	62%	33%	39%	6%
Sales split (% of Group)												
Russia/CIS	75%	80%	80%	80%	80%	79%	80%	74%	76%	69%	60%	53%
Equipment	46%	51%	50%	52%	49%	49%	48%	43%	49%	35%	31%	25%
Aftermarket	20%	18%	19%	17%	17%	16%	17%	17%	17%	17%	8%	9%
Contracting Services	9%	10%	11%	11%	13%	13%	15%	13%	10%	16%	20%	18%
Other	1%	0%	0%	0%	0%	0%	1%	0%	0%	0%	0%	0%
Germany	25%	20%	20%	20%	20%	21%	20%	26%	24%	31%	40%	47%
Equipment	17%	13%	12%	12%	13%	15%	13%	17%	16%	21%	26%	31%
Aftermarket	6%	6%	6%	5%	6%	5%	5%	6%	6%	9%	13%	13%
Other	2%	2%	2%	2%	1%	1%	1%	3%	1%	2%	2%	3%

Source: Company data and Nordea estimates

GROWTH PER SEGMENT, INTERIM

Earnings overview (SEKm)												
	Q1 20	Q2 20	Q3 20	Q4 20	Q1 21	Q2 21	Q3 21	Q4 21	Q1 22	Q2 22E	Q3 22E	Q4 22E
Russia/CIS												
Sales	843	958	900	951	1,007	1,254	1,333	1,249	1,326	974	673	523
Gross profit	156	190	199	169	185	254	290	233	254	173	120	96
EBITDA	100	156	155	122	127	195	219	169	161	103	63	44
EBIT	60	120	124	91	94	157	179	124	119	64	21	3
Adjusted EBIT	60	109	124	91	94	157	179	124	119	64	21	3
Germany												
Sales	275	245	229	233	260	336	327	445	420	445	453	470
Gross profit	27	16	23	18	30	32	34	53	47	61	64	69
EBITDA	-1	-4	-8	-16	-3	0	-16	9	11	19	21	24
EBIT	-10	-15	-17	-25	-14	-13	-32	-12.0	-10	1	3	6
Adjusted EBIT	-10	-15	-12	-20	-10	-10	-15	-9	-10	1	3	6
Margins												
Group												
Gross margin	16.3%	17.2%	19.6%	15.8%	17.0%	18.0%	19.5%	16.8%	17.2%	16.5%	16.3%	16.6%
EBITDA margin	8.9%	12.6%	13.0%	8.9%	9.8%	12.2%	12.2%	10.4%	9.5%	8.6%	7.4%	6.9%
EBIT margin	4.6%	8.7%	9.5%	5.5%	6.3%	9.0%	8.9%	6.6%	6.2%	4.6%	2.1%	0.9%
Adjusted EBIT margin	4.6%	7.8%	9.9%	6.2%	6.6%	9.2%	9.9%	6.8%	6.2%	4.6%	2.1%	0.9%
Russia/CIS												
Gross margin	18.5%	19.9%	22.1%	17.8%	18.3%	20.2%	21.8%	18.7%	19.1%	17.8%	17.8%	18.4%
EBITDA margin	11.8%	16.3%	17.2%	12.8%	12.7%	15.5%	16.4%	13.5%	12.1%	10.6%	9.4%	8.5%
EBIT margin	7.1%	12.5%	13.8%	9.5%	9.3%	12.5%	13.4%	9.9%	9.0%	6.6%	3.2%	0.5%
Adjusted EBIT margin	7.1%	11.3%	13.8%	9.5%	9.3%	12.5%	13.4%	9.9%	9.0%	6.6%	3.2%	0.5%
Germany												
Gross margin	9.8%	6.7%	9.8%	7.7%	11.6%	9.6%	10.4%	11.9%	11.2%	13.7%	14.1%	14.6%
EBITDA margin	-0.2%	-1.8%	-3.4%	-6.8%	-1.1%	-0.1%	-4.9%	2.0%	2.6%	4.3%	4.6%	5.2%
EBIT margin	-3.5%	-6.1%	-7.3%	-10.7%	-5.3%	-3.8%	-9.8%	-2.7%	-2.4%	0.3%	0.6%	1.3%
Adjusted EBIT margin	-3.5%	-6.1%	-5.2%	-8.7%	-3.9%	-2.9%	-4.6%	-1.9%	-2.4%	0.3%	0.6%	1.3%

Source: Company data and Nordea estimates

ANNUAL ESTIMATES

(SEKm)	2017	2018	2019	2020	2021	2022E	2023E	2024E	2025E
Revenue	2,567	3,241	3,747	4,635	6,211	5,286	3,522	3,328	3,473
Cost of sales	-2,079	-2,627	-2,972	-3,837	-5,102	-4,402	-2,949	-2,778	-2,893
Gross profit	488	614	775	797	1,110	884	573	550	580
Sales expenses	-125	-138	-162	-219	-256	-364	-303	-289	-297
G&A expenses	-165	-190	-238	-264	-357	-295	-194	-182	-188
Other income	5	4	8	24	13	14	9	9	9
Other expenses	-16	-17	-26	-11	-27	-33	-22	-22	-23
EBIT	187	274	358	328	483	206	63	66	81
Finance income	15	7	6	12	23	25	25	26	26
Finance costs	-7	-9	-58	-59	-49	-49	-43	-43	-35
Net FX gains/(losses)	-2	-5	12	-5	-5	-19	0	0	0
EBT	193	267	318	276	451	164	45	49	72
Income tax	-42	-58	-68	-54	-112	-39	-10	-10	-15
Net income	151	209	251	222	339	125	36	39	57
EPS (SEK)	8.50	14.25	17.26	15.25	23.33	8.60	2.47	2.58	3.82
Pre-tax adjustments	0	0	-7	-2	-27	0	0	0	0
After-tax adjustments	0	0	-6	-1	-22	0	0	0	0
Adj. EBIT	187	274	365	330	510	206	63	66	81
Adj. PTP	193	267	325	277	478	164	45	49	72
Adj. Net income	151	209	256	223	361	125	36	39	57
Adj. EPS (SEK)	8.50	14.25	17.64	15.34	24.81	8.60	2.47	2.58	3.82

Source: Company data and Nordea estimates

ANNUAL SALES BRIDGE

	2017	2018	2019	2020	2021	2022E	2023E	2024E	2025E
Sales bridge (%) - Group									
Organic	36%	32%	11%	16%	41%	-25%	-33%	-6%	4%
Structural	0%	0%	0%	26%	2%	2%	0%	0%	0%
Currency	19%	-6%	4%	-16%	-11%	8%	0%	0%	0%
Other	6%	2%	-1%	-3%	1%	0%	0%	0%	0%
Total	61%	28%	15%	24%	34%	-15%	-33%	-6%	4%
Sales bridge % - Russia/CIS									
Organic	36%	32%	11%	16%	43%	-38%	-55%	-6%	4%
Structural	0%	0%	0%	0%	0%	0%	0%	0%	0%
Currency	19%	-6%	4%	-16%	-12%	10%	0%	0%	0%
Other	6%	2%	-4%	-3%	1%	0%	0%	0%	0%
Total	61%	28%	11%	-3%	33%	-28%	-55%	-6%	4%
Sales bridge % - Germany									
Organic	-	-	-	0%	32%	20%	8%	-5%	4%
Structural	-	-	-	100%	10%	9%	0%	0%	0%
Currency	-	-	-	0%	-4%	2%	0%	0%	0%
Other	-	-	-	0%	1%	0%	0%	0%	0%
Total	-	-	-	100%	39%	31%	8%	-5%	5%
Sales split (% of Group)									
Russia/CIS	100%	100%	100%	79%	78%	66%	45%	44%	44%
Equipment	69%	71%	65%	50%	47%	37%	32%	34%	34%
Aftermarket	27%	24%	25%	19%	17%	14%	9%	10%	10%
Contracting Services	0%	0%	10%	10%	14%	15%	4%	0%	0%
Other	4%	5%	1%	0%	0%	0%	0%	0%	0%
Germany	0%	0%	0%	21%	22%	34%	55%	56%	56%
Equipment	0%	0%	0%	14%	15%	22%	36%	36%	36%
Aftermarket	0%	0%	0%	6%	6%	10%	16%	17%	16%
Other	0%	0%	0%	2%	2%	2%	3%	3%	3%

Source: Company data and Nordea estimates

ANNUAL GROWTH PER SEGMENT**Earnings overview**

(SEKm)	2017	2018	2019	2020	2021	2022E	2023E	2024E	2025E
Russia/CIS									
Sales	2,567	3,241	3,747	3,652	4,843	3,497	1,583	1,481	1,542
Gross profit	488	614	773	714	961	643	285	269	281
EBITDA	214	322	494	533	710	372	154	147	155
EBIT	187	274	358	394	553	207	30	33	37
Adjusted EBIT	187	274	358	383	553	207	30	33	37

Germany

Sales	0	0	0	983	1,367	1,789	1,940	1,847	1,931
Gross profit	0	0	0	84	149	241	288	281	299
EBITDA	0	0	0	-29	-10	75	111	112	126
EBIT	0	0	0	-66	-71	0	33	34	44
Adjusted EBIT	0	0	0	-57	-43	0	33	34	44

Margins**Group**

Gross margin	19.0%	19.0%	20.7%	17.2%	17.9%	16.7%	16.3%	16.5%	16.7%
EBITDA margin	8.3%	9.9%	13.2%	10.9%	11.3%	8.4%	7.5%	7.8%	8.1%
EBIT margin	7.3%	8.4%	9.5%	7.1%	7.8%	3.9%	1.8%	2.0%	2.3%
Adjusted EBIT margin	7.3%	8.4%	9.7%	7.1%	8.2%	3.9%	1.8%	2.0%	2.3%

Russia/CIS

Gross margin	19.0%	19.0%	20.6%	19.5%	19.8%	18.4%	18.0%	18.2%	18.2%
EBITDA margin	8.3%	9.9%	13.2%	14.6%	14.7%	10.6%	9.7%	9.9%	10.0%
EBIT margin	7.3%	8.4%	9.5%	10.8%	11.4%	5.9%	1.9%	2.2%	2.4%
Adjusted EBIT margin	7.3%	8.4%	9.5%	10.5%	11.4%	5.9%	1.9%	2.2%	2.4%

Germany

Gross margin	-	-	-	8.5%	10.9%	13.4%	14.9%	15.2%	15.5%
EBITDA margin	-	-	-	-2.9%	-0.7%	4.2%	5.7%	6.1%	6.5%
EBIT margin	-	-	-	-6.7%	-5.2%	0.0%	1.7%	1.8%	2.3%
Adjusted EBIT margin	-	-	-	-5.8%	-3.2%	0.0%	1.7%	1.8%	2.3%

Source: Company data and Nordea estimates

Reported numbers and forecasts

INCOME STATEMENT

SEKm	2014	2015	2016	2017	2018	2019	2020	2021	2022E	2023E	2024E
Total revenue	2,335	1,469	1,658	2,567	3,241	3,747	4,635	6,211	5,286	3,522	3,328
Revenue growth	-5.9%	-37.1%	12.9%	54.8%	26.3%	15.6%	23.7%	34.0%	-14.9%	-33.4%	-5.5%
of which organic	6.9%	-18.6%	21.0%	36.2%	32.2%	11.4%	16.1%	41.1%	-25.0%	-33.3%	-5.5%
of which FX	-12.8%	-18.5%	-8.1%	18.6%	-6.0%	4.0%	-16.0%	-10.5%	8.2%	0.0%	0.0%
EBITDA	172	130	153	214	322	494	504	700	447	264	259
Depreciation and impairments PPE	-70	-43	-34	-26	-48	-136	-176	-218	-240	-201	-193
of which leased assets	0	0	0	0	0	0	0	0	0	0	0
EBITA	102	87	119	187	274	358	328	483	206	63	66
Amortisation and impairments	-33	-26	-15	0	0	0	0	0	0	0	0
EBIT	69	61	104	187	274	358	328	483	206	63	66
of which associates	0	0	0	0	0	0	0	0	0	0	0
Associates excluded from EBIT	0	0	0	0	0	0	0	0	0	0	0
Net financials	-43	-24	3	6	-7	-39	-53	-31	-43	-18	-17
of which lease interest	0	0	0	0	0	0	0	0	0	0	0
Changes in value, net	0	0	0	0	0	0	0	0	0	0	0
Pre-tax profit	26	37	107	193	267	318	276	452	164	45	49
Reported taxes	-7	-8	-24	-42	-58	-68	-54	-112	-39	-10	-10
Net profit from continued operations	19	29	84	151	209	251	222	339	125	36	39
Discontinued operations	0	0	0	0	0	0	0	0	0	0	0
Minority interests	0	0	0	0	0	0	0	0	0	0	0
Net profit to equity	-31	-21	30	87	207	251	222	339	125	36	39
EPS, SEK	-3.10	-2.12	3.03	8.06	14.25	17.26	15.25	23.35	8.60	2.47	2.65
DPS, SEK	0.00	0.00	0.00	1.73	7.50	4.25	7.50	0.00	1.72	1.24	1.33
of which ordinary	0.00	0.00	0.00	1.73	3.75	4.25	7.50	0.00	1.72	1.24	1.33
of which extraordinary	0.00	0.00	0.00	0.00	3.75	0.00	0.00	0.00	0.00	0.00	0.00

Profit margin in percent

EBITDA	7.4%	8.9%	9.2%	8.3%	9.9%	13.2%	10.9%	11.3%	8.4%	7.5%	7.8%
EBITA	4.4%	5.9%	7.2%	7.3%	8.4%	9.5%	7.1%	7.8%	3.9%	1.8%	2.0%
EBIT	3.0%	4.2%	6.3%	7.3%	8.4%	9.5%	7.1%	7.8%	3.9%	1.8%	2.0%

Adjusted earnings

EBITDA (adj)	172	130	153	214	322	501	503	728	447	264	259
EBITA (adj)	102	87	137	187	274	365	330	510	206	63	66
EBIT (adj)	102	87	132	187	274	365	330	510	206	63	66
EPS (adj, SEK)	-0.51	-0.08	5.18	8.06	14.25	17.74	15.36	25.23	8.60	2.47	2.65

Adjusted profit margins in percent

EBITDA (adj)	7.4%	8.9%	9.2%	8.3%	9.9%	13.4%	10.9%	11.7%	8.4%	7.5%	7.8%
EBITA (adj)	4.4%	5.9%	8.3%	7.3%	8.4%	9.7%	7.1%	8.2%	3.9%	1.8%	2.0%
EBIT (adj)	4.4%	5.9%	7.9%	7.3%	8.4%	9.7%	7.1%	8.2%	3.9%	1.8%	2.0%

Performance metrics

CAGR last 5 years											
Net revenue	n.a.	n.a.	-7.3%	1.4%	5.5%	9.9%	25.8%	30.2%	15.5%	1.7%	-2.3%
EBITDA	n.m.	n.m.	11.6%	13.0%	16.0%	23.5%	31.1%	35.6%	15.9%	-3.8%	-12.1%
EBIT	n.a.	n.a.	27.7%	48.0%	39.6%	39.0%	40.0%	35.9%	1.9%	-25.4%	-28.6%
EPS	n.a.	n.a.	n.m.	n.m.	n.m.	n.m.	n.m.	50.4%	1.3%	-29.5%	-31.3%
DPS	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	-0.1%	-19.9%	-20.8%
Average last 5 years											
Average EBIT margin	n.a.	2.1%	3.0%	4.5%	6.2%	7.8%	7.9%	8.0%	7.1%	6.1%	5.0%
Average EBITDA margin	n.a.	5.9%	7.0%	7.8%	8.8%	10.3%	10.6%	10.9%	10.7%	10.3%	9.5%

VALUATION RATIOS - ADJUSTED EARNINGS

SEKm	2014	2015	2016	2017	2018	2019	2020	2021	2022E	2023E	2024E
P/E (adj)	n.a.	n.a.	n.a.	18.7	8.9	9.2	10.2	13.4	4.6	16.0	14.9
EV/EBITDA (adj)	n.a.	n.a.	n.a.	6.1	4.8	6.1	4.5	7.0	1.2	1.3	0.7
EV/EBITA (adj)	n.a.	n.a.	n.a.	7.0	5.6	8.4	6.9	10.0	2.5	5.6	2.9
EV/EBIT (adj)	n.a.	n.a.	n.a.	7.0	5.6	8.4	6.9	10.0	2.5	5.6	2.9

VALUATION RATIOS - REPORTED EARNINGS

SEKm	2014	2015	2016	2017	2018	2019	2020	2021	2022E	2023E	2024E
P/E	n.a.	n.a.	n.a.	18.7	8.9	9.4	10.3	14.4	4.6	16.0	14.9
EV/Sales	n.a.	n.a.	n.a.	0.51	0.48	0.82	0.49	0.82	0.10	0.10	0.06
EV/EBITDA	n.a.	n.a.	n.a.	6.1	4.8	6.2	4.5	7.3	1.2	1.3	0.7
EV/EBITA	n.a.	n.a.	n.a.	7.0	5.6	8.6	6.9	10.6	2.5	5.6	2.9
EV/EBIT	n.a.	n.a.	n.a.	7.0	5.6	8.6	6.9	10.6	2.5	5.6	2.9
Dividend yield (ord.)	n.a.	n.a.	n.a.	1.1%	2.9%	2.6%	4.8%	0.0%	4.3%	3.1%	3.3%
FCF yield	n.a.	n.a.	n.a.	8.9%	6.8%	-21.5%	28.2%	1.9%	43.8%	33.4%	31.7%
FCF Yield bef A&D, lease adj	n.a.	n.a.	n.a.	8.8%	6.6%	-21.6%	28.1%	4.9%	43.8%	33.4%	31.7%
Payout ratio	0.0%	0.0%	0.0%	21.5%	52.6%	24.0%	48.8%	0.0%	20.0%	50.0%	50.0%

Source: Company data and Nordea estimates

BALANCE SHEET

SEKm	2014	2015	2016	2017	2018	2019	2020	2021	2022E	2023E	2024E
Intangible assets	43	15	2	6	6	12	8	81	88	92	95
of which R&D	0	0	0	0	0	0	0	0	7	11	14
of which other intangibles	43	15	2	6	6	12	8	81	81	81	81
of which goodwill	0	0	0	0	0	0	0	0	0	0	0
Tangible assets	225	83	116	136	263	700	507	1,006	895	738	597
of which leased assets	0	0	0	0	0	0	0	0	0	0	0
Shares associates	0	0	0	0	0	0	0	0	0	0	0
Interest bearing assets	0	0	0	0	0	0	0	0	0	0	0
Deferred tax assets	36	45	42	42	41	51	65	105	105	105	105
Other non-IB non-current assets	0	0	0	0	0	0	0	0	0	0	0
Other non-current assets	0	0	0	0	0	0	0	0	0	0	0
Total non-current assets	303	143	160	184	310	763	579	1,192	1,088	934	797
Inventory	425	327	467	633	741	1,290	1,014	1,432	1,110	775	732
Accounts receivable	265	161	202	243	319	322	393	535	449	299	283
Short-term leased assets	0	0	0	0	0	0	0	0	0	0	0
Other current assets	2	1	4	3	2	84	37	46	39	26	25
Cash and bank	177	175	199	352	357	519	604	768	1,020	1,187	1,351
Total current assets	870	665	872	1,231	1,418	2,214	2,048	2,781	2,618	2,287	2,391
Assets held for sale	0	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Total assets	1,173	808	1,033	1,414	1,727	2,978	2,628	3,973	3,706	3,222	3,188
Shareholders equity	372	322	442	611	656	890	806	1,101	1,226	1,237	1,257
Of which preferred stocks	0	0	0	0	0	0	0	0	0	0	0
Of which equity part of hybrid debt	0	0	0	0	0	0	0	0	0	0	0
Minority interest	0	0	0	0	0	0	0	0	0	0	0
Total Equity	372	322	442	611	656	890	806	1,101	1,226	1,237	1,257
Deferred tax	7	0	0	1	1	7	5	7	7	7	7
Long term interest bearing debt	21	4	15	22	28	377	422	588	588	588	588
Pension provisions	0	0	0	0	0	0	0	0	0	0	0
Other long-term provisions	0	0	0	0	0	0	0	0	0	0	0
Other long-term liabilities	0	0	0	0	0	0	0	0	0	0	0
Non-current lease debt	0	0	0	0	0	0	0	0	0	0	0
Convertible debt	0	0	0	0	0	0	0	0	0	0	0
Shareholder debt	0	0	0	0	0	0	0	0	0	0	0
Hybrid debt	0	0	0	0	0	0	0	0	0	0	0
Total non-current liabilities	28	4	16	23	31	391	428	617	617	617	617
Short-term provisions	9	4	10	13	17	22	26	39	33	22	21
Accounts payable	492	384	547	737	982	917	1,188	1,809	1,427	951	899
Current lease debt	0	0	0	0	0	0	0	0	0	0	0
Other current liabilities	8	4	7	12	15	21	19	28	24	16	15
Short term interest bearing debt	265	90	11	19	26	735	161	379	379	379	379
Total current liabilities	774	482	575	780	1,040	1,696	1,393	2,255	1,863	1,368	1,313
Liabilities for assets held for sale	0	0	0	0	0	0	0	0	0	0	0
Total liabilities and equity	1,173	808	1,033	1,414	1,727	2,978	2,628	3,973	3,706	3,222	3,188
Balance sheet and debt metrics											
Net debt	109	-81	-173	-312	-303	689	-20	199	-53	-220	-384
of which lease debt	0	0	0	0	0	0	0	0	0	0	0
Working capital	193	101	120	130	64	756	238	176	147	133	126
Invested capital	496	244	280	314	374	1,519	818	1,368	1,235	1,068	923
Capital employed	658	416	468	651	710	2,003	1,390	2,068	2,193	2,204	2,224
ROE	-6.9%	-6.1%	7.9%	16.4%	32.7%	32.4%	26.1%	35.6%	10.7%	2.9%	3.1%
ROIC	14.1%	18.1%	38.7%	48.6%	61.3%	29.7%	21.7%	35.9%	12.2%	4.2%	5.1%
ROCE	14.8%	18.1%	31.9%	36.1%	41.3%	27.4%	20.1%	30.8%	10.8%	4.0%	4.1%
Net debt/EBITDA	0.6	-0.6	-1.1	-1.5	-0.9	1.4	0.0	0.3	-0.1	-0.8	-1.5
Interest coverage	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.
Equity ratio	31.7%	39.8%	42.8%	43.2%	38.0%	29.9%	30.7%	27.7%	33.1%	38.4%	39.4%
Net gearing	29.4%	-25.3%	-39.1%	-51.0%	-46.2%	77.4%	-2.5%	18.1%	-4.3%	-17.8%	-30.6%

Source: Company data and Nordea estimates

CASH FLOW STATEMENT

SEKm	2014	2015	2016	2017	2018	2019	2020	2021	2022E	2023E	2024E
EBITDA (adj) for associates	172	130	153	214	322	494	504	700	447	264	259
Paid taxes	0	0	0	0	0	-85	-71	-170	-39	-10	-10
Net financials	43	24	-3	-6	7	-58	-59	-26	-43	-18	-17
Change in provisions	-9	-5	7	3	4	5	3	13	-6	-11	-1
Change in other LT non-IB	-14	-9	3	0	3	-6	-20	-19	0	0	0
Cash flow to/from associates	0	0	0	0	0	0	0	0	0	0	0
Dividends paid to minorities	0	0	0	0	0	0	0	0	0	0	0
Other adj to reconcile to cash flow	-42	-38	-36	-44	-68	17	19	-17	0	0	0
Funds from operations (FFO)	151	101	123	168	267	367	377	481	359	226	230
Change in NWC	-176	133	18	-20	-106	-698	316	-24	29	14	7
Cash flow from operations (CFO)	-25	234	141	148	161	-330	693	457	388	240	237
Capital expenditure	-36	3	-10	-7	-38	-181	-49	-217	-136	-48	-55
Free cash flow before A&D	-61	237	132	141	123	-511	643	240	252	192	182
Proceeds from sale of assets	0	5	4	3	3	2	3	8	0	0	0
Acquisitions	0	0	0	0	0	0	0	-153	0	0	0
Free cash flow	-61	242	136	144	126	-509	646	95	252	192	182
Free cash flow bef A&D, lease adj	-61	237	132	141	123	-511	643	240	252	192	182
Dividends paid	-50	-50	-53	-58	-30	-109	-62	-109	0	-25	-18
Equity issues / buybacks	0	-1	0	0	0	0	0	0	0	0	0
Net change in debt	849	109	0	-28	0	802	-402	253	0	0	0
Other financing adjustments	-1	-30	-15	-12	2	-3	-114	-81	0	0	0
Other non-cash adjustments	-722	-272	-45	108	-94	-18	16	6	0	0	0
Change in cash	15	-2	24	153	4	163	84	164	252	167	164
Cash flow metrics											
Capex/D&A	35.3%	-4.4%	20.0%	25.8%	80.1%	n.m.	28.1%	99.7%	56.7%	23.7%	28.5%
Capex/Sales	1.6%	-0.2%	0.6%	0.3%	1.2%	4.8%	1.1%	3.5%	2.6%	1.3%	1.6%
Key information											
Share price year end (/current)	n.a.	n.a.	n.a.	151	127	163	157	337	40	40	40
Market cap.	n.a.	n.a.	n.a.	1,615	1,849	2,369	2,287	4,897	575	575	575
Enterprise value	n.a.	n.a.	n.a.	1,303	1,546	3,058	2,267	5,096	523	355	191
Diluted no. of shares, year-end (m)	10.0	10.0	10.0	10.7	14.5	14.5	14.5	14.5	14.5	14.5	14.5

Source: Company data and Nordea estimates

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