Capital Goods Finland

## Incap

## **KEY DATA**

Stock country Finland
Bloomberg ICP1V FH
Reuters ICP1V.HE
Share price (close) EUR 10.28
Free float
Market cap. (bn) EUR 0.30/EUR 0.30
Website www.incapcorp.com

25 Apr 2025

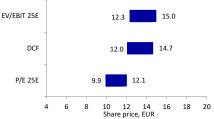
PERFORMANCE

Next report date



Incap Source: LSEG Data & Analytics
 Finland OMX Helsinki All-Share (Rebased)

## VALUATION APPROACH (EUR/SHARE)



Source: Nordea estimates

## **ESTIMATE CHANGES**

Year	2025E	2026E	2027E
Sales	-6%	-4%	-1%
EBIT (adj)	-6%	-3%	-1%

Source: Nordea estimates

## The EMS sector is holding its breath

Incap had already anticipated a slow start for 2025, and now the entire EMS sector is holding its breath, waiting to see how the trade war unfolds and its effects on industrial activity and order intake. We cut our estimates owing to the increased geopolitical uncertainty. Our new fair value range is EUR 11.4-13.9 (12.1-14.8) per share, based on a DCF analysis and backed by a peer group comparison. Incap's 2025E EV/EBIT is currently 24% below the peer group median, but consensus estimates for the whole sector could be revised down. There is no clear outlook: it all depends on high-level trade discussions, when the trade war calms down, and what the new normal ends up looking like.

## Relative profitability could remain good in Q1

We forecast Q1 net sales of EUR 58m (LSEG Data & Analytics consensus: EUR 59m) and EBIT of EUR 7.9m (consensus: EUR 7.5m). Incap has guided for 0-20% revenue growth for this year and we believe it could repeat this guidance until there is more concrete evidence of order intake. The entire EMS market may now be in waiting mode, due to the possible implications of tariffs and geopolitical concerns in the short term. Regardless of the 90-day pause for some US import tariffs, we believe that a trade war could already be impacting supply chain logistics, inventory levels and end demand in Q2. Given that EMS companies are not usually at the top of the value chain, they could feel the pain relatively easily.

## Uncertainty could prompt companies to reduce inventory levels

Our new net sales forecast for 2025 is EUR 244m, while our EBIT projection is EUR 32.6m (3% below consensus). The EMS market was not very strong even before the most recent escalation of the trade war. A recession could still be a likely outcome of the mess around tariffs going up and down. Global investments could well suffer in the near term, though the availability of passive semiconductors could even improve. A majority of all passive components used by EMS companies come from China. Cheaper raw materials, however, might not help EMS companies if brand owners lower their inventories and prepare operations for weakening end demand.

Nordea IB & Equity - Analysts
Pasi Väisänen
Director

SUMMARY TABLE - KEY FIGURES											
EURm	2021	2022	2023	2024	2025E	2026E	2027E				
Total revenue	170	264	222	230	244	271	297				
EBITDA (adj)	29	43	36	36	39	42	45				
EBIT (adj)	26	39	31	30	33	36	39				
EBIT (adj) margin	15.3%	14.7%	13.8%	13.1%	13.4%	13.1%	13.0%				
EPS (adj, EUR)	0.72	0.94	0.75	0.80	0.85	0.93	1.00				
EPS (adj) growth	78.2%	30.8%	-20.1%	6.8%	5.8%	9.1%	8.4%				
DPS (ord, EUR)	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
EV/Sales	2.7	2.0	1.0	1.1	1.0	0.8	0.6				
EV/EBIT (adj)	17.8	13.2	7.2	8.7	7.3	6.0	4.9				
P/E (adj)	21.8	18.2	10.3	12.8	12.1	11.1	10.2				
P/BV	7.3	5.7	2.1	2.3	1.9	1.7	1.4				
Dividend yield (ord)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%				
FCF Yield bef A&D, lease	1.1%	-1.3%	15.2%	10.4%	7.9%	7.6%	8.4%				
Net debt	2	14	-8	-41	-65	-88	-114				
Net debt/EBITDA	0.1	0.3	-0.3	-1.2	-1.7	-2.2	-2.6				
ROIC after tax	34.5%	34.4%	22.5%	23.0%	25.8%	27.9%	29.3%				

Source: Company data and Nordea estimates

# Estimate revisions and quarterly estimates

ESTIMATE REVIS	IONS (EURm;	EPS IN E	EUR)									
	N	lew estin	nates		(	Old estim	ates		Difference %			
	Q1 2025E	2025E	2026E	2027E	Q1 2025E	2025E	2026E	2027E	Q1 2025E	2025E	2026E	2027E
Sales	58	244	271	297	62	261	281	301	-6%	-6%	-4%	-1%
Adj. EBIT	7.9	32.6	35.6	38.6	8.6	34.8	36.9	39.1	-7%	-6%	-4%	-1%
Adj. EBIT margin	13.6%	13.4%	13.1%	13.0%	13.8%	13.4%	13.1%	13.0%	-0.2pp	0.0pp	0.0pp	0.0pp
Adj. EPS	0.21	0.85	0.93	1.00	0.22	0.90	0.95	1.01	-6%	-5%	-2%	0%

Source: Nordea estimates

## **OUR ESTIMATES VS. CONSENSUS**

	No	ordea es	timates	•	Conse	nsus es	timates		D	Difference %			
	Q1 2025E	2025E	2026E	2027E	Q1 2025E	2025E	2026E	2027E	Q1 2025E	2025E	2026E	2027E	
Sales (EURm)	58	244	271	297	59	258	284	308	-1%	-5%	-4%	-4%	
Adj. EBIT (EURm)	7.9	32.6	35.6	38.6	7.5	33.5	37	39	6%	-3%	-3%	-1%	
Adj. EBIT margin	13.6%	13.4%	13.1%	13.0%	12.8%	13.0%	12.9%	12.7%	0.8pp	0.4pp	0.2pp	0.3pp	
Adj. EPS (EUR)	0.21	0.85	0.93	1.00	0.19	0.89	0.93	1.04	9%	-5%	0%	-3%	

Source: LSEG Data & Analytics and Nordea estimates

ESTIMATES BY OLIADTE	ESTIMATES BY QUARTER (EURm)											
	•											
	Q1 23	Q2 23	Q3 23	Q4 23	Q1 24	Q2 24	Q3 24	Q4 24	Q1 25E	Q2 25E	Q3 25E	Q4 25E
Incap Group												
Sales	72.7	56.4	50.1	42.4	51.4	57.6	61.8	59.3	58.1	60.4	62.3	63.5
Sales growth (%)	36%	-8%	-29%	-46%	-29%	2%	23%	40%	13%	5%	1%	7%
Adj. EBITDA	12.4	9.3	7.6	5.8	7.5	8.4	9.5	10.3	9.4	9.5	9.7	9.8
Adj. EBITDA margin (%)	17%	17%	15%	14%	15%	15%	15%	17%	16%	16%	16%	15%
Adj. EBIT	11.4	8.3	6.4	4.4	6.2	7.0	8.0	8.9	7.9	8.0	8.3	8.4

8.4 Adj. EBIT margin (%) 10% 12% 12% 13% 15% 13% 13% 16% 15% 13% 14% 13% Net financials -0.4 0.3 -0.3 -2.4 0.0 -0.2 0.1 -1.3 3.3 0.0 0.0 0.0 PTP 2.4 10.9 7.3 5.8 6.3 6.5 5.4 11.9 7.6 7.7 8.1 8.0 Net result adj. 8.5 6.5 5.1 2.1 5.1 5.3 3.8 9.4 6.1 6.1 6.3 6.4 Net result 8.4 5.7 4.4 1.4 4.9 5.1 3.6 9.1 5.8 5.9 6.1 6.2 EPS adj. (EUR) 0.29 0.22 0.17 0.07 0.17 0.18 0.13 0.32 0.21 0.21 0.22 0.22 EPS (EUR) 0.28 0.19 0.15 0.05 0.17 0.17 0.12 0.31 0.20 0.20 0.21 0.21

Source: Company data and Nordea estimates

## Peer group financials

### PEER GROUP FINANCIALS SALES (EURm) **SALES GROWTH EBIT MARGIN** 2023 2 024 2025E 2026E 2023 2024 2025E 2026E 2023 2024 2025E 2026E Hon Hai Precision Industry Co Ltd 181 989 202 096 227 814 260 853 -7% 11% 21% 15% 3% 3% 3% 3% Delta Electronics Inc 11 849 12 408 13 470 15 172 4% 5% 16% 13% 10% 12% 13% 13% 25 857 Jabil Inc 4% -17% -2% 5% 5% 5% 6% 32 010 26 145 27 117 5% Pegatron Corp 37 117 33 155 33 449 35 246 -5% -10% 7% 5% 1% 1% 1% 2% Universal Scientific Industrial Shangh 7 761 8 031 8 160 8 866 -11% 0% 7% 9% 4% 3% 4% 4% 3 085 13% 10% 10% 10% Fabrinet 2 4 2 5 2 691 3 491 17% 9% 18% 11% Accton Technology Corp 2 486 3 253 4 257 5 000 9% 31% 42% 17% 13% 12% 13% 14% Venture Corporation Ltd 2 078 1 936 1 902 2 002 -22% -10% -1% 5% 10% 10% 9% 10% 6% 7 868 7% 5% 6% Sanmina Corp 8 453 6 780 8 413 13% -15% 9% 6% Inventec Corp 15 202 19 040 19 071 20 709 -5% 26% 11% 9% 1% 2% 2% 2% 3 983 3 548 3 948 4 320 10% 9% 5% 5% 6% 6% Plexus Corp -6% 4% 13% Foxconn Interconnect Technology Ltd 3 802 4 300 4 817 5 451 -7% 6% 15% 6% 6% 7% 8% 7 214 9 317 10 350 12 036 10% 21% 12% 16% 5% 6% 7% 7% Ducommun Inc 686 760 759 808 6% 4% 5% 6% 8% 10% 10% 11% 8% Sercomm Corp 1848 1673 1832 1982 -3% -9% 15% 5% 5% 5% 6% Note AB (publ) 382 341 n.a. n.a. 15% -8% 13% 10% 9% 10% 10% Kitron ASA 647 21% -17% 16% 9% 8% 9% 9% 775 681 793 6% Scanfil Oyj 902 780 845 889 7% -13% 9% 5% 7% 7% 7% 7% SIIX Corp 990 1 858 859 983 12% -2% -1% 7% 4% 3% 0% 0% TT electronics PLC 708 651 661 690 -1% -14% 2% 8% 5% 8% 10% 4% Hanza AB 17% 24% 10% 8% 5% 7% 373 424 554 612 17% 7% Cicor Technologies Ltd 420 512 570 619 24% 23% 11% 9% 6% 7% 8% 8% Valuetronics Holdings Ltd 237 198 217 229 -1% -17% -1% 8% 5% 10% 9% 9% Lacroix Group SA 734 636 591 630 4% -13% 0% 7% 3% 1% 2% 3% Inission AB 198 188 198 207 14% -2% 1% 5% 7% 6% 7% 7% 6.2% -2.4% 5.9% **Group median** 8.6% 5.7% 6.9% 7.3% 7.1% 6.2% Incap (Nordea) 264 222 230 244 -16.0% 3.8% 11.0% 12.7% 12.7% 12.9% 12.7%

-22.2

6.2

-1.1

2.4

7.0

6.7

6.0

5.6

Source: Company data, LSEG Data & Analytics and Nordea estimates

diff. from median (pp)

# Peer group valuation

PEER GROUP VALUATION (x)												
		P/I				EV/E	BIT			P/	В	
_	2023	2024	2025E	2026E	2023	2024	2025E	2026E	2023	2024	2025E	2026E
Hon Hai Precision Industry Co Ltd	10.4	17.0	8.7	7.6	7.4	12.0	6.4	5.5	1.1	1.0	0.9	0.8
TT Electronics	24.5	31.9	17.2	14.4	20.2	23.4	13.2	10.9	4.0	3.5	3.1	2.7
Jabil Inc	19.0	9.8	15.3	13.4	10.3	9.3	10.9	9.8	6.4	8.1	10.1	9.2
Pegatron Corp	14.9	14.6	11.3	10.5	16.8	16.9	9.4	8.2	1.0	1.0	1.0	0.9
Universal Scientific Industrial Shangh	17.4	22.0	13.7	11.3	13.5	16.0	9.8	7.7	1.5	1.6	1.5	1.4
Fabrinet	19.3	30.2	19.8	17.4	16.1	28.8	17.9	15.7	5.0	4.2	3.7	3.2
Accton Technology Corp	33.0	36.2	16.5	13.4	23.5	30.1	12.3	10.0	10.8	8.7	6.4	4.8
Foxconn Interconnect Technology	14.7	15.6	12.6	11.9	9.7	9.6	6.9	6.4	1.0	1.1	1.1	1.1
Sanmina Corp	10.5	17.6	12.9	11.1	6.3	10.3	8.3	7.4	1.4	1.9	n.a.	n.a.
Inventec Corp	31.0	24.8	14.1	12.3	28.1	18.7	13.4	12.4	2.2	2.1	2.0	1.8
Universal Scientific Industrial	18.8	34.1	18.1	16.3	12.5	19.2	13.9	12.2	2.9	2.9	2.4	2.2
Foxconn Interconnect Technology Ltd	8.3	21.7	8.0	6.1	5.5	11.8	6.2	5.0	0.7	0.7	0.7	0.6
Celestica Inc	14.4	25.6	17.1	14.3	10.8	19.5	12.6	10.6	6.7	5.6	n.a.	n.a.
Ducommun Inc	45.7	30.3	15.6	12.6	21.5	18.4	12.9	10.6	1.3	1.3	1.2	1.1
Sercomm Corp	15.3	16.3	10.0	9.0	11.1	11.5	7.1	6.3	2.2	1.8	1.6	0.0
Note AB (publ)	13.5	17.2	n.a.	n.a.	11.3	11.7	11.7	10.1	3.1	2.9	2.7	2.2
Kitron ASA	11.7	20.5	20.0	15.4	10.4	14.3	15.6	12.9	5.3	4.2	3.5	3.0
Scanfil Oyj	10.5	13.9	11.8	10.9	9.2	10.9	9.6	8.9	2.0	1.8	1.6	1.5
SIIX Corp	8.4	15.1	8.7	7.5	9.2	10.4	n.a.	n.a.	0.5	0.5	0.4	0.4
TT electronics PLC	4.6	7.4	5.3	3.9	8.7	10.5	6.3	4.9	0.5	0.6	0.6	0.5
Hanza AB	16.1	30.3	10.1	8.1	12.2	14.8	8.1	6.8	2.1	1.8	1.5	1.3
Cicor Technologies Ltd	18.9	9.9	13.8	11.9	6.9	7.8	9.8	8.6	2.2	2.6	2.3	1.9
Valuetronics Holdings Ltd	8.3	7.0	8.6	8.3	n.a.	1.6	1.9	1.7	0.7	0.8	0.6	0.6
Lacroix Group SA	16.2	n.a.	n.a.	n.a.	11.2	n.a.	n.a.	n.a.	0.8	n.a.	n.a.	n.a.
Inission AB	11.0	10.8	8.5	7.2	8.2	10.7	8.8	7.8	1.5	1.1	1.0	0.9
Group median	14.9	17.4	12.9	11.3	10.9	11.9	9.8	8.6	2.0	1.8	1.6	1.3
Incap (Nordea)	10.3	12.8	12.2	11.2	7.2	8.6	7.4	6.1	2.1	2.3	2.0	1.7
diff. from average	-31%	-27%	-5%	0%	-34%	-27%	-24%	-28%	7%	24%	26%	26%

Source: LSEG Data & Analytics and Nordea estimates

# **Reported numbers and forecasts**

INCOME STATEMENT											
EURm	2017	2018	2019	2020	2021	2022	2023	2024	2025E	2026E	2027E
Total revenue	49	59	71	106	170	264	222	230	244	271	297
Revenue growth	25.7%	21.5%	20.5%	49.9%	59.4%	55.3%	-16.0%	3.8%	6.2%	11.0%	9.5%
of which organic	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a
of which FX	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a
EBITDA	5	9	11	16	29	43	33	35	38	41	44
Depreciation and impairments PPE	0	-1	-1	-2	-3	-3	-5	-6	-6	-6	-6
of which leased assets	0	0	-1	-1	-1	-1	-2	-2	-2	-2	-2
EBITA	5	9	10	14	26	39	29	30	32	35	38
Amortisation and impairments	0	0	0	-1	-1	0	-1	-1	-1	-1	-1
EBIT	5	9	10	13	26	39	28	29	31	34	37
of which associates	0	0	0	0	0	0	0	0	0	0	(
Associates excluded from EBIT Net financials	0	0	0	0	0	0	0	0	0	0	(
of which lease interest	-1	-1	0	-1	0	-2	-2 0	1	0	0	C
	0	0	0	0	0	0	0	0	0	0	(
Changes in value, net  Pre-tax profit	4	8	10	12	26	37	26	<b>30</b>	31	34	37
Reported taxes	-1	-2	-3	-2	<b>-</b> 5	-9	-7	-7	-8	-8	-9
Net profit from continued operations	3	6	-3 6	9	-5 21	28	20	23	-6 24	-6 26	28
Discontinued operations	0	0	0	0	0	0	0	0	0	0	20
Minority interests	0	0	0	0	0	0	0	0	0	0	(
Net profit to equity	3	6	6	9	21	28	20	23	24	26	28
EPS, EUR	0.14	0.27	0.29	0.40	0.72	0.94	0.67	0.77	0.81	0.89	0.97
DPS, EUR	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
of which ordinary	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
of which extraordinary	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Profit margin in percent											
EBITDA	10.2%	15.5%	16.1%	15.0%	17.2%	16.2%	15.1%	15.4%	15.5%	15.1%	14.8%
EBITA	9.3%	14.6%	14.2%	12.7%	15.6%	14.9%	13.0%	12.9%	13.1%	12.9%	12.8%
EBIT	9.3%	14.6%	14.2%	11.8%	15.3%	14.7%	12.7%	12.7%	12.9%	12.7%	12.6%
Adjusted earnings											
EBITDA (adj)	5	9	11	16	29	43	36	36	39	42	45
EBITA (adj)	5	9	10	14	26	39	31	31	33	36	39
EBIT (adj)	5	9	10	13	26	39	31	30	33	36	39
EPS (adj, EUR)	0.14	0.27	0.29	0.40	0.72	0.94	0.75	0.80	0.85	0.93	1.00
Adjusted profit margins in percent											
EBITDA (adj)	10.2%	15.5%	16.1%	15.0%	17.2%	16.2%	16.1%	15.8%	15.9%	15.5%	15.2%
EBITA (adj)	9.3%	14.6%	14.2%	12.7%	15.6%	14.9%	14.0%	13.3%	13.6%	13.3%	13.2%
EBIT (adj)	9.3%	14.6%	14.2%	11.8%	15.3%	14.7%	13.8%	13.1%	13.4%	13.1%	13.0%
Performance metrics											
CAGR last 5 years											
Net revenue	-5.4%	18.0%	30.9%	28.4%	34.5%	40.3%	30.3%	26.5%	18.1%	9.8%	2.4%
EBITDA	n.m.	n.m.	61.0%	34.0%	47.9%	53.8%	29.6%	25.3%	18.9%	6.9%	0.6%
EBIT	n.m.	n.m.	56.9%	27.8%	47.1%	53.7%	26.7%	23.7%	20.1%	5.8%	-0.8%
EPS	n.a.	n.a.	n.a.	n.a.	49.2%	45.8%	20.2%	21.8%	15.0%	4.3%	0.5%
DPS	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.
Average last 5 years	4.00/	44.40/	40.40/	40.00/	40.00/	4.4.40/	40.00/	40.00/	40.00/	40.00/	40.70/
Average EBIT margin Average EBITDA margin	4.3% 4.8%	11.1% 11.8%	12.4% 13.5%	12.2% 14.1%	13.6% 15.6%	14.4% 16.2%	13.9% 15.9%	13.6% 15.8%	13.6% 15.8%	13.2% 15.5%	12.7% 15.2%
VALUATION RATIOS - ADJUSTED I	EARNING	iS									
EURm	2017	2018	2019	2020	2021	2022	2023	2024	2025E	2026E	2027E
P/E (adj)	7.4	4.6	10.1	9.1	21.8	18.2	10.3	12.8	12.1	11.1	10.2
EV/EBITDA (adj)	5.5	3.3	5.5	5.6	15.8	12.0	6.1	7.2	6.1	5.1	4.2
EV/EBITA (adj)	6.1	3.4	6.3	6.6	17.4	13.1	7.0	8.5	7.2	5.9	4.8
		3.4	6.3	7.1	17.8	13.2	7.2	8.7	7.3	6.0	4.9
EV/EBIT (adj)	6.1										
EV/EBIT (adj) VALUATION RATIOS - REPORTED	EARNING		2040	2020	2024	2022	2022	2024	202FE	2026E	20275
EV/EBIT (adj) VALUATION RATIOS - REPORTED EURm	EARNING 2017	2018	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025E</b>	<b>2026E</b>	
EV/EBIT (adj) VALUATION RATIOS - REPORTED EURm P/E	<b>2017</b> 7.4	<b>2018</b> 4.6	10.1	9.1	21.8	18.2	11.5	13.3	12.7	11.6	10.6
EV/EBIT (adj)  VALUATION RATIOS - REPORTED  EURM  P/E  EV/Sales	<b>2017</b> 7.4 0.57	<b>2018</b> 4.6 0.50	10.1 0.89	9.1 0.84	21.8 2.72	18.2 1.95	11.5 0.99	13.3 1.13	12.7 0.97	11.6 0.79	10.6 0.64
EV/EBIT (adj)  VALUATION RATIOS - REPORTED  EURM  P/E  EV/Sales  EV/EBITDA	<b>2017</b> 7.4 0.57 5.5	2018 4.6 0.50 3.3	10.1 0.89 5.5	9.1 0.84 5.6	21.8 2.72 15.8	18.2 1.95 12.0	11.5 0.99 6.6	13.3 1.13 7.4	12.7 0.97 6.3	11.6 0.79 5.2	10.6 0.64 4.3
EV/EBIT (adj)"  VALUATION RATIOS - REPORTED  EURm P/E EV/Sales EV/EBITDA EV/EBITA	<b>2017</b> 7.4 0.57 5.5 6.1	2018 4.6 0.50 3.3 3.4	10.1 0.89 5.5 6.3	9.1 0.84 5.6 6.6	21.8 2.72 15.8 17.4	18.2 1.95 12.0 13.1	11.5 0.99 6.6 7.6	13.3 1.13 7.4 8.7	12.7 0.97 6.3 7.4	11.6 0.79 5.2 6.1	10.6 0.64 4.3 5.0
EV/EBIT (adj)"  VALUATION RATIOS - REPORTED  EURm P/E EV/Sales EV/EBITDA EV/EBITA EV/EBIT	2017 7.4 0.57 5.5 6.1 6.1	2018 4.6 0.50 3.3 3.4 3.4	10.1 0.89 5.5 6.3 6.3	9.1 0.84 5.6 6.6 7.1	21.8 2.72 15.8 17.4 17.8	18.2 1.95 12.0 13.1 13.2	11.5 0.99 6.6 7.6 7.8	13.3 1.13 7.4 8.7 8.9	12.7 0.97 6.3 7.4 7.6	11.6 0.79 5.2 6.1 6.2	10.6 0.64 4.3 5.0 5.1
EV/EBIT (adj)  VALUATION RATIOS - REPORTED  EURm  P/E  EV/Sales  EV/EBITDA  EV/EBITA  EV/EBIT  Dividend yield (ord.)	2017 7.4 0.57 5.5 6.1 6.1 0.0%	2018 4.6 0.50 3.3 3.4 3.4 0.0%	10.1 0.89 5.5 6.3 6.3 0.0%	9.1 0.84 5.6 6.6 7.1 0.0%	21.8 2.72 15.8 17.4 17.8 0.0%	18.2 1.95 12.0 13.1 13.2 0.0%	11.5 0.99 6.6 7.6 7.8 0.0%	13.3 1.13 7.4 8.7 8.9 0.0%	12.7 0.97 6.3 7.4 7.6 0.0%	11.6 0.79 5.2 6.1 6.2 0.0%	10.6 0.64 4.3 5.0 5.1 0.0%
EV/EBIT (adj)"  VALUATION RATIOS - REPORTED  EURm P/E EV/Sales EV/EBITDA EV/EBITA EV/EBIT	2017 7.4 0.57 5.5 6.1 6.1	2018 4.6 0.50 3.3 3.4 3.4	10.1 0.89 5.5 6.3 6.3	9.1 0.84 5.6 6.6 7.1	21.8 2.72 15.8 17.4 17.8	18.2 1.95 12.0 13.1 13.2	11.5 0.99 6.6 7.6 7.8	13.3 1.13 7.4 8.7 8.9	12.7 0.97 6.3 7.4 7.6	11.6 0.79 5.2 6.1 6.2	2027E 10.6 0.64 4.3 5.0 5.1 0.0% 9.0% 8.4%

Source: Company data and Nordea estimates

BALANCE SHEET											
EURm	2017	2018	2019	2020	2021	2022	2023	2024	2025E	2026E	2027E
Intangible assets	1	1	1	12	12	11	14	14	14	13	12
of which R&D	0	0	0	0	0	0	0	0	0	0	0
of which other intangibles	0	0	0	5	5	4	6	6	5	4	4
of which goodwill	1	1	1	7	8	7	8	9	9	9	g
Tangible assets	3	5	7	11	14	21	30	31	30	31	33
of which leased assets	0	0	2	6	7	7	8	7	5	5	5
Shares associates	0	0	0	0	0	0	0	0	0	0	C
Interest bearing assets	0	0	0	0	0	0	0	0	0	0	C
Deferred tax assets	0	0	0	1	1	0	1	1	1	1	1
Other non-IB non-current assets	0	0	0	0	0	0	0	0	0	0	C
Other non-current assets	1	0	0	0	0	1	0	0	0	0	C
Total non-current assets	5	6	9	24	27	33	45	47	45	46	46
Inventory	8	12	11	24	59	92	71	61	63	67	70
Accounts receivable	9	12	11	24	34	36	24	35	37	41	45
Short-term leased assets	0	0	0	0	0	0	0	0	2	2	2
Other current assets	0	0	0	0	0	0	0	0	0	0	C
Cash and bank	3	3	6	4	9	8	43	72	92	112	136
Total current assets	20	26	28	52	102	136	137	168	193	222	253
Assets held for sale	n.a.	n.a.	n.a.	n.a							
Total assets	25	32	36	76	129	169	182	215	239	267	299
Shareholders equity	10	16	22	39	63	87	107	133	157	183	211
Of which preferred stocks	0	0	0	0	0	0	0	0	0	0	C
Of which equity part of hybrid debt	0	0	0	0	0	0	0	0	0	0	C
Minority interest	0	0	0	0	0	0	0	0	0	0	C
Total Equity	10	16	22	39	63	87	107	133	157	183	211
Deferred tax	0	0	0	1	1	1	1	2	2	2	2
Long term interest bearing debt	2	1	2	2	1	5	24	22	18	16	14
Pension provisions	0	0	0	0	0	0	0	0	0	0	C
Other long-term provisions	0	0	1	0	0	0	0	0	0	0	C
Other long-term liabilities	0	0	0	0	0	0	0	0	0	0	C
Non-current lease debt	0	0	2	3	2	5	7	5	5	5	5
Convertible debt	0	0	0	0	0	0	0	0	0	0	C
Shareholder debt	0	0	0	0	0	0	0	0	0	0	C
Hybrid debt	0	0	0	0	0	0	0	0	0	0	C
Total non-current liabilities	2	1	6	9	6	13	33	32	28	26	24
Short-term provisions	0	1	0	1	0	0	0	1	1	1	1
Accounts payable	7	10	7	25	53	57	38	45	50	55	60
Current lease debt	0	0	1	1	1	2	2	2	2	2	2
Other current liabilities	0	0	0	0	0	0	0	0	0	0	C
Short term interest bearing debt	5	5	1	2	6	9	2	2	2	1	1
Total current liabilities	12	15	10	30	60	68	42	50	54	59	64
Liabilities for assets held for sale	0	0	0	0	0	0	0	0	0	0	C
Total liabilities and equity	25	32	37	77	130	168	182	215	239	267	299
Balance sheet and debt metrics											
Net debt	4	3	0	5	2	14	-8	-41	-65	-88	-114
of which lease debt	0	0	2	5	4	7	8	7	7	7	7
Working capital	10	14	14	23	40	71	57	51	50	53	55
Invested capital	15	19	23	47	67	104	102	97	95	98	101
Capital employed	18	21	28	48	74	109	141	164	184	207	233
ROE	34.0%	44.7%	33.3%	30.5%	41.5%	36.7%	20.4%	19.0%	16.5%	15.4%	14.4%
ROIC	23.8%	38.0%	36.3%	27.4%	34.5%	34.4%	22.5%	23.0%	25.8%	27.9%	29.3%
ROCE	27.0%	46.8%	42.8%	34.7%	44.1%	43.1%	25.2%	22.2%	19.7%	19.0%	18.3%
Net debt/EBITDA	0.9	0.3	0.0	0.3	0.1	0.3	-0.3	-1.2	-1.7	-2.2	-2.6
Interest coverage	-13.4	7.8	12.8	8.8	28.1	54.6	20.4	13.3	25.7	28.5	31.6
Equity ratio	42.0%	49.1%	58.6%	50.3%	48.4%	51.9%	58.5%	61.9%	65.8%	68.5%	70.7%
Net gearing	41.9%	16.6%	0.0%	13.9%	2.7%	15.6%	-7.9%	-31.0%	-41.5%	-48.1%	-53.7%

Net gearing
Source: Company data and Nordea estimates

CASH FLOW STATEMENT											
EURm	2017	2018	2019	2020	2021	2022	2023	2024	2025E	2026E	2027E
EBITDA (adj) for associates	5	9	11	16	29	43	33	35	38	41	44
Paid taxes	-9	-2	-3	-3	-5	-5	-5	-6	-8	-8	-9
Net financials	0	0	0	-1	-1	-1	-1	-2	0	0	0
Change in provisions	0	1	1	-1	0	0	0	0	0	0	0
Change in other LT non-IB	0	1	0	1	0	0	0	1	0	0	0
Cash flow to/from associates	0	0	0	0	0	0	0	0	0	0	0
Dividends paid to minorities	0	0	0	0	0	0	0	0	0	0	0
Other adj to reconcile to cash flow	8	-1	-2	0	2	-2	-3	-3	0	0	0
Funds from operations (FFO)	4	7	8	13	25	35	24	26	30	33	35
Change in NWC	-2	-3	0	-8	-16	-36	21	13	1	-3	-2
Cash flow from operations (CFO)	2	4	7	5	10	-1	45	39	30	30	33
Capital expenditure	-1	-2	-1	-3	-5	-5	-7	-6	-5	-5	-6
Free cash flow before A&D	1	2	6	2	5	-6	38	33	26	25	27
Proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0
Acquisitions	0	0	0	-7	-1	0	-12	-3	0	0	0
Free cash flow	1	2	6	-5	4	-6	25	30	26	25	27
Free cash flow bef A&D, lease adj	1	2	6	2	5	-6	35	31	24	23	26
Dividends paid	0	0	0	0	0	0	0	0	0	0	0
Equity issues / buybacks	0	0	0	11	0	0	0	0	0	0	0
Net change in debt	0	-2	-2	-6	2	6	12	-4	-4	-3	-2
Other financing adjustments	0	0	0	0	0	0	0	0	-2	-2	-2
Other non-cash adjustments	0	0	-1	-2	-1	-2	-2	3	0	0	0
Change in cash	1	0	3	-2	5	-2	35	30	20	20	24
Cash flow metrics											
Capex/D&A	n.m.	n.m.	81.6%	83.5%	n.m.	n.m.	n.m.	90.6%	77.2%	80.6%	87.1%
Capex/Sales	1.4%	3.7%	1.6%	2.6%	2.7%	2.1%	3.1%	2.4%	2.0%	1.9%	1.9%
Key information											
Share price year end (/current)	1	1	3	4	16	17	8	10	10	10	10
Market cap.	23	27	63	84	460	501	227	302	303	303	303
Enterprise value	28	30	63	90	462	515	219	260	238	215	189
Diluted no. of shares, year-end (m)	21.8	21.8	21.8	22.9	29.3	29.3	29.4	29.4	29.4	29.4	29.4

Diluted no. of shares, year-end (m)
Source: Company data and Nordea estimates

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## **Completion Date**

11 Apr 2025, 00:05 CET

Nordea Danmark, Filial af Nordea

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