

14 September 2026

**Commissioned research: Relais Group Oyj – New CFO announced***Marketing material commissioned by Relais Group Oyj*

Relais announced today that Joonas Mäkipeska has been appointed as a new CFO, starting no later than February 2027. Current interim CFO Sebastian Seppänen continues as interim CFO until then and will thereafter remain a member of the group management team in a strategic role focused on capital allocation, M&A and value creation. Mr. Mäkipeska is joining Relais from Technopolis, a real estate company, where he currently serves as CFO. In addition, Mr. Mäkipeska has previously held CFO positions at Holiday Club Resorts, Sponda and ALD Automotive. We believe the new CFO brings Relais additional experience especially from financing and capital structure which we find supportive following the recent years expansion of the company.

**SUMMARY TABLE - KEY FIGURES**

| EURm                           | 2022   | 2023  | 2024  | 2025   | 2026E | 2027E | 2028E |
|--------------------------------|--------|-------|-------|--------|-------|-------|-------|
| Total revenues                 | 260.7  | 284.3 | 322.6 | 383.4  | 477.1 | 502.0 | 511.8 |
| EBITDA (adj.)                  | 39.4   | 43.8  | 52.5  | 58.6   | 75.6  | 81.7  | 84.2  |
| EBIT (adj.)                    | 22.5   | 25.4  | 33.6  | 33.0   | 40.9  | 47.6  | 49.6  |
| EBIT (adj.) margin             | 8.62%  | 8.95% | 10.4% | 8.61%  | 8.58% | 9.47% | 9.69% |
| EPS (adj.)                     | 0.69   | 0.75  | 1.02  | 0.96   | 0.98  | 1.26  | 1.40  |
| EPS (adj.) growth              | -24.2% | 8.76% | 36.5% | -6.09% | 1.77% | 29.2% | 11.3% |
| DPS                            | 0.40   | 0.44  | 0.50  | 0.30   | 0.32  | 0.42  | 0.46  |
| EV/Sales                       | 1.28   | 1.42  | 1.21  | 1.39   | 1.06  | 0.96  | 0.90  |
| EV/EBIT (adj.)                 | 14.9   | 15.8  | 11.6  | 16.1   | 12.3  | 10.1  | 9.25  |
| P/E (adj.)                     | 14.8   | 18.1  | 13.0  | 17.4   | 14.4  | 11.2  | 10.0  |
| P/BV                           | 1.84   | 2.29  | 2.12  | 1.83   | 1.46  | 1.33  | 1.22  |
| Dividend yield                 | 3.92%  | 3.26% | 3.76% | 1.80%  | 2.28% | 2.99% | 3.27% |
| FCF yield before AD, lease adj | 7.46%  | 5.19% | 5.92% | -14.8% | 2.07% | 12.2% | 13.4% |
| Net interest bearing debt      | 142.9  | 149.4 | 141.3 | 209.6  | 229.9 | 206.2 | 181.4 |
| Net debt/EBITDA                | 3.91   | 3.43  | 2.72  | 3.80   | 3.17  | 2.52  | 2.15  |
| ROCE                           | 10.6%  | 10.1% | 13.5% | 12.8%  | 11.1% | 12.6% | 12.9% |

*Source: Company data and Nordea estimates***Joni Sandvall**

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E-mail: [joni.sandvall@nordea.com](mailto:joni.sandvall@nordea.com)**Completion date: 14/09/2026 13:32 CEST****As of today, Nordea Abp holds no positions of 0.5% or more of shares issued by Relais Group Oyj.****This report has not been reviewed by the Issuer prior to publication.****Nordea analysts do not hold shares in the companies that they cover. No holdings or other affiliations by analysts or associates.**Web: [For disclosures and disclaimers, please click this link](#)

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