

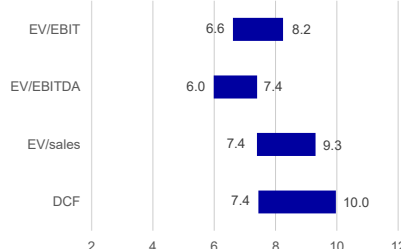
## KEY DATA

|                     |                                                           |
|---------------------|-----------------------------------------------------------|
| Stock country       | Finland                                                   |
| Bloomberg           | ROVIO FH                                                  |
| Reuters             | ROVIO.HE                                                  |
| Share price (close) | EUR 6.05                                                  |
| Free Float          | 50%                                                       |
| Market cap. (bn)    | EUR 0.44/EUR 0.44                                         |
| Website             | <a href="http://www.rovio.com/">http://www.rovio.com/</a> |
| Next report date    | 28 Oct 2021                                               |

## PERFORMANCE



## VALUATION APPROACH (EUR/SHARE)



Source: Nordea estimates

## ESTIMATE CHANGES

| Year       | 2021E | 2022E | 2023E |
|------------|-------|-------|-------|
| Sales      | 0%    | 1%    | 1%    |
| EBIT (adj) | -2%   | -1%   | -1%   |

Source: Nordea estimates

## Nordea Markets - Analysts

Felix Henriksson  
AnalystSami Sarkamies  
Director

## Growth potential bolstered by Ruby Games

For Q3, we expect 2% q/q group revenue growth (3% y/y) thanks to modest improvement in Games revenue and the consolidation of Ruby Games, and a sequential uplift in adjusted EBIT margin due to lower UA spend, mainly for Small Town Murders and Darkfire Heroes. Our Q3 estimates are 1% above Refinitiv consensus for revenue and 19% above for adjusted EBIT. Looking ahead to 2022, we see the upside from the launch of Hunter Assassin 2 (a sequel to Hunter Assassin, the sixth-most-downloaded game globally in 2020) by the recently acquired Ruby Games. Our updated fair value range is EUR 6.9-8.7 (6.9-9.0).

## We expect sequential growth for Games revenue in Q3

For Q3, we model Games gross bookings of EUR 67.9m, corresponding to 2% q/q growth (5% y/y). We estimate that growth in bookings is mainly derived organically, with Ruby Games (consolidated from the start of September) having a minor EUR 1.2m contribution. We expect that UA spend has been scaled down from Q2 levels of EUR 21.3m (32% of Games revenue) to EUR 18.1m for Q3, which corresponds to 27% of Games revenue, i.e. in line with the level in Q1. Consequently, we estimate a q/q uplift in the group adjusted EBIT margin from 9.0% in Q2 to 14.4% in Q3.

## Estimate changes mainly relate to Ruby Games

We have raised our estimates on Ruby Games' revenue contribution for 2021-22 due to the successful launch of Forensic Master in September 2021 and our more optimistic view of the monetisation potential for the upcoming sequel for the hit game Hunter Assassin, which, unlike its predecessor, will also feature in-app purchases on top of ad revenue monetisation and utilise LiveOps to improve retention. For 2022, we now expect Ruby Games to contribute around EUR 17m in annual bookings. It is worth noting that in 2020, the launch year for Hunter Assassin, Ruby Games generated EUR 31m of revenue, which highlights the upside for estimates in a successful launch scenario for the sequel. We also include PPA amortisations from the acquisition to our updated estimates, which explains our lower 2021-23 adjusted EBIT.

## Fair value range of EUR 6.9-8.7

We derive a fair value range estimate of EUR 6.9-8.7 (6.9-9.0), based on an average of four separate valuation methods – EV/EBIT, EV/EBTDA, EV/sales and DCF. We apply a 40% discount to the median multiples for peers due to Rovio's weaker growth profile.

## SUMMARY TABLE - KEY FIGURES

| EURm                     | 2017   | 2018  | 2019   | 2020   | 2021E  | 2022E | 2023E |
|--------------------------|--------|-------|--------|--------|--------|-------|-------|
| Total revenue            | 297    | 281   | 289    | 272    | 281    | 320   | 335   |
| EBITDA (adj)             | 65     | 48    | 33     | 65     | 47     | 60    | 63    |
| EBIT (adj)               | 36     | 31    | 18     | 47     | 36     | 49    | 53    |
| EBIT (adj) margin        | 12.1%  | 11.1% | 6.4%   | 17.3%  | 12.9%  | 15.5% | 15.8% |
| EPS (adj, EUR)           | 0.33   | 0.31  | 0.17   | 0.48   | 0.43   | 0.54  | 0.58  |
| EPS (adj) growth         | 129.9% | -7.1% | -44.5% | 180.7% | -10.0% | 25.8% | 6.8%  |
| DPS (ord, EUR)           | 0.06   | 0.09  | 0.09   | 0.12   | 0.13   | 0.14  | 0.15  |
| EV/Sales                 | 2.1    | 0.7   | 0.9    | 1.2    | 1.1    | 0.9   | 0.8   |
| EV/EBIT (adj)            | 17.5   | 5.9   | 13.5   | 7.1    | 8.2    | 6.0   | 5.0   |
| P/E (adj)                | 27.5   | 12.5  | 26.1   | 13.3   | 14.1   | 11.2  | 10.5  |
| P/BV                     | 5.1    | 1.9   | 2.1    | 2.8    | 2.4    | 2.0   | 1.8   |
| Dividend yield (ord)     | 0.7%   | 2.4%  | 2.0%   | 1.9%   | 2.1%   | 2.3%  | 2.5%  |
| FCF Yield bef A&D, lease | 8.3%   | 13.6% | 1.8%   | 12.6%  | 8.5%   | 10.3% | 10.6% |
| Net debt                 | -88    | -120  | -110   | -129   | -145   | -147  | -180  |
| Net debt/EBITDA          | -1.5   | -2.5  | -3.4   | -2.2   | -3.1   | -2.5  | -2.9  |
| ROIC after tax           | 43.9%  | 53.6% | 30.0%  | 79.7%  | 72.8%  | 69.1% | 59.8% |

Source: Company data and Nordea estimates

# Game portfolio update

Rovio divides its game portfolio into three categories: Grow, Earn and Catalogue

## Game overview by lifecycle

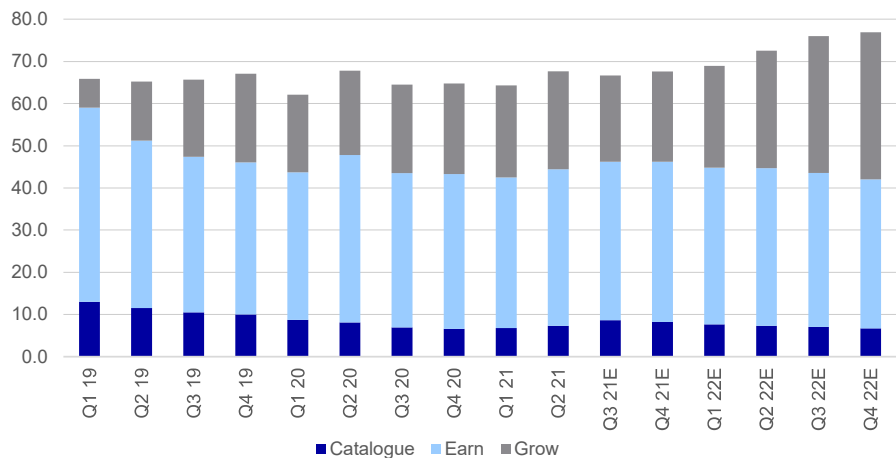
At its CMD in November 2019, Rovio divided its game portfolio into three categories to describe its future growth prospects and the profitability of its various games:

**Growth games:** These are games that Rovio aims to scale up with significant user acquisition (UA) investments. They have large developer teams and low to negative profit margins. Rovio's current growth games are AB Dream Blast, Small Town Murders and Darkfire Heroes. Our estimates also allocate all forecast game launches to this category.

**Earn games:** These are games that Rovio aims to maintain at their current size or grow slightly. They may still have significant UA investments, but notably lower than for the growth games. Development teams are still large, with a focus on live operations and new features, as well as events. Earn games have moderate to high profit margins. Current earn games are AB 2, AB Match, and AB Friends.

**Catalogue games:** These are old and small games that require no significant UA investments or development teams. Revenue from these games declines over time as their user bases decrease. Catalogue games have very high profit margins, basically ~70%, as the only costs that these games incur are platform costs to Apple and Google at around 30%. Current catalogue games include AB Pop and other small games. Sugar Blast was also moved to catalogue games during Q3.

GAME PORTFOLIO REVENUE OVERVIEW BY LIFECYCLE (EURm)



Largest share of quarterly revenue comes from "Earn" games

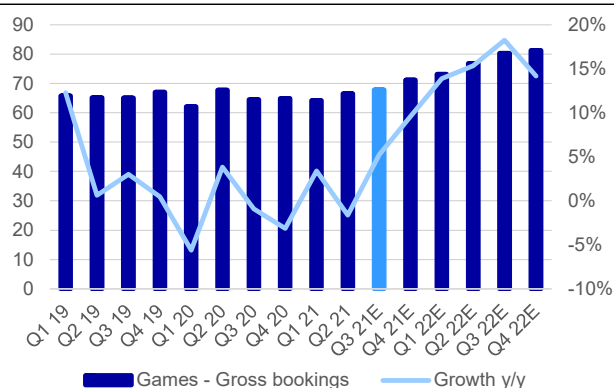
Source: Company data and Nordea estimates

## Q3 2021 expectations

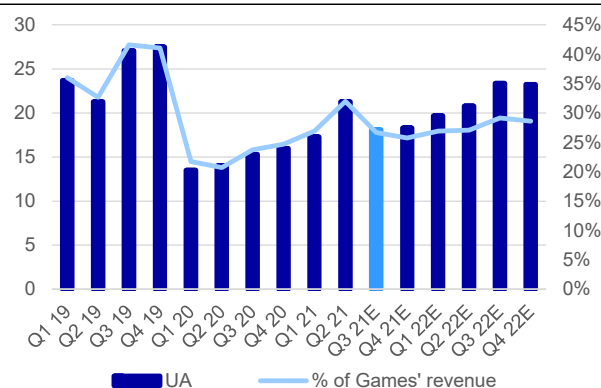
### Sequential organic growth, UA scaled down

We expect 2% q/q growth for Games revenue in Q3

For Q3, we model Games gross bookings of EUR 67.9m, corresponding to 2% q/q growth (5% y/y). Growth in bookings is mainly derived organically, with Ruby Games (consolidated from the start of September) having a minor EUR 1.2m contribution, according to our estimates. As already guided by Rovio in conjunction with its Q2 results, we expect that UA spend has been scaled down from Q2 levels of EUR 21.3m (32% of Games revenues). We model UA costs of EUR 18.1m for Q3, which corresponds to 27% of Games revenue, i.e. in line with the level in Q1.

**GAMES GROSS BOOKINGS (EURm) AND GROWTH (%)**

Source: Company data and Nordea estimates

**UA COSTS (EURm) AND AS % OF GAMES REVENUE (%)**

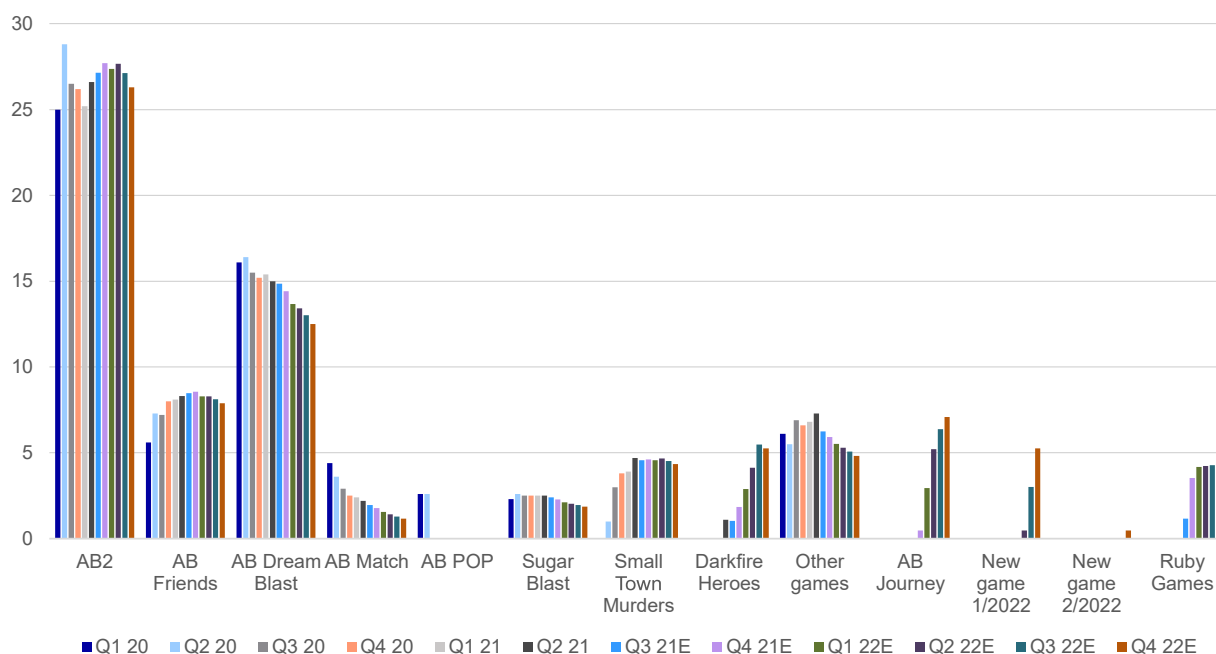
Source: Company data and Nordea estimates

We expect a rather stable performance from AB games

We expect fairly stable sequential development from Rovio's two largest games, AB 2 and AB Dream Blast, which have been receiving slightly lower UA investments in Q3 compared to Q2, according to our belief. Similar to Q2, we expect AB Friends to post some 2% q/q growth on the back of solid growth in organic users (no UA directed to AB Friends). During Q3, Rovio moved Sugar Blast from the 'Grow' to the 'Catalogue' category, consequently minimising UA investments for the game. Hence, we expect bookings for Sugar Blast to decline by 4% q/q in Q3.

UA spend was scaled down for Small Town Murders and Darkfire Heroes

Rovio has scaled down UA spend for both Darkfire Heroes and Small Town Murders in Q3, which according to our estimates implies sequentially lower bookings for the two games. The launch of action RPG title Darkfire Heroes disappointed in Q2 (EUR 1.1m bookings), but Rovio is still expanding the game with the aim of providing more content and events in order to improve retention and monetisation.

**QUARTERLY GROSS BOOKINGS CONTRIBUTION: ACTUALS AND ESTIMATES PER GAME (EURm)**

Source: Company data and Nordea estimates

**Ruby Games consolidated from September onwards**

Acquisition of Ruby Games was announced in conjunction with Q2 earnings

In conjunction with its Q2 results, Rovio announced the acquisition of Turkish company Ruby Games, a developer with several US top-10 hyper-casual games. The acquisition will be completed over a five-year period, with earn-outs, and we estimate the total acquisition price at EUR 90m. The first 20% tranche will be acquired for EUR 8.5m at closing at the end of Q3; the second 50% tranche a year later for a maximum EUR 68m based on revenue and EBITDA generation (60% cash, 40% shares). The remainder will be acquired over a five-year period based on earn-outs.

Hyper-casual game developer with a strong track record

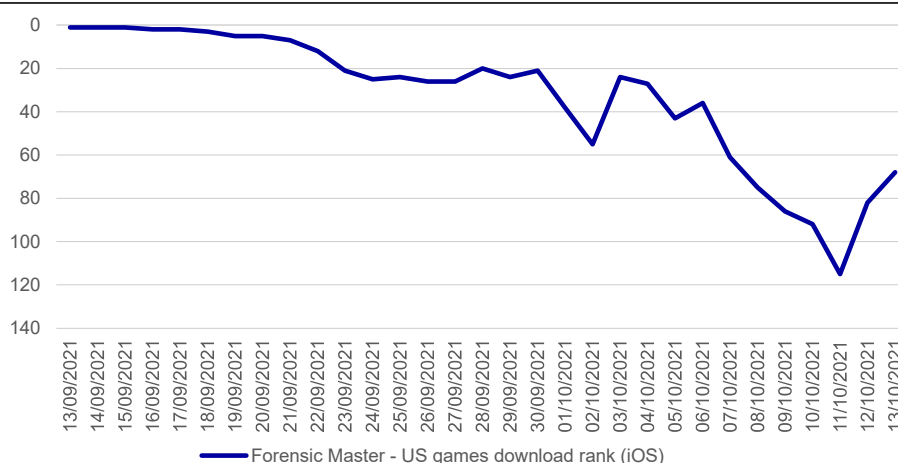
With the acquisition, Rovio expands into the hyper-casual genre, which is characterised by rapid game development cycles, highly data-driven marketability tests, instantly playable games, monetisation through ads and fast UA payback (~7-30 days) due to the relatively short lifetime for games. Ruby Games has a phenomenal track record in hyper-casual games. Of the 13 games it has launched, eight reached the US Top 10 download rank and three the US Top 1 download rank. Best-performing game Hunter Assassin was the world's sixth most downloaded game in 2020 (350m downloads in total). In terms of the integration strategy, Ruby Games will continue to operate more or less as an independent studio, with its player network (increases Rovio's DAU by ~40%) providing cross-promotion opportunities for Rovio. According to our understanding, Rovio intends to eventually double the size of the Ruby Games team, which makes sense in our view, given the low cost of labour in Turkey.

Ruby Games has been consolidated into Rovio from the beginning of September

Contrary to our prior belief that the recently acquired Ruby Games would be consolidated from Q4 onwards, it has been consolidated from the beginning of September, i.e. it will be a contributor to Rovio's Q3 financials. Ruby Games' most recent game launch, Forensic Master (goes by Detective Master 3D on Google Play), had a flying start, reaching the #1 download ranking in the US after its launch in mid-September. The much-awaited Hunter Assassin 2 (a sequel to hit game Hunter Assassin) is currently in soft launch, with global launch expected to take place in late 2021 or early 2022. Compared to its predecessor, which was a pure hyper-casual game with monetisation fully based on ad revenue, Hunter Assassin 2 will also feature in-app purchases, utilise LiveOps and include more casual game elements that should improve long-term retention.

Ruby Games' Forensic Master reached the #1 position in US games downloads on iOS in mid-September

**FORENSIC MASTER: US GAMES DOWNLOAD RANK ON IOS (SINCE LAUNCH)**



Source: App Annie

The launch of Hunter Assassin 2 provides upside potential for 2022

In H1 2021, Ruby Games revenues stood at EUR 6.4m, with an adjusted EBITDA margin of 45.1%. For Q3, we expect a EUR 1.2m bookings contribution to Rovio from Ruby Games, followed by bookings of EUR 3.5m in Q4, which is the first full quarter with Ruby games visible in Rovio's numbers. For 2022, we expect Ruby Games to contribute around EUR 17m of annual bookings, supported by the launch of Hunter Assassin 2. It is worth noting that in 2020, the launch year for the hit game Hunter Assassin, Ruby Games generated EUR 31m of revenue, which in our view highlights the upside potential for estimates in a successful launch scenario for the sequel.

## Expected game launch schedule for 2021-22

We expect the next global game launch to take place in Q4 2021

We expect that Rovio's organic growth will be driven by upcoming game launches. The company currently has two games in soft launch: AB Journey and Supernatural City. The two games are developing according to Rovio's expectations, with AB Journey (soft launched in January 2021) going into the monetisation phase and Supernatural City (soft launched in April 2021) still in retention phase. Following the termination of Hardhead Squad in Q2, the Espoo strategy studio began working on a new project with a more casual genre focus. We have pencilled in the global launch of AB Journey for Q4 2021, after which we model Rovio's next new game launch will take place in Q2 2022.

### Assumptions for upcoming game launches

We expect the new games to achieve peak quarterly sales of EUR ~7m in the fourth quarter after launch. We also model high UA investments during the scaling up of new games. We see EUR 7m peak quarterly sales as a fairly conservative assumption as AB Dream Blast, which was launched in Q1 2019, achieved quarterly sales of EUR 19m in Q4 2019.

However, Sugar Blast, launched in 2019, did not scale up to expected levels and achieved only EUR ~2.5m per quarter (five quarters after release). The scaling up of Small Town Murders, which launched in June 2020, has also been meaningfully slower compared to AB Dream Blast.

In 2017, Rovio launched a few games that were not as successful as hoped. Both AB Evolution and Battle Bay peaked in the second quarter after their launch and declined fairly rapidly after achieving peak sales. AB Evolution peaked at EUR 10m, while Battle Bay's peak sales were only EUR ~5m.

The most successful game from 2017 was AB Match, which launched in Q3 2017. The game achieved peak sales of EUR 7.4m in just the second quarter after its launch, but has retained a long tail of stable, gradually declining earnings.

#### NEW GAME LAUNCH REVENUE ASSUMPTIONS VS PREVIOUS GAME LAUNCHES (EURm)

| Quarters since launch                   | 1          | 2           | 3          | 4          | 5          | 6          | 7          |
|-----------------------------------------|------------|-------------|------------|------------|------------|------------|------------|
| Darkfire Heroes (so far)                | 1.1        |             |            |            |            |            |            |
| Growth q/q                              |            |             |            |            |            |            |            |
| Small Town Murders (so far)             | 1.0        | 3.0         | 3.8        | 3.9        | 4.7        |            |            |
| Growth q/q                              |            | 200%        | 27%        | 3%         | 21%        |            |            |
| Sugar Blast (actual)                    | 0.5        | 2.2         | 2.3        | 2.6        | 2.5        | 2.5        | 2.5        |
| Growth q/q                              |            | 340%        | 5%         | 13%        | -4%        | 0%         | 0%         |
| AB Dream Blast (actual)                 | 0.5        | 6.9         | 14.0       | 17.8       | 18.8       | 16.1       | 16.4       |
| Growth q/q                              |            | 1280%       | 103%       | 27%        | 6%         | -14%       | 2%         |
| AB Match (actual)                       | 2.7        | 7.4         | 6.2        | 6.8        | 6.5        | 6.7        | 6.8        |
| Growth q/q                              |            | 174%        | -16%       | 10%        | -4%        | 3%         | 1%         |
| AB Evolution (actual)                   | 2.7        | 10.1        | 8.7        | 5.5        | 4.2        | 3.3        | 3.3        |
| Growth q/q                              |            | 274%        | -14%       | -37%       | -24%       | -21%       | 0%         |
| Battle Bay (actual)                     | 4.3        | 4.6         | 3.8        | 3.5        | 2.3        | 1.9        | 1.6        |
| Growth q/q                              |            | 7%          | -17%       | -8%        | -34%       | -17%       | -16%       |
| <b>Assumption for upcoming launches</b> | <b>0.5</b> | <b>3.0</b>  | <b>5.3</b> | <b>6.2</b> | <b>7.0</b> | <b>6.8</b> | <b>6.5</b> |
| <b>Growth q/q</b>                       |            | <b>538%</b> | <b>75%</b> | <b>19%</b> | <b>12%</b> | <b>-3%</b> | <b>-4%</b> |

Source: Company data and Nordea estimates

# Estimate revisions

## Estimate revisions

- We have moved Ruby Games from 'Other' segment to 'Games' in our forecasts. Our estimates now take into account the consolidation of Ruby Games since the beginning of September (previously from Q4 onwards). We have also raised our estimates for Ruby Games' revenue contribution for 2021-22 due to the successful launch of Forensic Master in September 2021 and a more optimistic view on the monetisation potential of Hunter Assassin 2 (expected launch in late 2021 or early 2022), which, contrary to its predecessor, will feature in-app purchases on top of ad revenue monetisation.
- We now also include our estimate for PPA amortisation resulting from the Ruby Games acquisition, which amounts to around EUR 1m on a quarterly and EUR 4m on an annual basis. This explains our lower adjusted EBIT estimates despite our higher top line.
- We have lowered our UA expense estimates for Sugar Blast to a minimal level for the coming quarters. The game was moved from the 'Grow' category to the 'Catalogue' category in Q3. We have also lowered our Q3 UA estimates slightly for Small Town Murders and Angry Birds 2 following the message conveyed at Rovio's mid-quarter event on 24 September.
- For Q3, we have lowered our revenue estimates for AB 2 and Small Town Murders, while increasing estimates for AB Dream Blast. Our full-year estimates for Games revenue (excluding Ruby Games) remain broadly unchanged.

## ESTIMATE REVISIONS (EPS AND DPS IN EUR)

| EURm                      | New estimates |              |              |              | Old estimates |              |              |              | Difference %  |               |               |               |
|---------------------------|---------------|--------------|--------------|--------------|---------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|
|                           | Q3 21E        | 2021E        | 2022E        | 2023E        | Q3 21E        | 2021E        | 2022E        | 2023E        | Q3 21E        | 2021E         | 2022E         | 2023E         |
| <b>Sales</b>              |               |              |              |              |               |              |              |              |               |               |               |               |
| Games                     | 68            | 270          | 311          | 327          | 67            | 267          | 296          | 309          | 1%            | 1%            | 5%            | 6%            |
| Brand Licensing           | 2             | 10           | 9            | 7            | 2             | 10           | 9            | 7            | 0%            | 0%            | 0%            | 0%            |
| Other                     | 0             | 0            | 0            | 0            | 0             | 3            | 14           | 15           | n.m           | -100%         | -100%         | -100%         |
| <b>Total</b>              | <b>70</b>     | <b>281</b>   | <b>320</b>   | <b>335</b>   | <b>70</b>     | <b>280</b>   | <b>318</b>   | <b>332</b>   | <b>1%</b>     | <b>0%</b>     | <b>1%</b>     | <b>1%</b>     |
| <b>Adj. EBIT</b>          |               |              |              |              |               |              |              |              |               |               |               |               |
| Games                     | 13            | 46           | 58           | 62           | 13            | 45           | 53           | 56           | -4%           | 2%            | 11%           | 11%           |
| Brand Licensing           | 0             | 2            | 2            | 2            | 0             | 2            | 2            | 2            | 0%            | 0%            | 0%            | 0%            |
| Other                     | -3            | -12          | -11          | -11          | -3            | -10          | -5           | -4           | 0%            | -14%          | -139%         | -179%         |
| <b>Total</b>              | <b>10</b>     | <b>36</b>    | <b>49</b>    | <b>53</b>    | <b>11</b>     | <b>37</b>    | <b>50</b>    | <b>54</b>    | <b>-5%</b>    | <b>-2%</b>    | <b>-1%</b>    | <b>-1%</b>    |
| <b>Adj. EBIT ex Hatch</b> | <b>11</b>     | <b>39</b>    | <b>51</b>    | <b>55</b>    | <b>11</b>     | <b>40</b>    | <b>52</b>    | <b>56</b>    | <b>-5%</b>    | <b>-2%</b>    | <b>-1%</b>    | <b>-1%</b>    |
| <b>Adj. EBIT margin</b>   |               |              |              |              |               |              |              |              |               |               |               |               |
| Games                     | 18.8%         | 16.9%        | 18.7%        | 19.0%        | 19.8%         | 16.8%        | 17.8%        | 18.0%        | -1.0pp        | 0.1pp         | 0.9pp         | 0.9pp         |
| Brand Licensing           | 10.7%         | 19.1%        | 23.9%        | 23.2%        | 10.7%         | 19.1%        | 23.9%        | 23.2%        | 0.0pp         | 0.0pp         | 0.0pp         | 0.0pp         |
| Other                     | n.m           | n.m          | n.m          | n.m          | n.m           | n.m          | n.m          | n.m          | n.m           | n.m           | n.m           | n.m           |
| <b>Total</b>              | <b>14.4%</b>  | <b>12.9%</b> | <b>15.5%</b> | <b>15.8%</b> | <b>15.4%</b>  | <b>13.2%</b> | <b>15.7%</b> | <b>16.1%</b> | <b>-1.0pp</b> | <b>-0.2pp</b> | <b>-0.3pp</b> | <b>-0.3pp</b> |
| <b>Margin ex. Hatch</b>   | <b>15.2%</b>  | <b>14.0%</b> | <b>16.1%</b> | <b>16.4%</b> | <b>16.1%</b>  | <b>14.3%</b> | <b>16.4%</b> | <b>16.7%</b> | <b>-1.0pp</b> | <b>-0.2pp</b> | <b>-0.3pp</b> | <b>-0.3pp</b> |
| EPS                       | 0.11          | 0.42         | 0.53         | 0.57         | 0.12          | 0.42         | 0.54         | 0.58         | -5%           | -2%           | -1%           | -1%           |
| DPS                       | n.m           | 0.13         | 0.14         | 0.15         | n.m           | 0.13         | 0.14         | 0.15         | n.m           | 0%            | 0%            | 0%            |

Source: Nordea estimates

## Our estimates versus consensus

We find ourselves 1% ahead of Refinitiv consensus on Q3 sales and 19% ahead on adjusted EBIT. For 2021, we are 1% above consensus on sales and 12% above on adjusted EBIT. For 2022-23, we are 10% above consensus on sales and 23-27% above on adjusted EBIT.

**ROVIO: OUR ESTIMATES VERSUS CONSENSUS (EPS AND DPS IN EUR)**

|                  | Nordea estimates |              |              |              | Consensus estimates |              |              |              | Difference |            |            |            |
|------------------|------------------|--------------|--------------|--------------|---------------------|--------------|--------------|--------------|------------|------------|------------|------------|
| EURm             | Q3 21E           | 2021E        | 2022E        | 2023E        | Q3 21E              | 2021E        | 2022E        | 2023E        | Q3 21E     | 2021E      | 2022E      | 2023E      |
| <b>Sales</b>     | <b>70.3</b>      | <b>280.7</b> | <b>320.0</b> | <b>334.5</b> | <b>69.9</b>         | <b>278.7</b> | <b>290.5</b> | <b>304.0</b> | <b>1%</b>  | <b>1%</b>  | <b>10%</b> | <b>10%</b> |
| <b>EBITDA</b>    | <b>13.1</b>      | <b>46.3</b>  | <b>59.9</b>  | <b>62.7</b>  | <b>11.0</b>         | <b>44.0</b>  | <b>45.0</b>  | <b>51.0</b>  | <b>19%</b> | <b>5%</b>  | <b>33%</b> | <b>23%</b> |
| EBITDA margin    | 18.6%            | 16.5%        | 18.7%        | 18.8%        | 15.7%               | 15.8%        | 15.5%        | 16.8%        | 2.9pp      | 0.7pp      | 3.2pp      | 2.0pp      |
| <b>Adj. EBIT</b> | <b>10.2</b>      | <b>36.3</b>  | <b>49.4</b>  | <b>52.8</b>  | <b>8.5</b>          | <b>32.3</b>  | <b>39.0</b>  | <b>43.0</b>  | <b>19%</b> | <b>12%</b> | <b>27%</b> | <b>23%</b> |
| Adj. EBIT margin | 14.4%            | 12.9%        | 15.5%        | 15.8%        | 12.2%               | 11.6%        | 13.4%        | 14.1%        | 2.3pp      | 1.4pp      | 2.0pp      | 1.6pp      |
| <b>PTP</b>       | <b>10.2</b>      | <b>36.7</b>  | <b>49.4</b>  | <b>52.8</b>  | <b>8.3</b>          | <b>34.0</b>  | <b>40.0</b>  | <b>42.0</b>  | <b>23%</b> | <b>8%</b>  | <b>24%</b> | <b>n.a</b> |
| <b>EPS</b>       | <b>0.11</b>      | <b>0.42</b>  | <b>0.53</b>  | <b>0.57</b>  | <b>0.09</b>         | <b>0.30</b>  | <b>0.39</b>  | <b>0.44</b>  | <b>29%</b> | <b>39%</b> | <b>37%</b> | <b>29%</b> |
| <b>Adj. EPS</b>  | <b>0.11</b>      | <b>0.42</b>  | <b>0.53</b>  | <b>0.57</b>  | <b>0.09</b>         | <b>0.30</b>  | <b>0.39</b>  | <b>0.44</b>  | <b>29%</b> | <b>39%</b> | <b>37%</b> | <b>29%</b> |
| <b>DPS</b>       |                  | <b>0.13</b>  | <b>0.14</b>  | <b>0.15</b>  |                     | <b>0.12</b>  | <b>0.12</b>  | <b>0.14</b>  |            | <b>10%</b> | <b>13%</b> | <b>9%</b>  |

Source: Refinitiv and Nordea estimates

# Valuation

We derive a DCF-based fair value range of EUR 7.4-10.0 per share by applying a WACC range of 8.1-12.1%. We include a relative valuation by applying a 15% range to the average EV/EBITDA, EV/EBIT and EV/sales of Western mobile gaming peers. We apply a 40% discount to the median multiples, as Rovio's growth profile is weaker and its game portfolio more concentrated than that of the peer group. The average of these valuation approaches yields a fair value range of EUR 6.9-8.7 per share.

## DCF valuation

DCF valuation range of EUR 7.4-10.0

We base our DCF valuation on a bottom-up approach, where we forecast current and upcoming quarterly revenue on a game-by-game basis for 2021-24. We model user acquisition and marketing costs using the same approach for the corresponding period. When valuing the Brand Licensing business, we take a similar bottom-up approach, where we forecast quarterly revenue, profitability and capex for the business unit. We apply a 10.1% WACC to our DCF valuation.

| DCF VALUATION (EURm AND EUR PER SHARE) |            |            |
|----------------------------------------|------------|------------|
| DCF value                              | Value      | Per share  |
| NPV FCFF                               | 450        | 6.1        |
| (Net debt)                             | 129        | 1.8        |
| Market value of associates             | 0          | 0.0        |
| (Market value of minorities)           | 0          | 0.0        |
| Surplus values                         | 0          | 0.0        |
| (Market value preference shares)       | 0          | 0.0        |
| Share based adjustments                | 0          | 0.0        |
| Other adjustments                      | 0          | 0.0        |
| Time value                             | 46         | 0.6        |
| <b>DCF Value</b>                       | <b>624</b> | <b>8.5</b> |

Source: Company data and Nordea estimates

| WACC COMPONENTS             |              |
|-----------------------------|--------------|
| WACC components             |              |
| Risk-free interest rate     | 2.0%         |
| Market risk premium         | 4.5%         |
| Forward looking asset beta  | nm           |
| Beta debt                   | 0.20         |
| Forward looking equity beta | 1.80         |
| Cost of equity              | 10.10%       |
| Cost of debt                | 3.0%         |
| Tax-rate used in WACC       | 20.0%        |
| Equity weight               | 100.0%       |
| <b>WACC</b>                 | <b>10.1%</b> |

Source: Company data and Nordea estimates

## DCF ASSUMPTIONS

| Averages and assumptions    | 2021-26 | 2027-31 | 2032-36 | 2037-41 | 2042-46 | 2047-51 | Sust. |
|-----------------------------|---------|---------|---------|---------|---------|---------|-------|
| Sales growth, CAGR          | 6.44%   | 3.0%    | 3.0%    | 2.5%    | 2.5%    | 2.5%    |       |
| EBIT-margin, ex. associates | 15.8%   | 15.0%   | 12.0%   | 12.0%   | 12.0%   | 1.0%    |       |
| Capex/depreciation, x       | 0.5     | 1.10    | 1.10    | 1.10    | 1.10    | 1.10    |       |
| Capex/sales                 | 1.6%    | 1.6%    | 1.6%    | 1.6%    | 1.6%    | 1.6%    |       |
| NWC/sales                   | -0.7%   | -0.2%   | -0.2%   | -0.2%   | -0.2%   | -0.2%   |       |
| FCFF, CAGR                  | 17.1%   | 1.9%    | -1.6%   | 2.6%    | 2.5%    | -44.5%  | 2.5%  |

Source: Company data and Nordea estimates

## Relative valuation complements our DCF model

Our peer group for relative valuation consists of Western mobile gaming companies. In terms of benchmarking, we regard enterprise value (EV)-based multiples, such as EV/EBIT and EV/sales, as the most relevant multiples for the gaming sector. EV/sales is especially interesting thanks to its stability – from time to time, other multiples can be inflated as a result of timing effects in revenue recognition and game releases.

EV/sales, although also volatile, varies far less. In addition, EV multiples are preferable because many companies in the mobile gaming business have net cash positions, and EV multiples are neutral to a company's financial gearing, thus giving a better comparison point. Finally, we add the traditional P/E multiple to complement our EV-based relative valuation framework.

**WESTERN MOBILE GAMING PEERS: VALUATION MULTIPLES**

|                                            | EV/Sales |       |       | EV/EBITDA |       |       | EV/EBIT |       |       | P/E   |       |       | FCF yield |       |       |
|--------------------------------------------|----------|-------|-------|-----------|-------|-------|---------|-------|-------|-------|-------|-------|-----------|-------|-------|
|                                            | 2021E    | 2022E | 2023E | 2021E     | 2022E | 2023E | 2021E   | 2022E | 2023E | 2021E | 2022E | 2023E | 2021E     | 2022E | 2023E |
| <b>Western mobile gaming peers</b>         |          |       |       |           |       |       |         |       |       |       |       |       |           |       |       |
| G5 Entertainment Ab (Publ)                 | 2.6      | 2.3   | 2.1   | 9.4       | 7.4   | 6.4   | 14.9    | 11.0  | 9.3   | 16.9  | 12.5  | 10.6  | 5.0%      | 6.6%  | 7.8%  |
| Mag Interactive Ab (Publ)                  | 2.3      | 2.0   |       | 12.3      | 9.9   |       | 57.7    | 26.4  |       | 79.2  | 37.1  |       |           |       |       |
| Next Games Oyj                             | 1.1      | 0.6   | 0.6   | 42.4      | 7.9   | 5.3   | 14.1    | 12.7  |       |       |       | 36.8  | 3.2%      | 6.0%  | 6.8%  |
| Playtika Holding Corp                      | 4.7      | 4.3   | 4.0   | 12.2      | 11.5  | 10.8  | 20.1    | 17.0  | 15.1  | 33.7  | 22.8  | 19.6  | 4.6%      | 5.8%  | 6.7%  |
| Stillfront Group Ab (Publ)                 | 4.2      | 3.7   | 3.4   | 11.4      | 9.3   | 8.3   | 16.9    | 12.9  | 11.7  | 18.5  | 13.8  | 12.5  | 4.1%      | 6.0%  | 7.1%  |
| Zynga Inc                                  | 2.9      | 2.6   | 2.5   | 12.3      | 10.5  | 9.7   | 13.3    | 11.4  | 10.4  | 22.2  | 16.5  | 15.7  | 3.1%      | 7.1%  | 8.1%  |
| Peer average                               | 3.0      | 2.6   | 2.5   | 16.7      | 9.4   | 8.1   | 24.6    | 15.5  | 11.9  | 34.1  | 20.5  | 19.0  | 4.0%      | 6.3%  | 7.3%  |
| Peer median                                | 2.7      | 2.4   | 2.5   | 12.3      | 9.6   | 8.3   | 16.9    | 13.5  | 11.7  | 22.2  | 16.5  | 15.7  | 4.1%      | 6.0%  | 7.1%  |
| <b>Rovio Entertainment Oyj (NDA)</b>       |          |       |       |           |       |       |         |       |       |       |       |       |           |       |       |
| difference                                 | 1.0      | 0.9   | 0.7   | 6.2       | 4.7   | 3.8   | 8.1     | 5.7   | 4.5   | 14.2  | 11.3  | 10.6  | 8.5%      | 10.3% | 10.6% |
|                                            | -62%     | -64%  | -72%  | -49%      | -51%  | -55%  | -52%    | -58%  | -62%  | -36%  | -31%  | -33%  | 1.1pp     | 0.7pp | 0.5pp |
| <b>Rovio Entertainment Oyj (consensus)</b> |          |       |       |           |       |       |         |       |       |       |       |       |           |       |       |
| difference                                 | 1.5      | 1.4   | 1.4   | 9.7       | 8.9   | 8.2   | 13.0    | 10.7  | 9.6   | 17.7  | 13.3  | 12.4  | 5.0%      | 6.0%  | 7.0%  |
|                                            | -45%     | -42%  | -46%  | -21%      | -8%   | -1%   | -23%    | -21%  | -18%  | -20%  | -19%  | -21%  | 0.2pp     | 0.0pp | 0.0pp |

Source: Refinitiv and Nordea estimates

**WESTERN MOBILE GAMING PEERS: KEY FINANCIALS AND KPIS\***

|                                     | Country | Price | Mcap  | EV     | Sales CAGR |        | EBITDA margin |       |       | DAU   | MAU   | DAU/ MAU | ARPDAL |
|-------------------------------------|---------|-------|-------|--------|------------|--------|---------------|-------|-------|-------|-------|----------|--------|
|                                     |         | Local | EURm  | EURm   | 18-20      | 20-23E | 2021E         | 2022E | 2023E | (mln) | (mln) | MAU      | USD    |
| Western mobile gaming peers         |         |       |       |        |            |        |               |       |       |       |       |          |        |
| G5 Entertainment Ab (Publ)          | Sweden  | 424   | 373   | 355    | -2.8%      | 9.5%   | 27.6%         | 30.9% | 32.1% | 1.7   | 6.7   | 25%      | 0.20   |
| Mag Interactive Ab (Publ)           | Sweden  | 29    | 76    | 72     | 9.8%       |        | 19.0%         | 19.9% |       | 1.9   | 6.2   | 31%      | 0.05   |
| Next Games Oyj                      | Finland | 1     | 44    | 42     | -12.2%     | 41.3%  | 2.7%          | 8.2%  | 10.4% | 0.2   | 0.6   | 31%      | 0.38   |
| Playtika Holding Corp               | Israel  | 27    | 9,714 | 10,736 | 22.2%      | 11.4%  | 38.3%         | 37.5% | 37.1% | 10.4  | 36.1  | 29%      | 0.70   |
| Stillfront Group Ab (Publ)          | Sweden  | 51    | 1,927 | 2,283  | 75.8%      | 20.0%  | 37.1%         | 39.5% | 40.8% | 12.8  | 66.9  | 19%      | 0.13   |
| Zynga Inc                           | US      | 7     | 7,127 | 6,970  | 52.1%      | 12.9%  | 23.3%         | 24.5% | 25.7% | 41.0  | 205.0 | 20%      | 0.18   |
| Peer average                        |         |       |       |        | 24.2%      | 19.0%  | 24.7%         | 26.7% | 29.2% | 11.3  | 53.6  | 26%      | 0.27   |
| Peer median                         |         |       |       |        | 16.0%      | 12.9%  | 25.4%         | 27.7% | 32.1% | 6.2   | 21.4  | 27%      | 0.19   |
|                                     |         |       |       |        |            |        |               |       |       |       |       |          |        |
| Rovio Entertainment Oyj (NDA)       | Finland | 6.1   | 497   | 414    | -1.6%      | 7.1%   | 16.7%         | 18.7% | 18.8% | 4.2   | 26.0  | 16%      | 0.17   |
| difference                          |         |       |       |        | -18pp      | -6pp   | -8.7pp        | -9pp  | -13pp | -32%  | 21%   | -11pp    | -11%   |
|                                     |         |       |       |        |            |        |               |       |       |       |       |          |        |
| Rovio Entertainment Oyj (consensus) | Finland | 6.1   | 497   | 414    | -1.6%      | 3.9%   | 15.3%         | 15.9% | 16.5% | n.a.  | n.a.  | n.a.     | n.a.   |
| difference                          |         |       |       |        | -18pp      | -9pp   | -10pp         | -12pp | -16pp | n.a.  | n.a.  | n.a.     | n.a.   |

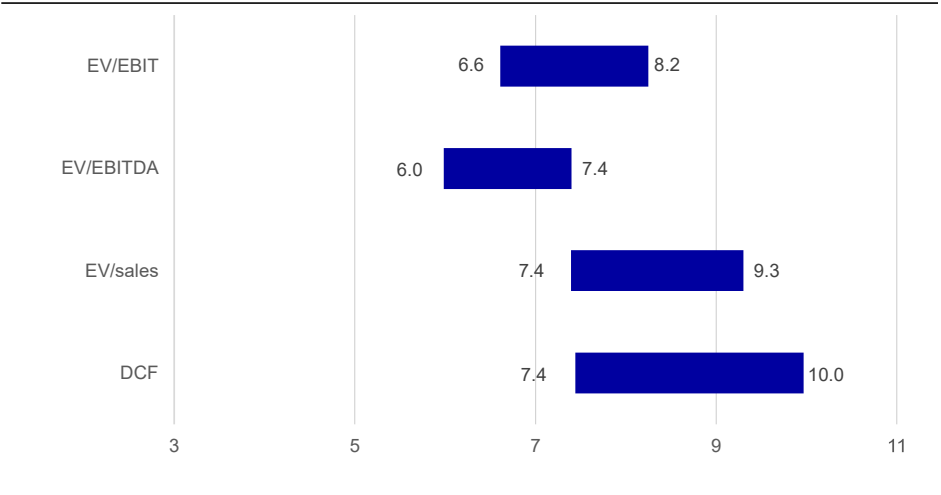
Source: Company data, Refinitiv and Nordea estimates \*KPI figures (DAU, MAU, ARPDAL) based on latest fiscal quarter

**DCF and peer multiples imply an average valuation range of EUR 6.9-8.7**

We derive a DCF-based fair value range of EUR 7.4-10.0 per share by applying a WACC range of 8.1-12.1%. We also include a relative valuation by applying a 15% range to the median EV/EBIT, EV/EBITDA and EV/sales multiples of Western mobile gaming peers. We apply a 40% discount to the median multiples, as Rovio's growth profile is weaker than that of the peer group.

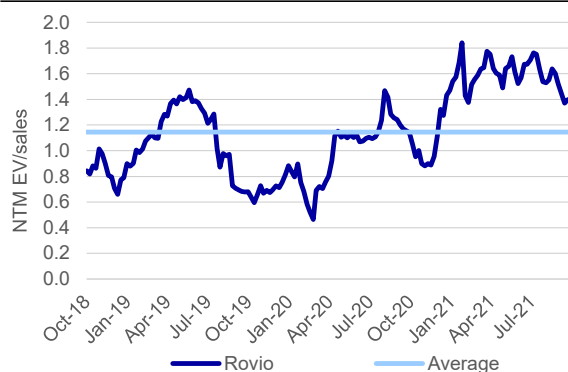
The average of these valuation approaches yields a fair value range of EUR 6.9-8.7 per share. The share could be set for a rerating if top-line growth and game portfolio diversification are achieved through a successful game launch or M&A.

VALUATION APPROACHES (EUR PER SHARE)

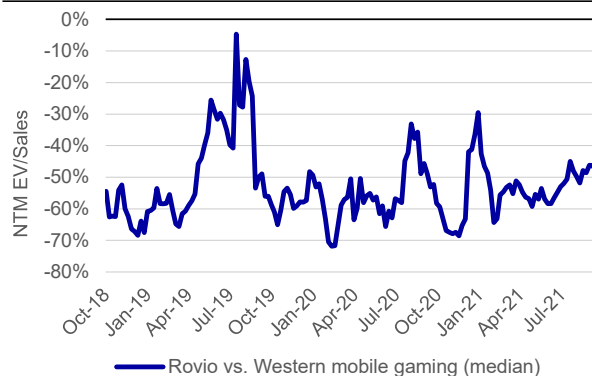


Source: Company data and Nordea estimates

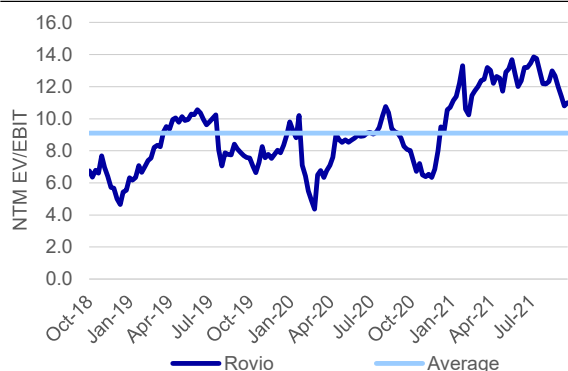
# Valuation charts

**NTM EV/SALES: ROVIO AND 3Y AVERAGE**


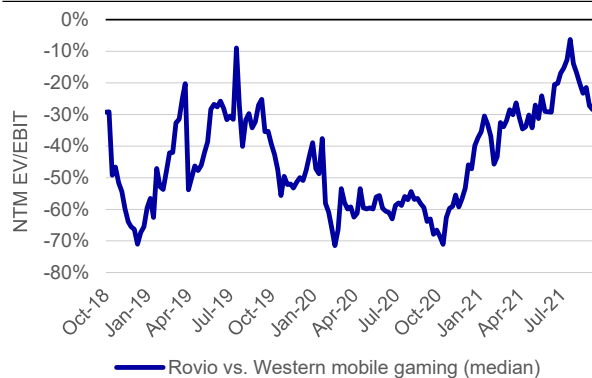
Source: Refinitiv and Nordea estimates

**NTM EV/SALES: ROVIO VS PEER GROUP MEDIAN**


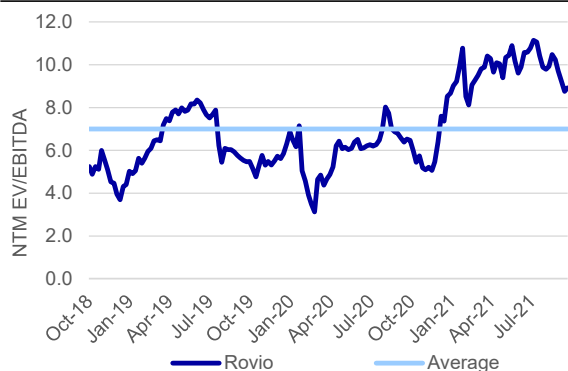
Source: Refinitiv and Nordea estimates

**NTM EV/EBIT: ROVIO AND 3Y AVERAGE**


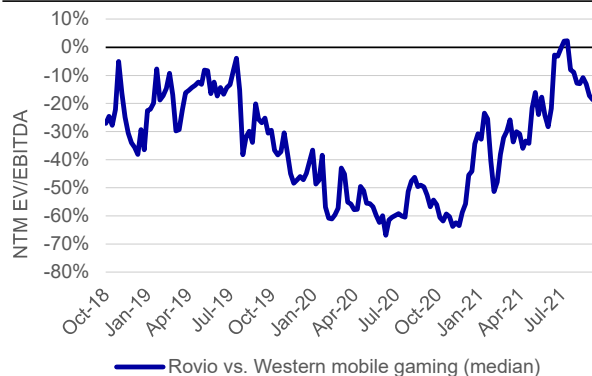
Source: Refinitiv and Nordea estimates

**NTM EV/EBIT: ROVIO VS PEER GROUP MEDIAN**


Source: Refinitiv and Nordea estimates

**NTM EV/EBITDA: ROVIO AND 3Y AVERAGE**


Source: Refinitiv and Nordea estimates

**NTM EV/EBITDA: ROVIO VS PEER GROUP MEDIAN**


Source: Refinitiv and Nordea estimates

# Risk factors

Below, we list the main risk factors that we find relevant for Rovio. The purpose of this is not to provide a comprehensive list of all of the risks that the company may face, but instead to highlight those that we find most relevant. In our view, the relevant short-term risks mainly come from external sources.

## **IDFA deprecation**

Apple announced changes to its iOS privacy settings in 2020. New versions of iOS ask permission for an app to track the user across other apps and websites. The answer to this question determines whether the app has access to the device identifier for advertisers (IDFA). If users deny permission, targeted user acquisition could become more difficult for gaming companies. As the change in access to IDFA came into force in 2021, it remains uncertain how this will affect mobile gaming companies' user-acquisition methodologies. Thus, this puts the efficiency of mobile gaming companies' user acquisition at risk.

## **Decline of the appeal of the Angry Birds brand**

Although Rovio has launched non-Angry Birds games, the company's revenue effectively comes from Angry Birds-related games and licencing. Thus, a decline of the appeal of the brand would have consequences, especially for the licencing business.

## **Ability to release games according to expected schedule**

Consensus estimates are fairly sensitive to changes in the game launch schedule. Thus, if Rovio cannot launch new games according to the expected schedule, this could trigger large estimate revisions.

## **Ability to attract and retain top talent**

Given the global and highly competitive nature of the mobile gaming market, Rovio's success depends on attracting and retaining top international specialists and executives.

## **Ability to develop games with lucrative feature sets**

According to a study by GameRefinery, 50% of a game's success is explained by its feature set. Mobile gaming is still a nascent industry, which means that "a winning feature set" is a constantly moving target, making success extremely hard to replicate in subsequent games.

## **Failure to create new IP and enter new genres**

Rovio's current game portfolio is dependent on AB-themed casual games, such as slingshot, match 3, and bubble-popping games. In the future, Rovio aims to enter the mid-core genre with new games without the AB brand. This may turn out to be a costly task, eroding Rovio's profitability and cash position.

## **Regulation**

The mobile gaming industry is facing increasing regulation, especially in China. The trend towards tighter regulation of mobile game monetisation could hamper the financial performance of Rovio in the long run.

## **Rising user acquisition costs**

According to Neogames, a Finnish game industry organisation, discoverability challenges and rising user acquisition costs have hampered the games industry for years. This risk applies especially to smaller companies with limited marketing resources.

# Detailed estimates

## REPORTED ANNUAL NUMBERS AND ESTIMATES (EURm, EUR AND %)

| Company                        | 2017  | 2018  | 2019  | 2020  | 2021E | 2022E | 2023E | 2024E | CAGR 19-22E | CAGR 22E-24E |
|--------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------------|--------------|
| Revenue                        | 297   | 281   | 289   | 272   | 281   | 320   | 335   | 344   | 3%          | 4%           |
| Materials and services         | 82    | 80    | 77    | 75    | 76    | 89    | 93    | 96    | 5%          | 4%           |
| Employee benefits expense      | 52    | 43    | 42    | 49    | 48    | 47    | 48    | 49    | 4%          | 2%           |
| Other operating expenses       | 104   | 112   | 138   | 89    | 111   | 124   | 130   | 133   | -4%         | 4%           |
| EBITDA                         | 60    | 48    | 32    | 60    | 46    | 60    | 63    | 65    | 23%         | 4%           |
| Adj. EBITDA                    | 65    | 48    | 33    | 60    | 47    | 60    | 63    | 65    | 22%         | 4%           |
| EBIT                           | 31    | 32    | 18    | 43    | 36    | 49    | 53    | 56    | 40%         | 6%           |
| Adj. EBIT                      | 36    | 31    | 18    | 47    | 36    | 49    | 53    | 56    | 39%         | 6%           |
| Adj. EBIT (excl. Hatch)        | 36    | 39    | 29    | 50    | 39    | 51    | 55    | 56    | 21%         | 4%           |
| PTP                            | 27    | 32    | 18    | 41    | 37    | 49    | 53    | 56    | 41%         | 6%           |
| Net Profit                     | 21    | 25    | 13    | 32    | 31    | 40    | 42    | 44    | 44%         | 6%           |
| EPS, diluted                   | 0.27  | 0.31  | 0.16  | 0.42  | 0.42  | 0.53  | 0.57  | 0.60  | 49%         | 6%           |
| DPS                            | 0.06  | 0.09  | 0.09  | 0.12  | 0.13  | 0.14  | 0.15  | 0.16  | 16%         | 7%           |
| Revenue growth (y/y)           |       | -5%   | 3%    | -6%   | 3%    | 14%   | 5%    | 3%    |             |              |
| Revenue growth (q/q)           |       |       |       |       |       |       |       |       |             |              |
| Payout ratio                   | 22%   | 29%   | 56%   | 28%   | 31%   | 26%   | 26%   | 27%   |             |              |
| Adj. EBITDA margin             | 21.7% | 16.9% | 11.3% | 22.1% | 16.7% | 18.7% | 18.8% | 18.9% |             |              |
| Adj. EBIT margin               | 12.1% | 11.1% | 6.4%  | 17.3% | 12.9% | 15.5% | 15.8% | 16.2% |             |              |
| Adj. EBIT margin (excl. Hatch) | 12.1% | 13.8% | 10.0% | 18.3% | 14.0% | 16.1% | 16.4% | 16.2% |             |              |
| Net debt                       | -88   | -120  | -110  | -129  | -145  | -147  | -180  | -214  |             |              |
| Net gearing                    | -63%  | -75%  | -66%  | -78%  | -77%  | -68%  | -72%  | -76%  |             |              |
| ROE                            | 18%   | 16%   | 8%    | 19%   | 17%   | 20%   | 18%   | 17%   |             |              |

Source: Company data and Nordea estimates

## REPORTED QUARTERLY NUMBERS AND ESTIMATES (EURm, EUR AND %)

| Company                        | Q1 19 | Q2 19 | Q3 19 | Q4 19 | Q1 20 | Q2 20 | Q3 20 | Q4 20 | Q1 21 | Q2 21 | Q3 21E | Q4 21E |
|--------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|
| Revenue                        | 71    | 72    | 75    | 72    | 67    | 69    | 68    | 69    | 67    | 69    | 70     | 75     |
| Materials and services         | 20    | 19    | 19    | 20    | 18    | 20    | 19    | 18    | 18    | 19    | 19     | 20     |
| Employee benefits expense      | 9     | 13    | 10    | 10    | 11    | 12    | 11    | 14    | 12    | 12    | 11     | 13     |
| Other operating expenses       | 31    | 31    | 37    | 40    | 22    | 22    | 22    | 24    | 25    | 30    | 27     | 28     |
| EBITDA                         | 11    | 10    | 10    | 3     | 16    | 16    | 16    | 12    | 12    | 9     | 13     | 13     |
| Adj. EBITDA                    | 11    | 10    | 10    | 3     | 16    | 16    | 16    | 12    | 12    | 9     | 13     | 13     |
| EBIT                           | 8     | 5     | 5     | 0     | 13    | 14    | 13    | 3     | 10    | 6     | 10     | 10     |
| Adj. EBIT                      | 8     | 5     | 5     | 0     | 13    | 14    | 13    | 8     | 10    | 6     | 10     | 10     |
| Adj. EBIT (excl. Hatch)        | 9     | 8     | 9     | 3     | 16    | 16    | 14    | 9     | 11    | 7     | 11     | 10     |
| PTP                            | 8     | 5     | 6     | -1    | 12    | 15    | 12    | 2     | 11    | 6     | 10     | 10     |
| Net Profit                     | 6     | 3     | 5     | -1    | 9     | 11    | 9     | 3     | 8     | 7     | 8      | 8      |
| EPS, diluted                   | 0.07  | 0.04  | 0.06  | -0.01 | 0.11  | 0.15  | 0.12  | 0.04  | 0.10  | 0.10  | 0.11   | 0.11   |
| DPS                            |       |       |       |       |       |       |       |       |       |       |        |        |
| Revenue growth (y/y)           | 8%    | 0%    | 5%    | -2%   | -6%   | -4%   | -9%   | -4%   | 1%    | -1%   | 3%     | 9%     |
| Revenue growth (q/q)           | -2%   | 1%    | 4%    | -4%   | -7%   | 4%    | -2%   | 1%    | -2%   | 3%    | 2%     | 6%     |
| Payout ratio                   | 0%    | 0%    | 0%    | 0%    | 0%    | 0%    | 0%    | 0%    | 0%    | 0%    | 0%     | 0%     |
| Adj. EBITDA margin             | 15.0% | 13.4% | 12.8% | 4.1%  | 24.2% | 23.0% | 23.4% | 17.8% | 18.5% | 12.6% | 18.6%  | 17.1%  |
| Adj. EBIT margin               | 10.7% | 7.4%  | 7.2%  | 0.2%  | 19.5% | 19.9% | 18.9% | 10.9% | 15.2% | 9.0%  | 14.4%  | 13.2%  |
| Adj. EBIT margin (excl. Hatch) | 13.3% | 11.3% | 11.4% | 4.4%  | 23.4% | 22.5% | 20.9% | 13.3% | 16.2% | 10.8% | 15.2%  | 13.8%  |

Source: Company data and Nordea estimates

**REPORTED ANNUAL NUMBERS AND ESTIMATES BY SEGMENT (EURm AND %)**

| <b>Games</b>                 | <b>2017</b> | <b>2018</b> | <b>2019</b> | <b>2020</b> | <b>2021E</b> | <b>2022E</b> | <b>2023E</b> | <b>2024E</b> | <b>CAGR 19-22E</b> | <b>CAGR 22E-24E</b> |
|------------------------------|-------------|-------------|-------------|-------------|--------------|--------------|--------------|--------------|--------------------|---------------------|
| Games' revenue               | 248         | 250         | 265         | 258         | 270          | 311          | 327          | 337          | 6%                 | 4%                  |
| UAC, EURm                    | 70          | 79          | 100         | 59          | 75           | 87           | 92           | 95           | -4%                | 4%                  |
| EBITDA                       | 43          | 41          | 36          | 65          | 51           | 64           | 68           | 71           | 22%                | 5%                  |
| Adj. EBITDA                  | 43          | 41          | 36          | 65          | 51           | 64           | 68           | 71           | 22%                | 5%                  |
| EBIT                         | 38          | 38          | 31          | 57          | 46           | 58           | 62           | 65           | 23%                | 6%                  |
| Adj. EBIT                    | 39          | 39          | 31          | 61          | 46           | 58           | 62           | 65           | 23%                | 6%                  |
| UAC as % of revenue          | 28.1%       | 31.4%       | 37.6%       | 22.8%       | 27.8%        | 28.0%        | 28.2%        | 28.2%        |                    |                     |
| Adj. EBITDA margin           | 17.4%       | 16.3%       | 13.4%       | 25.3%       | 18.9%        | 20.7%        | 20.8%        | 21.0%        |                    |                     |
| Adj. EBIT margin             | 15.5%       | 15.5%       | 11.8%       | 23.7%       | 16.9%        | 18.7%        | 19.0%        | 19.2%        |                    |                     |
| Contribution to group EBITDA | 72%         | 85%         | 110%        | 109%        | 110%         | 107%         | 108%         | 109%         |                    |                     |
| Revenue growth (y/y)         | 56%         | 1%          | 6%          | -2%         | 5%           | 15%          | 5%           | 3%           |                    |                     |
| Revenue growth (q/q)         |             |             |             |             |              |              |              |              |                    |                     |
| UAC growth (y/y)             |             | 13%         | 27%         | -41%        | 28%          | 16%          | 6%           | 3%           |                    |                     |
| Adj. EBITDA growth           |             | -6%         | -13%        | 83%         | -22%         | 26%          | 6%           | 4%           |                    |                     |
| Adj. EBIT growth             |             | 1%          | -19%        | 96%         | -26%         | 28%          | 6%           | 5%           |                    |                     |
| <b>Brand Licensing</b>       | <b>2017</b> | <b>2018</b> | <b>2019</b> | <b>2020</b> | <b>2021E</b> | <b>2022E</b> | <b>2023E</b> | <b>2024E</b> | <b>CAGR 19-22E</b> | <b>CAGR 22E-24E</b> |
| Revenue                      | 49          | 31          | 24          | 14          | 10           | 9            | 7            | 6            | -29%               | -14%                |
| EBITDA                       | 30          | 21          | 14          | 9           | 6            | 5            | 5            | 4            | -27%               | -15%                |
| Adj. EBITDA                  | 32          | 21          | 14          | 9           | 6            | 5            | 5            | 4            | -27%               | -15%                |
| EBIT                         | 6           | 7           | 4           | 1           | 2            | 2            | 2            | 2            | -22%               | -13%                |
| Adj. EBIT                    | 8           | 7           | 5           | 1           | 2            | 2            | 2            | 2            | -24%               | -13%                |
| Adj. EBITDA margin           | 65.2%       | 67.5%       | 57.6%       | 63.3%       | 60.8%        | 63.5%        | 61.5%        | 61.5%        |                    |                     |
| Adj. EBIT margin             | 13.0%       | 23.1%       | 17.7%       | 4.3%        | 19.1%        | 23.9%        | 23.2%        | 24.3%        |                    |                     |
| Contribution to group EBITDA | 50.2%       | 43.4%       | 42.6%       | 14.3%       | 13.7%        | 9.1%         | 7.2%         | 6.1%         |                    |                     |
| Revenue growth (y/y)         |             | -37%        | -21%        | -43%        | -25%         | -17%         | -14%         | -13%         |                    |                     |
| Revenue growth (q/q)         |             |             |             |             |              |              |              |              |                    |                     |
| Adj. EBITDA growth           |             | -35%        | -33%        | -37%        | -28%         | -14%         | -17%         | -13%         |                    |                     |
| Adj. EBIT growth             |             | -14%        | -35%        | -83%        | 149%         | 3%           | -17%         | -9%          |                    |                     |
| <b>Others</b>                | <b>2017</b> | <b>2018</b> | <b>2019</b> | <b>2020</b> | <b>2021E</b> | <b>2022E</b> | <b>2023E</b> | <b>2024E</b> |                    |                     |
| Revenue                      | 0           | 0           | 0           | 0           | 0            | 0            | 0            | 0            |                    |                     |
| EBITDA                       | -13         | -13         | -17         | -15         | -11          | -10          | -10          | -10          |                    |                     |
| Adj. EBITDA                  | -11         | -14         | -17         | -15         | -11          | -10          | -10          | -10          |                    |                     |
| EBIT                         | -14         | -14         | -18         | -15         | -12          | -11          | -11          | -11          |                    |                     |
| Adj. EBIT                    | -11         | -15         | -18         | -15         | -12          | -11          | -11          | -11          |                    |                     |
| CAPEX                        | 0.4         | 1           | 1.4         | 1.1         | 0.9          | 0.9          | 0.9          | 0.9          |                    |                     |
| Contribution to group EBITDA | -18%        | -29%        | -52%        | -24%        | -24%         | -16%         | -16%         | -15%         |                    |                     |

Source: Company data and Nordea estimates

**REPORTED QUARTERLY NUMBERS AND ESTIMATES BY SEGMENT (EURm AND %)**

| <b>Games</b>                 | <b>Q1 19</b> | <b>Q2 19</b> | <b>Q3 19</b> | <b>Q4 19</b> | <b>Q1 20</b> | <b>Q2 20</b> | <b>Q3 20</b> | <b>Q4 20</b> | <b>Q1 21</b> | <b>Q2 21</b> | <b>Q3 21E</b> | <b>Q4 21E</b> |
|------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|
| Games' revenue               | 66           | 65           | 66           | 67           | 63           | 67           | 64           | 64           | 65           | 66           | 68            | 71            |
| UAC, EURm                    | 24           | 21           | 27           | 28           | 14           | 14           | 15           | 16           | 17           | 21           | 18            | 18            |
| EBITDA                       | 11           | 11           | 8            | 6            | 18           | 18           | 16           | 14           | 14           | 10           | 14            | 14            |
| Adj. EBITDA                  | 11           | 11           | 8            | 6            | 18           | 18           | 16           | 14           | 14           | 10           | 14            | 14            |
| EBIT                         | 10           | 9            | 7            | 5            | 17           | 17           | 15           | 8            | 13           | 8            | 13            | 12            |
| Adj. EBIT                    | 10           | 9            | 7            | 5            | 17           | 17           | 15           | 13           | 13           | 8            | 13            | 12            |
| UAC as % of revenue          | 35.7%        | 32.6%        | 40.8%        | 41.2%        | 21.5%        | 20.9%        | 23.8%        | 24.8%        | 26.7%        | 32.1%        | 26.7%         | 25.8%         |
| Adj. EBITDA margin           | 17.0%        | 16.1%        | 12.5%        | 8.4%         | 28.4%        | 27.1%        | 25.2%        | 21.3%        | 21.3%        | 14.4%        | 21.0%         | 19.5%         |
| Adj. EBIT margin             | 15.5%        | 14.4%        | 10.8%        | 6.7%         | 26.5%        | 25.4%        | 24.0%        | 19.7%        | 19.7%        | 12.3%        | 18.8%         | 17.4%         |
| Contribution to group EBITDA | 107%         | 109%         | 86%          | 215%         | 113%         | 112%         | 102%         | 112%         | 117%         | 111%         | 109%          | 109%          |
| Revenue growth (y/y)         | 17%          | 0%           | 5%           | 2%           | -5%          | 2%           | -3%          | -3%          | 4%           | -1%          | 6%            | 10%           |
| Revenue growth (q/q)         | 2%           | -1%          | 2%           | 0%           | -6%          | 7%           | -4%          | 0%           | 1%           | 2%           | 2%            | 5%            |
| UAC growth (y/y)             | 62%          | -7%          | 52%          | 18%          | -43%         | -34%         | -44%         | -42%         | 28%          | 52%          | 18%           | 15%           |
| Adj. EBITDA growth           | 36%          | -7%          | -21%         | -33%         | 218%         | 2%           | -10%         | -15%         | 1%           | -31%         | 49%           | -3%           |
| Adj. EBIT growth             | 32%          | -8%          | -24%         | -37%         | 269%         | 2%           | -9%          | -18%         | 1%           | -36%         | 56%           | -3%           |
| <b>Brand Licensing</b>       | <b>Q1 19</b> | <b>Q2 19</b> | <b>Q3 19</b> | <b>Q4 19</b> | <b>Q1 20</b> | <b>Q2 20</b> | <b>Q3 20</b> | <b>Q4 20</b> | <b>Q1 21</b> | <b>Q2 21</b> | <b>Q3 21E</b> | <b>Q4 21E</b> |
| Revenue                      | 5            | 6            | 8            | 5            | 4            | 2            | 4            | 4            | 2            | 2            | 2             | 3             |
| EBITDA                       | 3            | 4            | 6            | 2            | 2            | 1            | 3            | 3            | 1            | 1            | 1             | 2             |
| Adj. EBITDA                  | 3            | 4            | 6            | 2            | 3            | 1            | 3            | 3            | 1            | 1            | 1             | 2             |
| EBIT                         | 1            | 1            | 3            | 0            | 1            | 0            | 1            | -1           | 0            | 0            | 0             | 1             |
| Adj. EBIT                    | 1            | 1            | 3            | 0            | 1            | 0            | 1            | -1           | 0            | 0            | 0             | 1             |
| Adj. EBITDA margin           | 54.3%        | 57.8%        | 71.4%        | 36.7%        | 66.7%        | 43.5%        | 67.6%        | 70.7%        | 54.5%        | 60.0%        | 59.9%         | 66.0%         |
| Adj. EBIT margin             | 13.0%        | 9.4%         | 35.7%        | 6.1%         | 20.5%        | 8.7%         | 13.5%        | -17.1%       | 9.1%         | 18.3%        | 10.7%         | 32.1%         |
| Contribution to group EBITDA | 23.6%        | 38.5%        | 62.5%        | 57.7%        | 15.2%        | 6.2%         | 15.7%        | 23.8%        | 10.2%        | 16.6%        | 11.0%         | 17.6%         |
| Revenue growth (y/y)         | -48%         | -2%          | 6%           | -35%         | -15%         | -64%         | -56%         | -16%         | -44%         | 4%           | -35%          | -17%          |
| Revenue growth (q/q)         | -39%         | 39%          | 31%          | -42%         | -20%         | -41%         | 61%          | 11%          | -46%         | 9%           | 0%            | 42%           |
| Adj. EBITDA growth           | -50%         | 48%          | 62%          | -70%         | 44%          | -62%         | 150%         | 16%          | -59%         | 20%          | 0%            | 56%           |
| Adj. EBIT growth             | -74%         | 0%           | 400%         | -90%         | 167%         | -75%         | 150%         | -240%        | -129%        | 120%         | -41%          | 324%          |
| <b>Others</b>                | <b>Q1 19</b> | <b>Q2 19</b> | <b>Q3 19</b> | <b>Q4 19</b> | <b>Q1 20</b> | <b>Q2 20</b> | <b>Q3 20</b> | <b>Q4 20</b> | <b>Q1 21</b> | <b>Q2 21</b> | <b>Q3 21E</b> | <b>Q4 21E</b> |
| Revenue                      | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             |
| EBITDA                       | -3           | -5           | -5           | -5           | -4           | -3           | -3           | -4           | -3           | -2           | -3            | -3            |
| Adj. EBITDA                  | -3           | -5           | -5           | -5           | -4           | -3           | -3           | -4           | -3           | -2           | -3            | -3            |
| EBIT                         | -3           | -5           | -5           | -5           | -5           | -3           | -3           | -5           | -3           | -2           | -3            | -4            |
| Adj. EBIT                    | -3           | -5           | -5           | -5           | -4           | -3           | -3           | -5           | -3           | -2           | -3            | -4            |
| CAPEX                        | 0.5          | 0.3          | 0.2          | 0.3          | 0.1          | 0.3          | 0.2          | 0.5          | 0.3          | 0.2          | 0.2           | 0.2           |
| Contribution to group EBITDA | -30%         | -48%         | -49%         | -177%        | -27%         | -20%         | -18%         | -36%         | -23%         | -27%         | -20%          | -26%          |

Source: Company data and Nordea estimates

**ESTIMATED KPIs FOR ROVIO'S CURRENT TOP FIVE GAMES (MILLIONS AND %), ANNUAL**

| GAME KPIs                 | 2017 | 2018  | 2019  | 2020  | 2021E | 2022E | 2023E | 2024E |
|---------------------------|------|-------|-------|-------|-------|-------|-------|-------|
| <b>AB2</b>                |      |       |       |       |       |       |       |       |
| Gross bookings            | 78.7 | 117.3 | 108.4 | 106.5 | 106.7 | 108.5 | 96.1  | 88.7  |
| MAU                       | 9.4  | 10.7  | 8.9   | 9.0   | 7.9   | 7.8   | 6.7   | 5.9   |
| DAU/MAU                   | 19%  | 19%   | 20%   | 18%   | 18%   | 18%   | 18%   | 18%   |
| DAU                       | 1.8  | 2.0   | 1.8   | 1.6   | 1.5   | 1.4   | 1.2   | 1.1   |
| ARPPDAU (EUR)             | 0.12 | 0.16  | 0.17  | 0.18  | 0.20  | 0.21  | 0.22  | 0.23  |
| <b>AB Friends</b>         |      |       |       |       |       |       |       |       |
| Gross bookings            | 32.7 | 31.3  | 25.9  | 28.1  | 33.4  | 32.6  | 30.5  | 29.3  |
| MAU                       | 3.9  | 2.9   | 2.1   | 2.4   | 2.5   | 2.4   | 2.1   | 2.0   |
| DAU/MAU                   | 0%   | 0%    | 0%    | 0%    | 0%    | 0%    | 0%    | 0%    |
| DAU                       | 0.8  | 0.5   | 0.4   | 0.4   | 0.5   | 0.4   | 0.4   | 0.4   |
| ARPPDAU                   | 0.12 | 0.16  | 0.17  | 0.18  | 0.20  | 0.21  | 0.22  | 0.23  |
| <b>AB Dream Blast</b>     |      |       |       |       |       |       |       |       |
| Gross bookings            | 0.0  | 0.5   | 57.5  | 63.2  | 59.7  | 52.6  | 47.2  | 42.5  |
| MAU                       | 0.0  | 0.2   | 4.8   | 5.4   | 4.5   | 4.0   | 3.6   | 3.2   |
| DAU/MAU                   | 0%   | 19%   | 20%   | 18%   | 18%   | 18%   | 18%   | 18%   |
| DAU                       | 0.0  | 0.0   | 0.9   | 1.0   | 0.8   | 0.7   | 0.6   | 0.6   |
| ARPPDAU (EUR)             | 0.00 | 0.18  | 0.17  | 0.18  | 0.20  | 0.20  | 0.20  | 0.20  |
| <b>Small Town Murders</b> |      |       |       |       |       |       |       |       |
| Gross bookings            | 0.0  | 0.0   | 0.0   | 7.8   | 17.8  | 18.1  | 15.0  | 10.4  |
| MAU                       | 0.0  | 0.0   | 0.0   | 1.0   | 1.3   | 1.3   | 1.0   | 0.7   |
| DAU/MAU                   | 0.0  | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   |
| DAU                       | 0.0  | 0.0   | 0.0   | 0.2   | 0.2   | 0.2   | 0.2   | 0.1   |
| ARPPDAU (EUR)             | 0.00 | 0.00  | 0.00  | 0.19  | 0.20  | 0.21  | 0.22  | 0.23  |
| <b>Sugar Blast</b>        |      |       |       |       |       |       |       |       |
| Gross bookings            | 0.0  | 0.0   | 2.7   | 9.9   | 9.7   | 8.0   | 6.5   | 5.3   |
| MAU                       | 0.0  | 0.0   | 2.0   | 3.4   | 2.3   | 1.8   | 1.5   | 1.2   |
| DAU/MAU                   | 0.0  | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   |
| DAU                       | 0.0  | 0.0   | 0.2   | 0.4   | 0.3   | 0.2   | 0.2   | 0.2   |
| ARPPDAU (EUR)             | 0.0  | 0.0   | 0.1   | 0.1   | 0.1   | 0.1   | 0.1   | 0.1   |

Source: Company data and Nordea estimates

**ESTIMATED KPIs FOR ROVIO'S CURRENT TOP FIVE GAMES (MILLIONS AND %), QUARTERLY**

| GAME KPIs                 | Q1 19 | Q2 19 | Q3 19 | Q4 19 | Q1 20 | Q2 20 | Q3 20 | Q4 20 | Q1 21 | Q2 21 | Q3 21E | Q4 21E |
|---------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|
| <b>AB2</b>                |       |       |       |       |       |       |       |       |       |       |        |        |
| Gross bookings            | 32.0  | 26.5  | 25.0  | 24.9  | 25.0  | 28.8  | 26.5  | 26.2  | 25.2  | 26.6  | 27.2   | 27.7   |
| MAU                       | 9.8   | 7.6   | 9.0   | 9.1   | 9.2   | 9.9   | 8.7   | 8.3   | 7.6   | 8.0   | 8.1    | 8.1    |
| DAU/MAU                   | 20%   | 21%   | 18%   | 20%   | 19%   | 18%   | 18%   | 18%   | 19%   | 18%   | 18%    | 18%    |
| DAU                       | 2.0   | 1.6   | 1.7   | 1.8   | 1.7   | 1.8   | 1.5   | 1.5   | 1.4   | 1.4   | 1.5    | 1.5    |
| ARPPDAU (EUR)             | 0.18  | 0.18  | 0.16  | 0.15  | 0.16  | 0.17  | 0.19  | 0.19  | 0.20  | 0.20  | 0.20   | 0.20   |
| <b>AB Friends</b>         |       |       |       |       |       |       |       |       |       |       |        |        |
| Gross bookings            | 7.2   | 6.6   | 6.2   | 5.9   | 5.6   | 7.3   | 7.2   | 8.0   | 8.1   | 8.3   | 8.5    | 8.6    |
| MAU                       | 2.2   | 1.9   | 2.2   | 2.2   | 2.1   | 2.5   | 2.4   | 2.5   | 2.4   | 2.5   | 2.5    | 2.5    |
| DAU/MAU                   | 20%   | 21%   | 18%   | 20%   | 19%   | 18%   | 18%   | 18%   | 19%   | 18%   | 18%    | 18%    |
| DAU                       | 0.4   | 0.4   | 0.4   | 0.4   | 0.4   | 0.5   | 0.4   | 0.5   | 0.5   | 0.5   | 0.5    | 0.5    |
| ARPPDAU                   | 0.18  | 0.18  | 0.16  | 0.15  | 0.16  | 0.17  | 0.19  | 0.19  | 0.20  | 0.20  | 0.20   | 0.20   |
| <b>AB Dream Blast</b>     |       |       |       |       |       |       |       |       |       |       |        |        |
| Gross bookings            | 6.9   | 14.0  | 17.8  | 18.8  | 16.1  | 16.4  | 15.5  | 15.2  | 15.4  | 15.0  | 14.9   | 14.4   |
| MAU                       | 2.1   | 4.0   | 6.4   | 6.9   | 5.9   | 5.6   | 5.1   | 4.8   | 4.6   | 4.5   | 4.5    | 4.3    |
| DAU/MAU                   | 20%   | 21%   | 18%   | 20%   | 19%   | 18%   | 18%   | 18%   | 19%   | 18%   | 18%    | 18%    |
| DAU                       | 0.4   | 0.8   | 1.2   | 1.3   | 1.1   | 1.0   | 0.9   | 0.9   | 0.9   | 0.8   | 0.8    | 0.8    |
| ARPPDAU (EUR)             | 0.18  | 0.18  | 0.16  | 0.15  | 0.16  | 0.17  | 0.19  | 0.19  | 0.20  | 0.20  | 0.20   | 0.20   |
| <b>Small Town Murders</b> |       |       |       |       |       |       |       |       |       |       |        |        |
| Gross bookings            |       |       |       |       |       | 1.0   | 3.0   | 3.8   | 3.9   | 4.7   | 4.6    | 4.6    |
| MAU                       |       |       |       |       |       | 0.8   | 1.0   | 1.2   | 1.2   | 1.4   | 1.4    | 1.4    |
| DAU/MAU                   |       |       |       |       |       | 0.2   | 0.2   | 0.2   | 0.2   | 0.2   | 0.2    | 0.2    |
| DAU                       |       |       |       |       |       | 0.1   | 0.2   | 0.2   | 0.2   | 0.3   | 0.2    | 0.2    |
| ARPPDAU (EUR)             |       |       |       |       |       | 0.18  | 0.19  | 0.19  | 0.20  | 0.20  | 0.20   | 0.20   |
| <b>Sugar Blast</b>        |       |       |       |       |       |       |       |       |       |       |        |        |
| Gross bookings            |       |       | 0.5   | 2.2   | 2.3   | 2.6   | 2.5   | 2.5   | 2.5   | 2.5   | 2.4    | 2.3    |
| MAU                       |       |       | 0.2   | 3.8   | 4.6   | 3.5   | 3.0   | 2.6   | 2.4   | 2.3   | 2.2    | 2.1    |
| DAU/MAU                   |       |       | 0.2   | 0.1   | 0.1   | 0.1   | 0.1   | 0.1   | 0.1   | 0.1   | 0.1    | 0.1    |
| DAU                       |       |       | 0.0   | 0.4   | 0.5   | 0.4   | 0.3   | 0.3   | 0.3   | 0.3   | 0.3    | 0.3    |
| ARPPDAU (EUR)             |       |       | 0.1   | 0.1   | 0.1   | 0.1   | 0.1   | 0.1   | 0.1   | 0.1   | 0.1    | 0.1    |

Source: Company data and Nordea estimates

# Reported numbers and forecasts

## INCOME STATEMENT

| EURm                                 | 2013        | 2014        | 2015         | 2016        | 2017        | 2018        | 2019        | 2020        | 2021E       | 2022E       | 2023E       |
|--------------------------------------|-------------|-------------|--------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total revenue</b>                 | <b>n.a.</b> | <b>158</b>  | <b>142</b>   | <b>192</b>  | <b>297</b>  | <b>281</b>  | <b>289</b>  | <b>272</b>  | <b>281</b>  | <b>320</b>  | <b>335</b>  |
| Revenue growth                       | n.a.        | n.a.        | -10.3%       | 34.9%       | 55.0%       | -5.4%       | 2.8%        | -5.8%       | 3.1%        | 14.0%       | 4.5%        |
| of which organic                     | n.a.        | n.a.        | n.a.         | n.a.        | n.a.        | n.a.        | n.a.        | n.a.        | n.a.        | n.a.        | n.a.        |
| of which FX                          | n.a.        | n.a.        | n.a.         | n.a.        | n.a.        | n.a.        | n.a.        | n.a.        | n.a.        | n.a.        | n.a.        |
| EBITDA                               | 0           | 17          | -6           | 35          | 60          | 48          | 32          | 60          | 46          | 60          | 63          |
| Depreciation and impairments PPE     | 0           | 0           | 0            | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| of which leased assets               | 0           | 0           | 0            | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| EBITA                                | 0           | 17          | -6           | 35          | 60          | 48          | 32          | 60          | 46          | 60          | 63          |
| Amortisation and impairments         | 0           | -7          | -15          | -18         | -29         | -16         | -14         | -18         | -11         | -10         | -10         |
| EBIT                                 | n.a.        | 10          | -22          | 17          | 31          | 32          | 18          | 43          | 36          | 49          | 53          |
| of which associates                  | 0           | 0           | 0            | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Associates excluded from EBIT        | 0           | 0           | 0            | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Net financials                       | 0           | 1           | 1            | -1          | -5          | 1           | 0           | -2          | 1           | 0           | 0           |
| of which lease interest              | 0           | 0           | 0            | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Changes in value, net                | 0           | 0           | 0            | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| <b>Pre-tax profit</b>                | <b>0</b>    | <b>11</b>   | <b>-21</b>   | <b>16</b>   | <b>27</b>   | <b>32</b>   | <b>18</b>   | <b>41</b>   | <b>37</b>   | <b>49</b>   | <b>53</b>   |
| Reported taxes                       | 0           | -3          | 3            | -5          | -6          | -8          | -5          | -9          | -6          | -10         | -11         |
| Net profit from continued operations | 0           | 8           | -18          | 11          | 21          | 25          | 13          | 32          | 31          | 40          | 42          |
| Discontinued operations              | 0           | 0           | 0            | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Minority interests                   | 0           | 0           | 0            | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Net profit to equity                 | 0           | 8           | -18          | 11          | 21          | 25          | 13          | 32          | 31          | 40          | 42          |
| <b>EPS, EUR</b>                      | <b>n.a.</b> | <b>0.11</b> | <b>-0.24</b> | <b>0.14</b> | <b>0.27</b> | <b>0.31</b> | <b>0.17</b> | <b>0.42</b> | <b>0.42</b> | <b>0.54</b> | <b>0.58</b> |
| DPS, EUR                             | 0.00        | 0.04        | 0.00         | 0.06        | 0.06        | 0.09        | 0.09        | 0.12        | 0.13        | 0.14        | 0.15        |
| of which ordinary                    | 0.00        | 0.04        | 0.00         | 0.06        | 0.06        | 0.09        | 0.09        | 0.12        | 0.13        | 0.14        | 0.15        |
| of which extraordinary               | 0.00        | 0.00        | 0.00         | 0.00        | 0.00        | 0.00        | 0.00        | 0.00        | 0.00        | 0.00        | 0.00        |

## Profit margin in percent

|        |      |       |        |       |       |       |       |       |       |       |       |
|--------|------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|
| EBITDA | n.a. | 10.8% | -4.5%  | 18.5% | 20.2% | 17.0% | 11.2% | 22.0% | 16.5% | 18.7% | 18.8% |
| EBITA  | n.a. | 10.8% | -4.5%  | 18.5% | 20.2% | 17.0% | 11.2% | 22.0% | 16.5% | 18.7% | 18.8% |
| EBIT   | n.a. | 6.3%  | -15.2% | 8.8%  | 10.6% | 11.2% | 6.3%  | 15.6% | 12.7% | 15.5% | 15.8% |

## Adjusted earnings

|                |      |      |       |      |      |      |      |      |      |      |      |
|----------------|------|------|-------|------|------|------|------|------|------|------|------|
| EBITDA (adj)   | 0    | 17   | -6    | 35   | 65   | 48   | 33   | 65   | 47   | 60   | 63   |
| EBITA (adj)    | 0    | 17   | -6    | 35   | 65   | 48   | 33   | 65   | 47   | 60   | 63   |
| EBIT (adj)     | 0    | 10   | -22   | 17   | 36   | 31   | 18   | 47   | 36   | 49   | 53   |
| EPS (adj, EUR) | n.a. | 0.11 | -0.24 | 0.14 | 0.33 | 0.31 | 0.17 | 0.48 | 0.43 | 0.54 | 0.58 |

## Adjusted profit margins in percent

|              |      |       |        |       |       |       |       |       |       |       |       |
|--------------|------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|
| EBITDA (adj) | n.a. | 10.8% | -4.5%  | 18.5% | 21.7% | 16.9% | 11.3% | 23.8% | 16.7% | 18.7% | 18.8% |
| EBITA (adj)  | n.a. | 10.8% | -4.5%  | 18.5% | 21.7% | 16.9% | 11.3% | 23.8% | 16.7% | 18.7% | 18.8% |
| EBIT (adj)   | n.a. | 6.3%  | -15.2% | 8.8%  | 12.1% | 11.1% | 6.4%  | 17.3% | 12.9% | 15.5% | 15.8% |

## Performance metrics

|                       |      |      |      |      |      |       |       |       |       |       |       |
|-----------------------|------|------|------|------|------|-------|-------|-------|-------|-------|-------|
| CAGR last 5 years     |      |      |      |      |      |       |       |       |       |       |       |
| Net revenue           | n.a. | n.a. | n.a. | n.a. | n.a. | n.a.  | 12.8% | 13.9% | 7.9%  | 1.5%  | 3.5%  |
| EBITDA                | n.m. | n.m. | n.m. | n.m. | n.m. | n.m.  | 13.7% | n.m.  | 5.5%  | 0.0%  | 5.5%  |
| EBIT                  | n.a. | n.a. | n.a. | n.a. | n.a. | n.a.  | 12.7% | n.m.  | 16.2% | 9.5%  | 10.9% |
| EPS                   | n.a. | n.a. | n.a. | n.a. | n.a. | n.a.  | 9.0%  | n.m.  | 24.1% | 14.8% | 13.3% |
| DPS                   | n.m. | n.m. | n.m. | n.m. | n.m. | n.m.  | 17.6% | n.m.  | 16.7% | 18.5% | 10.8% |
| Average last 5 years  |      |      |      |      |      |       |       |       |       |       |       |
| Average EBIT margin   | n.a. | n.a. | n.a. | n.a. | n.a. | 6.4%  | 6.4%  | 10.5% | 11.2% | 12.3% | 13.3% |
| Average EBITDA margin | n.a. | n.a. | n.a. | n.a. | n.a. | 14.4% | 14.1% | 17.7% | 17.4% | 17.1% | 17.5% |

## VALUATION RATIOS - ADJUSTED EARNINGS

| EURm            | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021E | 2022E | 2023E |
|-----------------|------|------|------|------|------|------|------|------|-------|-------|-------|
| P/E (adj)       | n.a. | n.a. | n.a. | n.a. | 27.5 | 12.5 | 26.1 | 13.3 | 14.1  | 11.2  | 10.5  |
| EV/EBITDA (adj) | n.a. | n.a. | n.a. | n.a. | 9.7  | 3.9  | 7.6  | 5.2  | 6.4   | 5.0   | 4.2   |
| EV/EBITA (adj)  | n.a. | n.a. | n.a. | n.a. | 9.7  | 3.9  | 7.6  | 5.2  | 6.4   | 5.0   | 4.2   |
| EV/EBIT (adj)   | n.a. | n.a. | n.a. | n.a. | 17.5 | 5.9  | 13.5 | 7.1  | 8.2   | 6.0   | 5.0   |

## VALUATION RATIOS - REPORTED EARNINGS

| EURm                         | 2013 | 2014  | 2015 | 2016  | 2017  | 2018  | 2019  | 2020  | 2021E | 2022E | 2023E |
|------------------------------|------|-------|------|-------|-------|-------|-------|-------|-------|-------|-------|
| P/E                          | n.a. | n.a.  | n.a. | n.a.  | 33.5  | 12.4  | 26.6  | 15.2  | 14.4  | 11.2  | 10.5  |
| EV/Sales                     | n.a. | n.a.  | n.a. | n.a.  | 2.11  | 0.65  | 0.86  | 1.23  | 1.07  | 0.93  | 0.79  |
| EV/EBITDA                    | n.a. | n.a.  | n.a. | n.a.  | 10.4  | 3.8   | 7.7   | 5.6   | 6.5   | 5.0   | 4.2   |
| EV/EBITA                     | n.a. | n.a.  | n.a. | n.a.  | 10.4  | 3.8   | 7.7   | 5.6   | 6.5   | 5.0   | 4.2   |
| EV/EBIT                      | n.a. | n.a.  | n.a. | n.a.  | 20.0  | 5.8   | 13.7  | 7.9   | 8.4   | 6.0   | 5.0   |
| Dividend yield (ord.)        | n.a. | n.a.  | n.a. | n.a.  | 0.7%  | 2.4%  | 2.0%  | 1.9%  | 2.1%  | 2.3%  | 2.5%  |
| FCF yield                    | n.a. | n.a.  | n.a. | n.a.  | 7.2%  | 13.6% | 1.8%  | 12.7% | 5.5%  | 2.6%  | 9.8%  |
| FCF Yield bef A&D, lease adj | n.a. | n.a.  | n.a. | n.a.  | 8.3%  | 13.6% | 1.8%  | 12.6% | 8.5%  | 10.3% | 10.6% |
| Payout ratio                 | n.a. | 37.1% | 0.0% | 42.0% | 22.2% | 29.1% | 54.3% | 28.9% | 30.9% | 26.0% | 26.1% |

Source: Company data and Nordea estimates

**BALANCE SHEET**

| EURm                                  | 2013     | 2014       | 2015       | 2016       | 2017       | 2018       | 2019       | 2020       | 2021E      | 2022E      | 2023E      |
|---------------------------------------|----------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Intangible assets                     | 0        | 39         | 69         | 74         | 53         | 39         | 29         | 19         | 20         | 49         | 47         |
| of which R&D                          | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| of which other intangibles            | 0        | 39         | 69         | 74         | 53         | 39         | 29         | 19         | 12         | 6          | 1          |
| of which goodwill                     | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 9          | 43         | 46         |
| Tangible assets                       | 0        | 2          | 1          | 1          | 1          | 1          | 9          | 10         | 10         | 10         | 10         |
| of which leased assets                | 0        | 0          | 0          | 0          | 0          | 0          | 8          | 8          | 8          | 8          | 8          |
| Shares associates                     | 0        | 0          | 0          | 0          | 0          | 0          | 1          | 2          | 7          | 7          | 7          |
| Interest bearing assets               | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Deferred tax assets                   | 0        | 0          | 6          | 1          | 3          | 5          | 6          | 8          | 8          | 8          | 8          |
| Other non-IB non-current assets       | 0        | 1          | 2          | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          |
| Other non-current assets              | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Total non-current assets              | 0        | 42         | 77         | 77         | 57         | 45         | 45         | 39         | 45         | 73         | 72         |
| Inventory                             | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Accounts receivable                   | 0        | 25         | 19         | 28         | 29         | 23         | 33         | 21         | 22         | 25         | 26         |
| Short-term leased assets              | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Other current assets                  | 0        | 17         | 13         | 16         | 13         | 11         | 15         | 10         | 10         | 12         | 12         |
| Cash and bank                         | 0        | 54         | 34         | 29         | 91         | 124        | 125        | 139        | 154        | 157        | 190        |
| Total current assets                  | 0        | 95         | 66         | 73         | 133        | 158        | 172        | 170        | 186        | 193        | 228        |
| Assets held for sale                  | 0        | 0          | n.a.       | n.a.       | n.a.       | n.a.       | n.a.       | n.a.       | n.a.       | n.a.       | n.a.       |
| <b>Total assets</b>                   | <b>0</b> | <b>138</b> | <b>143</b> | <b>150</b> | <b>190</b> | <b>203</b> | <b>217</b> | <b>208</b> | <b>231</b> | <b>266</b> | <b>300</b> |
| Shareholders equity                   | 0        | 94         | 74         | 87         | 140        | 160        | 168        | 165        | 187        | 217        | 249        |
| Of which preferred stocks             | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Of which equity part of hybrid debt   | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Minority interest                     | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Total Equity                          | 0        | 94         | 74         | 87         | 140        | 160        | 168        | 165        | 187        | 217        | 249        |
| Deferred tax                          | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Long term interest bearing debt       | 0        | 0          | 16         | 3          | 3          | 3          | 2          | 1          | 1          | 1          | 1          |
| Pension provisions                    | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Other long-term provisions            | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Other long-term liabilities           | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Non-current lease debt                | 0        | 0          | 0          | 0          | 0          | 0          | 6          | 6          | 9          | 9          | 9          |
| Convertible debt                      | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Shareholder debt                      | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Hybrid debt                           | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| Total non-current liabilities         | 0        | 0          | 17         | 3          | 3          | 4          | 8          | 7          | 10         | 10         | 10         |
| Short-term provisions                 | 0        | 1          | 3          | 1          | 1          | 1          | 0          | 1          | 1          | 1          | 1          |
| Accounts payable                      | 0        | 6          | 8          | 8          | 9          | 11         | 15         | 7          | 8          | 9          | 9          |
| Current lease debt                    | 0        | 0          | 0          | 0          | 0          | 0          | 2          | 3          | 0          | 0          | 0          |
| Other current liabilities             | 0        | 37         | 33         | 35         | 37         | 29         | 20         | 25         | 26         | 30         | 31         |
| Short term interest bearing debt      | 0        | 0          | 8          | 17         | 0          | 0          | 4          | 0          | 0          | 0          | 0          |
| Total current liabilities             | 0        | 44         | 53         | 60         | 47         | 40         | 42         | 36         | 35         | 39         | 41         |
| Liabilities for assets held for sale  | 0        | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          |
| <b>Total liabilities and equity</b>   | <b>0</b> | <b>138</b> | <b>143</b> | <b>150</b> | <b>190</b> | <b>203</b> | <b>217</b> | <b>208</b> | <b>231</b> | <b>266</b> | <b>300</b> |
| <b>Balance sheet and debt metrics</b> |          |            |            |            |            |            |            |            |            |            |            |
| Net debt                              | 0        | -54        | -10        | -10        | -88        | -120       | -110       | -129       | -145       | -147       | -180       |
| of which lease debt                   | 0        | 0          | 0          | 0          | 0          | 0          | 8          | 9          | 9          | 9          | 9          |
| Working capital                       | 0        | -1         | -10        | 1          | -4         | -5         | 13         | -2         | -2         | -2         | -2         |
| Invested capital                      | 0        | 41         | 68         | 78         | 53         | 40         | 58         | 37         | 43         | 71         | 70         |
| Capital employed                      | 0        | 94         | 99         | 106        | 143        | 163        | 182        | 175        | 197        | 227        | 259        |
| ROE                                   | n.m.     | 17.3%      | -21.5%     | 13.3%      | 18.3%      | 16.3%      | 8.1%       | 19.3%      | 17.5%      | 19.5%      | 18.1%      |
| ROIC                                  | n.m.     | 38.7%      | -31.6%     | 18.5%      | 43.9%      | 53.6%      | 30.0%      | 79.7%      | 72.8%      | 69.1%      | 59.8%      |
| ROCE                                  | n.m.     | 24.4%      | -21.5%     | 16.5%      | 28.9%      | 21.1%      | 11.1%      | 26.1%      | 20.1%      | 23.3%      | 21.7%      |
| Net debt/EBITDA                       | n.m.     | -3.1       | n.m.       | -0.3       | -1.5       | -2.5       | -3.4       | -2.2       | -3.1       | -2.5       | -2.9       |
| Interest coverage                     | n.a.     | n.m.       | n.m.       | n.m.       | n.m.       | n.m.       | n.m.       | n.m.       | n.m.       | n.m.       | n.m.       |
| Equity ratio                          | n.m.     | 68.0%      | 51.8%      | 58.0%      | 73.8%      | 78.5%      | 77.3%      | 79.4%      | 81.0%      | 81.6%      | 83.1%      |
| Net gearing                           | n.m.     | -57.4%     | -13.3%     | -11.4%     | -62.9%     | -75.3%     | -65.7%     | -78.2%     | -77.4%     | -67.6%     | -72.3%     |

Source: Company data and Nordea estimates

**CASH FLOW STATEMENT**

| EURm                                   | 2013     | 2014      | 2015      | 2016      | 2017      | 2018      | 2019      | 2020      | 2021E     | 2022E     | 2023E     |
|----------------------------------------|----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| <b>EBITDA (adj) for associates</b>     | <b>0</b> | <b>17</b> | <b>-6</b> | <b>35</b> | <b>60</b> | <b>48</b> | <b>32</b> | <b>60</b> | <b>46</b> | <b>60</b> | <b>63</b> |
| Paid taxes                             | 0        | -9        | 1         | 0         | -1        | -11       | -10       | -6        | -6        | -10       | -11       |
| Net financials                         | 0        | 0         | -1        | -2        | -1        | 0         | -1        | -1        | 1         | 0         | 0         |
| Change in provisions                   | 0        | 1         | 2         | -2        | 0         | 0         | 0         | 1         | 0         | 0         | 0         |
| Change in other LT non-IB              | 0        | -2        | -6        | 5         | -1        | -2        | -1        | -2        | 0         | 0         | 0         |
| Cash flow to/from associates           | 0        | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| Dividends paid to minorities           | 0        | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| Other adj to reconcile to cash flow    | 0        | 0         | 5         | -1        | 4         | 4         | 3         | 10        | 0         | 0         | 0         |
| <b>Funds from operations (FFO)</b>     | <b>0</b> | <b>7</b>  | <b>-5</b> | <b>35</b> | <b>60</b> | <b>39</b> | <b>24</b> | <b>62</b> | <b>41</b> | <b>50</b> | <b>52</b> |
| Change in NWC                          | 0        | 10        | 6         | -13       | -1        | 3         | -13       | 1         | 0         | 0         | 0         |
| <b>Cash flow from operations (CFO)</b> | <b>0</b> | <b>17</b> | <b>1</b>  | <b>23</b> | <b>60</b> | <b>43</b> | <b>11</b> | <b>64</b> | <b>42</b> | <b>50</b> | <b>52</b> |
| Capital expenditure                    | 0        | 0         | 0         | 0         | 0         | -1        | -4        | -5        | -4        | -5        | -5        |
| <b>Free cash flow before A&amp;D</b>   | <b>0</b> | <b>17</b> | <b>1</b>  | <b>23</b> | <b>60</b> | <b>41</b> | <b>7</b>  | <b>59</b> | <b>38</b> | <b>46</b> | <b>47</b> |
| Proceeds from sale of assets           | 0        | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| Acquisitions                           | 0        | -38       | -44       | -23       | -9        | 0         | 0         | 0         | -14       | -34       | -4        |
| Free cash flow                         | 0        | -21       | -42       | 0         | 51        | 41        | 7         | 59        | 24        | 12        | 44        |
| Free cash flow bef A&D, lease adj      | 0        | 17        | 1         | 23        | 60        | 41        | 7         | 59        | 38        | 46        | 47        |
| Dividends paid                         | 0        | -3        | 0         | -5        | -5        | -7        | -7        | -7        | -9        | -10       | -10       |
| Equity issues / buybacks               | 0        | 0         | 0         | 0         | 36        | 1         | 0         | -31       | 0         | 0         | 0         |
| Net change in debt                     | 0        | 0         | 25        | -6        | -17       | 0         | 3         | -4        | 0         | 0         | 0         |
| Other financing adjustments            | 0        | 0         | 0         | 0         | -1        | -3        | 0         | 0         | 0         | 0         | 0         |
| Other non-cash adjustments             | 0        | 78        | -2        | 5         | -3        | 1         | -1        | -3        | 0         | 0         | 0         |
| Change in cash                         | 0        | 54        | -19       | -6        | 62        | 33        | 1         | 14        | 16        | 2         | 33        |
| <b>Cash flow metrics</b>               |          |           |           |           |           |           |           |           |           |           |           |
| Capex/D&A                              | n.m.     | 0.0%      | 0.0%      | 0.0%      | 0.0%      | 7.9%      | 27.3%     | 29.1%     | 34.0%     | 43.8%     | 51.5%     |
| Capex/Sales                            | n.a.     | 0.0%      | 0.0%      | 0.0%      | 0.0%      | 0.5%      | 1.3%      | 1.9%      | 1.3%      | 1.4%      | 1.5%      |
| <b>Key information</b>                 |          |           |           |           |           |           |           |           |           |           |           |
| Share price year end (/current)        | n.a.     | n.a.      | n.a.      | n.a.      | 9         | 4         | 4         | 6         | 6         | 6         | 6         |
| Market cap.                            | n.a.     | n.a.      | n.a.      | n.a.      | 715       | 303       | 359       | 463       | 445       | 445       | 445       |
| Enterprise value                       | n.a.     | n.a.      | n.a.      | n.a.      | 627       | 183       | 248       | 334       | 300       | 298       | 264       |
| Diluted no. of shares, year-end (m)    | 0.0      | 74.9      | 74.9      | 74.9      | 79.2      | 79.4      | 81.3      | 73.4      | 73.4      | 73.4      | 73.4      |

Source: Company data and Nordea estimates

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