

Ferronordic

Capital Goods
Sweden

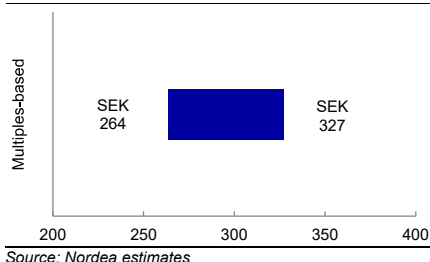
KEY DATA

Stock country	Sweden
Bloomberg	FNM SS
Reuters	FNMA.ST
Share price (close)	SEK 305.0
Free Float	84%
Market cap. (bn)	EUR 0.45/SEK 4.43
Website	www.ferronordic.ru
Next report date	12 Nov 2021

PERFORMANCE



VALUATION APPROACH



ESTIMATE CHANGES

Year	2021E	2022E	2023E
Sales	0%	4%	5%
EBIT (adj)	1%	5%	6%

Source: Nordea estimates

Nordea Markets - Analysts

Victor Hansen
AnalystCarl Ragnerstam
Analyst

Big wheels keep on turnin'

Ferronordic will report its Q3 results on 12 November. We expect a solid report with 38% y/y sales growth and 19% adjusted EBIT growth, mainly driven by a strong Russian market (new units), which for Ferronordic's mix grew 49% y/y. We make limited estimate revisions for 2021 but raise 2022E-23E sales by 4-5% and adjusted EBIT by 5-6%, owing to the new Sandvik partnership, FX and recent M&A in Germany. We raise our multiples-based fair value to SEK 264-327 (253-313), for a 2022E EV/EBIT of 6x-7.5x.

Q3 expectations

We expect Q3 sales of SEK ~1,560m, up 38% y/y (38% organic, 2% M&A and -2% FX). We pencil in SEK 133m for adjusted EBIT, at a margin of 8.5%, driven by Russia/CIS with an 11% margin. Our organic sales growth estimates are mainly driven by Russia/CIS, as weighted Q3 sales data of 49% y/y growth for new units (AEBRUS and our calculations) suggests a continued strong market an deasing currency headwinds of just -2% y/y (FX: -22% in Q3 2020). For Germany, we expect a persistent recovery, with 40% y/y sales growth (organic: 30%), despite deliveries negatively affected by component shortages. We also think Volvo Trucks' ~70% net order intake YTD (Europe HD/MD) bodes well for Ferronordic's medium-term sales.

Continued expansion in both regions

Ferronordic has taken several growth initiatives during 2021, such as the Sandvik partnership in Russia and several acquisitions in Germany. We forecast 2022 sales of SEK 7.1bn, compared to its 2025 revenue target of SEK 9.3bn, meaning that further 30% growth is needed in 2023-25. For 2025E, we pencil in sales of SEK 8.3bn excluding any further M&A to improve its service network. Our estimates imply 2020-25E sales and EBIT CAGRs of 12% and 21%, respectively.

Valuation

Ferronordic is trading at 7x 2022E EV/EBIT, i.e. a ~40% discount to our peer group average, despite diversifying its operations into Germany and relatively strong estimated earnings growth. Compared to similar peers Finning and Barloworld, trading at 12x and 7x, respectively, Ferronordic is valued at an average discount of ~30%.

SUMMARY TABLE - KEY FIGURES

SEKm	2017	2018	2019	2020	2021E	2022E	2023E
Total revenue	2,567	3,241	3,747	4,635	6,069	7,137	7,689
EBITDA (adj)	214	322	501	503	700	852	955
EBIT (adj)	187	274	365	330	497	618	708
EBIT (adj) margin	7.3%	8.4%	9.7%	7.1%	8.2%	8.7%	9.2%
EPS (adj, SEK)	8.06	14.25	17.74	15.36	23.57	30.84	36.75
EPS (adj) growth	55.6%	76.8%	24.5%	-13.4%	53.5%	30.8%	19.2%
DPS (ord, SEK)	1.73	3.75	4.25	7.50	11.73	15.42	19.22
EV/Sales	0.5	0.5	0.8	0.5	0.7	0.6	0.5
EV/EBIT (adj)	7.0	5.6	8.4	6.9	9.0	7.0	5.6
P/E (adj)	18.7	8.9	9.2	10.2	12.9	9.9	8.3
P/BV	2.6	2.8	2.7	2.8	4.3	3.4	2.7
Dividend yield (ord)	1.1%	2.9%	2.6%	4.8%	3.8%	5.1%	6.3%
FCF Yield bef A&D, lease	8.8%	6.6%	-21.6%	28.1%	3.2%	7.8%	12.4%
Net debt	-312	-303	689	-20	57	-120	-447
Net debt/EBITDA	-1.5	-0.9	1.4	0.0	0.1	-0.1	-0.5
ROIC after tax	48.6%	61.3%	29.7%	21.7%	39.3%	40.3%	44.4%

Source: Company data and Nordea estimates

Market overview

New unit sales increased significantly in the Russian construction equipment market in Q3 2021 – data suggests 40% sales growth y/y and 49% for Ferronordic's weighted sales mix. We take a more prudent stance and estimate 31% y/y equipment sales growth for Russia/CIS, as Chinese competitors typically gain market share when the market is strong. In Germany, September truck registrations increased 36% from the low in May 2020, reaching ~4,100 units. We pencil in 35% organic equipment sales growth for Germany in Q3, versus 48% in Q2.

Russian construction equipment market

Cumulative retail sales data from the Association of European Businesses in Russia Construction Equipment Committee (AEBRUS) concludes that sales of new construction equipment (CE) units in Russia increased by 74% y/y during Q2 2021 and 40% in Q3. By weighing the overall market development for Ferronordic's 2020 Russian machine sales, we arrive at implied unit sales growth of 49% y/y in Q3.

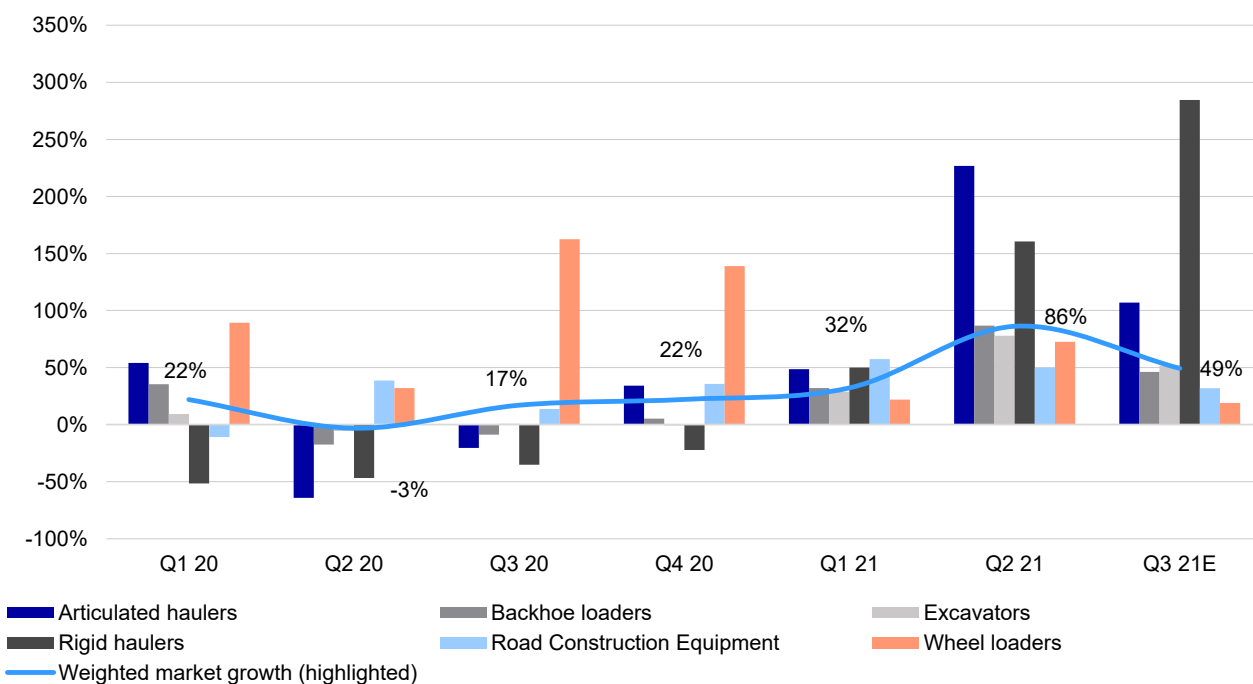
Volvo Russia/CIS expects growth to continue, but at a more moderate rate

AEBRUS CEC's chairman, who is also Volvo CE's Managing Director in Russia & CIS, says that the Russian market is among the fastest-growing markets due to fleet renewal and modernisation by Russian customers, saying that "this creates big potential for successful implementation of serious projects for years ahead in different segments of the economy where our machines are used". However, AEBRUS also says growth will be limited by component shortages, logistics issues and COVID-19 outbreaks at manufacturing facilities. Finally, AEBRUS expects current trends to continue, but at a more moderate growth rate due to the increased base.

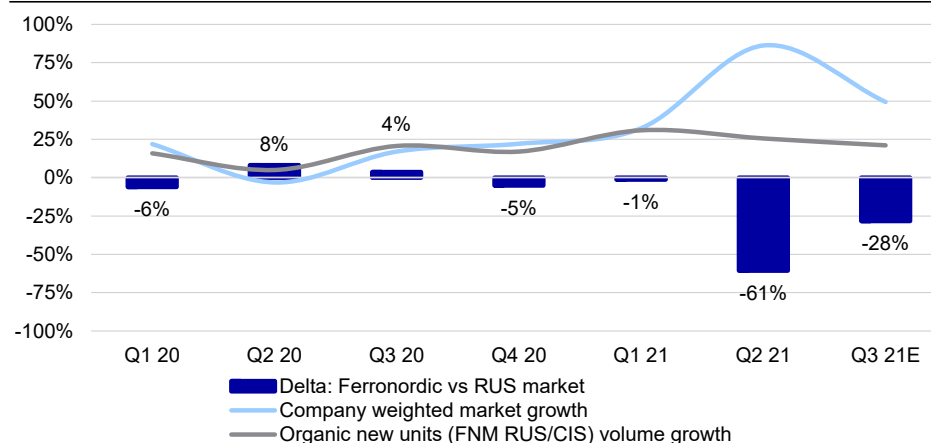
Market dynamics in Q2 exceeded AEBRUS CEC's expectations, but several uncertainties remain

For Q2, AEBRUS's chairman wrote that the market dynamics continued to be influenced by pent-up demand and the need to replace older machines. Material and component shortages led to a shortage of machines in the market, which caused clients to rush their purchases. Another reason for the strong demand could be the political initiatives to increase utilisation fees for all machines, which is evidently leading to panic-purchasing of stock machines. The chairman has previously stated that he is doubtful that this strong trend can be sustained.

The CEC currently represents the interests of 80% of all road-building and special machinery companies in the Russian market. The following manufacturers and importers are included in the data: Кранекс, ПТЗ, Черпа, Bobcat, Caterpillar, CNH, John Deere, Doosan, Dressta, Hidromek, Hitachi, Hyundai, JCB, Komatsu, Liebherr, SDLG, UMG CDM, Volvo, and Wirtgen.

RUSSIAN MARKET: NEW UNIT SALES GROWTH Y/Y (%)


Source: Association of European Businesses (AEBRUS) and Nordea estimates

FERRONORDIC GROWTH VS THE RUSSIAN NEW CONSTRUCTION EQUIPMENT MARKET (%)


Source: Association of European Businesses (AEBRUS) and Nordea estimates

Ferronordic typically loses market share when the market is strong due to cheaper machines being supplied by Chinese competitors

On the contrary, Ferronordic often gains market share during softer markets, such as in Q2-Q3 2020

European and German truck market

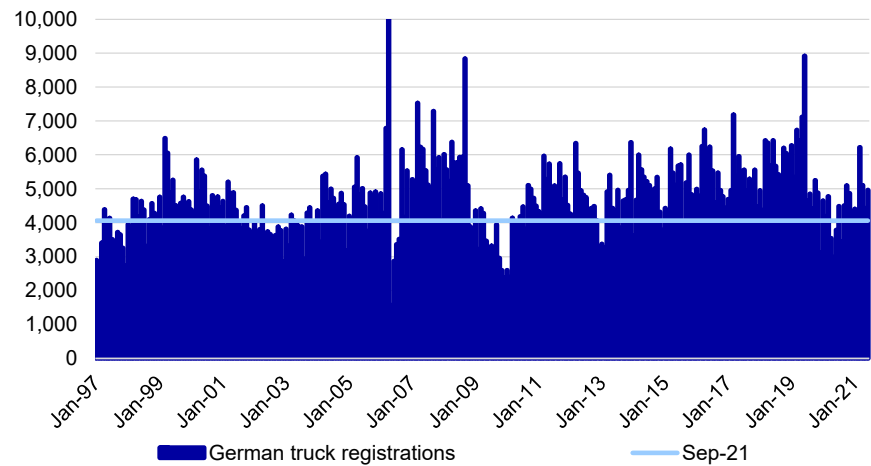
Germany is Europe's largest truck market, with a total of approximately 68,000 trucks sold annually in 2018 and 2019. Units sold have declined since H2 2019 following the previous ramp-up. Since 1997, monthly truck registrations have averaged ~4,700 units.

In May 2020, market registrations declined to ~3,000 units, a low point not seen since 2009. Since then, truck registrations recovered to ~4,100 units as of September 2021. This represents +16% growth YTD 2021 (Q1-Q3). Volvo's European HD/MD truck deliveries grew by 28% y/y YTD and by 16% y/y in Q3, while the order intake has increased by 72% YTD to ~81,000 trucks.

MONTHLY GERMAN TRUCK REGISTRATIONS (UNITS) UNTIL SEPTEMBER 2021

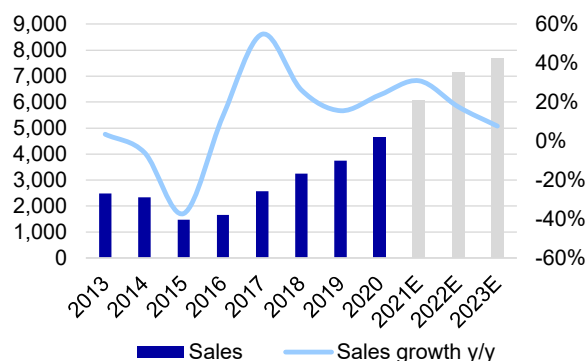
German truck registrations have been declining since H2 2019, but have recently bounced back somewhat

September 2021 registrations were up 36% versus the low point in May 2020

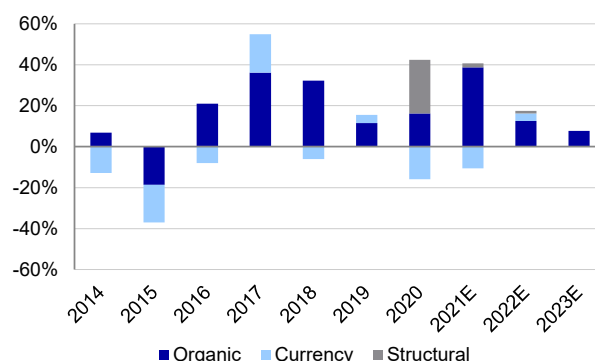


Source: ACEA and Nordea

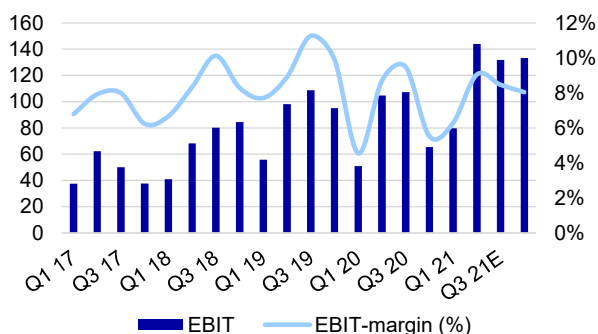
Group and divisional development

SALES (SEKm) AND CHANGE Y/Y (%)


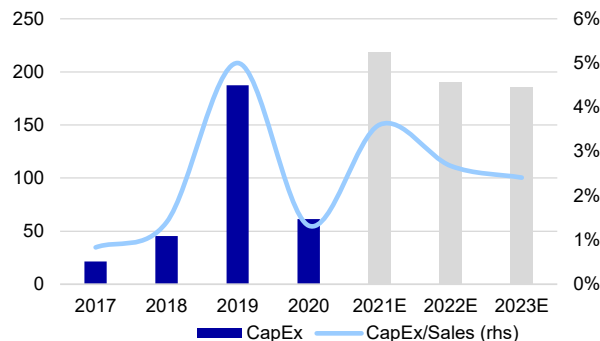
Source: Company data and Nordea estimates

SALES GROWTH BREAKDOWN (%)


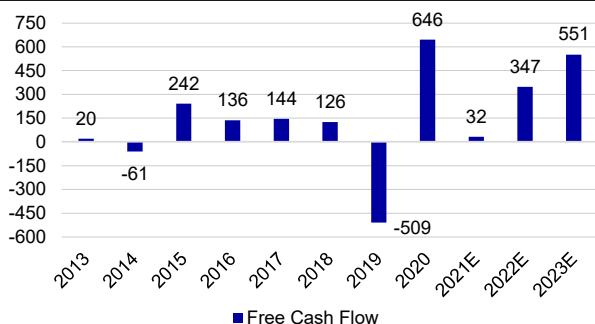
Source: Company data and Nordea estimates

EBIT (SEKm) AND EBIT MARGIN (%)


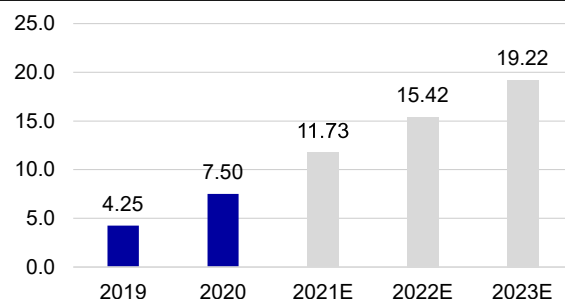
Source: Company data and Nordea estimates

CAPEX (SEKm) AND CAPEX/SALES (%)


Source: Company data and Nordea estimates

FREE CASH FLOW (SEKm)


Source: Company data and Nordea estimates

DIVIDEND PER SHARE (SEK)


Source: Company data and Nordea estimates

Estimate revisions

FERRONORDIC: ESTIMATE REVISIONS									
SEKm	New estimates			Old estimates			Δ		
	2021E	2022E	2023E	2021E	2022E	2023E	2021E	2022E	2023E
Sales breakdown									
Equipment Sales	3,770	4,493	4,859	3,742	4,286	4,611	1%	5%	5%
Aftermarket Sales	1,353	1,568	1,701	1,338	1,501	1,595	1%	4%	7%
Contracting Services	926	1,052	1,102	953	1,033	1,087	-3%	2%	1%
Other									
Group	6,069	7,137	7,689	6,054	6,842	7,318	0%	4%	5%
Gross profit	1,074	1,299	1,433	1,072	1,253	1,370	0%	4%	5%
Adj. EBITDA	700	852	955	695	810	909	1%	5%	5%
Adj. EBIT	497	618	708	490	586	666	1%	5%	6%
Margins									
Gross margin	17.7%	18.2%	18.6%	17.7%	18.3%	18.7%	0.0 pp	-0.1 pp	-0.1 pp
EBITDA margin	11.5%	11.9%	12.4%	11.5%	11.8%	12.4%	0.1 pp	0.1 pp	0.0 pp
EBIT margin	8.2%	8.7%	9.2%	8.1%	8.6%	9.1%	0.1 pp	0.1 pp	0.1 pp
Sales bridge									
	31%	18%	8%	31%	13%	7%	0.3 pp	4.6 pp	0.8 pp
Organic	39%	12%	8%	40%	11%	7%	-0.9 pp	1.5 pp	0.8 pp
Structural	2%	1%	0%	2%	0%	0%	0.4 pp	0.9 pp	0.0 pp
Currency	-11%	3.7%	0%	-11%	2%	0%	0.9 pp	2.2 pp	0.0 pp
Other	1%	0%	0%	1%	0%	0%	0.0 pp	0.0 pp	0.0 pp
DPS (SEK)									
	11.7	15.4	19.2	11.5	15.5	18.4	2.2%	-0.5%	4.7%
of which ordinary	11.7	15.4	19.2	11.5	15.5	18.4	2%	-1%	5%
of which extraordinary	0.0	0.0	0.0	0.0	0.0	0.0	n.a	n.a	n.a

Source: Nordea estimates

Consensus

NORDEA ESTIMATES VS CONSENSUS

SEKm	Nordea estimates				Consensus estimates				Δ			
	Q3 21E	2021E	2022E	2023E	Q3 21E	2021E	2022E	2023E	Q3 21E	2021E	2022E	2023E
Sales	1,557	6,069	7,137	7,689	1,485	5,931	6,766	7,376	5%	2%	5%	4%
Adj. EBIT	133	497	618	708	128	486	599	682	4%	2%	3%	4%
Adj. EBIT margin	8.5%	8.2%	8.7%	9.2%	8.6%	8.2%	8.9%	9.3%	-0.1pp	0.0pp	-0.2pp	0.0pp
Net profit	95	334	448	534	92	329	454	523	3%	2%	-1%	2%
EPS (SEK)	6.52	23.00	30.84	36.75	6.34	22.69	31.33	36.04	3%	1%	-2%	2%

Source: Infront and Nordea estimates

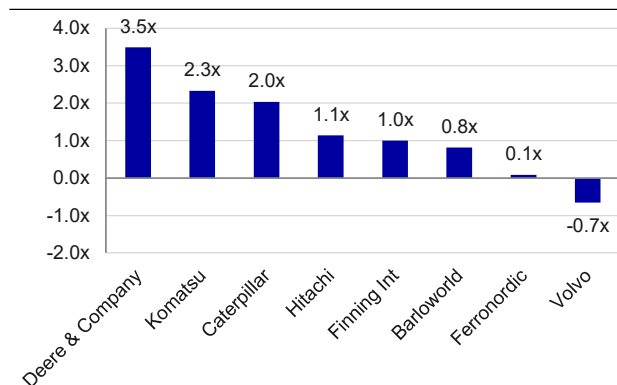
Valuation

FERRONORDIC: PEER VALUATION TABLE

Stock	Rec.	Mcap. SEKm	EV/EBITDA		EV/EBIT		P/E		Div. yield		ND/EBITDA		ROE	
			2021E	2022E	2021E	2022E	2021E	2022E	2021E	2022E	2021E	2022E	2021E	2022E
Barloworld	-	14,742	4.8x	4.6x	7.7x	7.1x	12.6x	10.1x	3.5%	4.1%	0.8x	0.7x	9.7%	11.7%
Caterpillar	-	972,237	15.9x	12.9x	20.8x	16.7x	19.9x	16.9x	2.1%	2.2%	2.0x	2.1x	42.2%	44.1%
Cervus	-	2,094	-	-	-	-	-	-	-	-	-	-	-	-
Deere & Company	-	944,564	17.8x	15.3x	21.1x	17.7x	18.8x	15.9x	0.9%	1.0%	3.5x	3.5x	41.7%	43.6%
Ferronordic	-	4,432	6.5x	5.1x	9.0x	7.0x	12.9x	9.9x	3.8%	5.1%	0.1x	-0.1x	36.4%	38.3%
Finning Int	-	41,834	8.8x	8.1x	14.4x	12.3x	18.7x	16.1x	2.3%	2.4%	1.0x	0.8x	14.3%	15.2%
Hitachi	-	492,875	10.0x	7.6x	-	-	16.4x	11.3x	1.5%	1.6%	1.1x	1.1x	13.0%	15.9%
Komatsu	-	221,810	12.5x	8.6x	-	-	28.4x	15.3x	1.5%	2.6%	2.3x	1.6x	5.5%	9.3%
Volvo	BUY	414,426	6.3x	5.4x	8.8x	7.2x	13.6x	11.7x	6.9%	7.1%	-0.7x	-0.6x	23.4%	26.5%
Average		345,446	10.3x	8.4x	13.6x	11.3x	17.7x	13.4x	2.8%	3.3%	1.3x	1.1x	23.3%	25.6%
Median		221,810	9.4x	7.9x	11.7x	9.7x	17.6x	13.5x	2.2%	2.5%	1.1x	1.0x	18.9%	21.2%
Ferronordic		4,432	6.5x	5.1x	9.0x	7.0x	12.9x	9.9x	3.8%	5.1%	0.1x	-0.1x	36.4%	38.3%
vs. peer average	-	-	-37%	-40%	-34%	-38%	-27%	-26%	1.0pp	2.5pp	-94%	-112%	13.1pp	17.1pp
vs. peer median	-	-	-31%	-36%	-23%	-28%	-26%	-27%	1.7pp	2.5pp	-92%	-114%	17.5pp	17.1pp

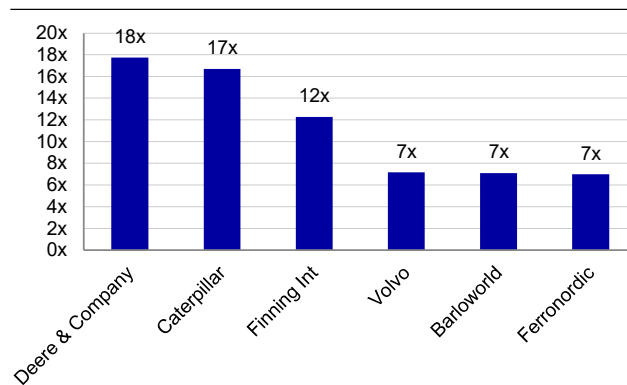
Source: Company data, Refinitiv and Nordea estimates

NET DEBT/EBITDA, 2021E



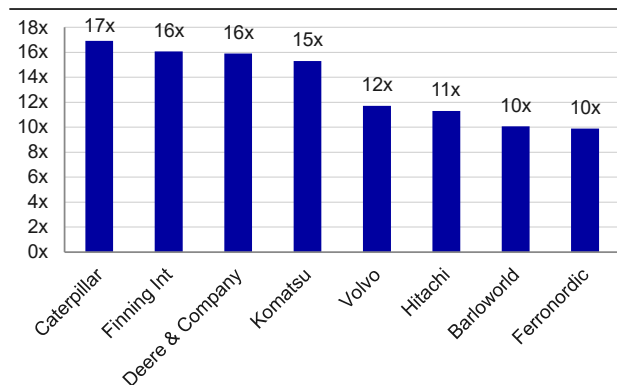
Source: Company data, Refinitiv and Nordea estimates

EV/EBIT, 2022E



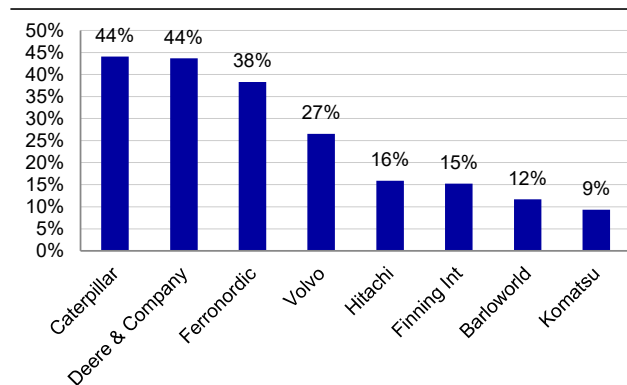
Source: Company data, Refinitiv and Nordea estimates

P/E, 2022E



Source: Company data, Refinitiv and Nordea estimates

RETURN ON EQUITY, 2022E

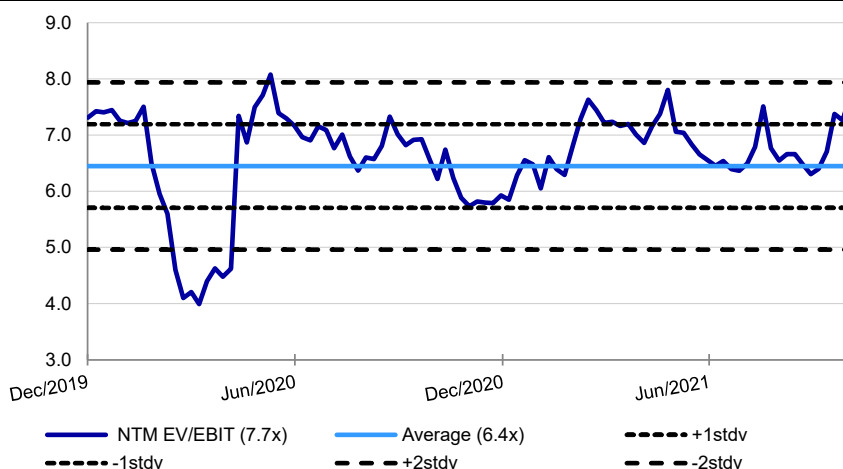


Source: Company data, Refinitiv and Nordea estimates

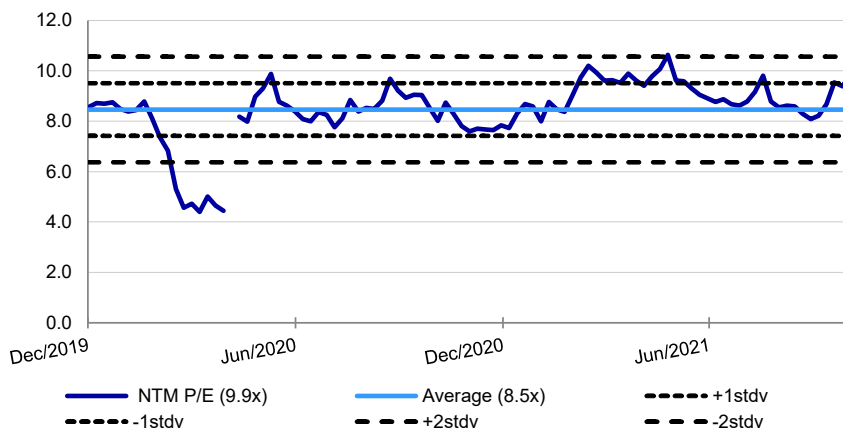
FERRONORDIC: VALUATION TABLE**(SEKm)**

EV/EBIT (adj.) - multiple	5.0x	5.5x	6.0x	6.5x	7.0x	7.5x	8.0x	8.5x
Implied Enterprise value	3,091	3,400	3,710	4,019	4,328	4,637	4,946	5,255
Net debt	-120	-120	-120	-120	-120	-120	-120	-120
Implied market capitalisation (bn)	3,211	3,520	3,829	4,139	4,448	4,757	5,066	5,375
Number of shares outstanding (m)	14.53	14.53	14.53	14.53	14.53	14.53	14.53	14.53
Implied share price	221	242	264	285	306	327	349	370
Implied P/E (x)	7.2	7.9	8.5	9.2	9.9	10.6	11.3	12.0
Implied FCF yield	10.8%	9.9%	9.1%	8.4%	7.8%	7.3%	6.9%	6.5%

Source: Nordea estimates

FERRONORDIC: EV/EBIT, NTM

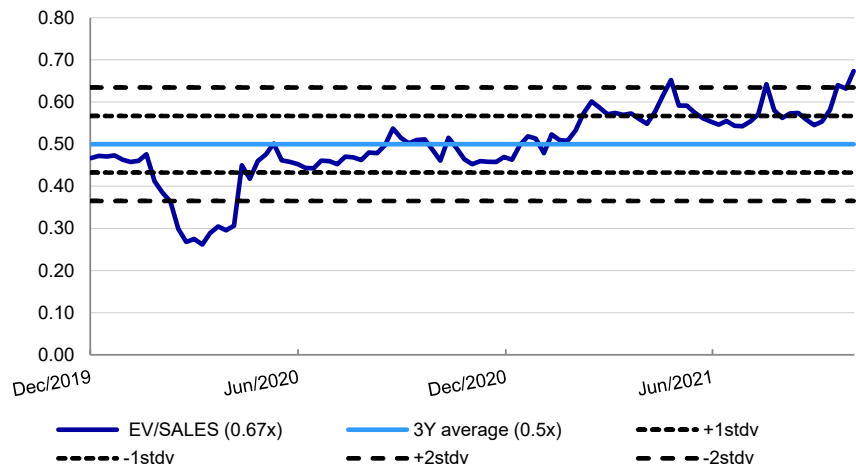
Source: Company data, Refinitiv, and Nordea estimates

FERRONORDIC: P/E, NTM

Source: Company data, Refinitiv and Nordea estimates

The historical average for NTM EV/sales is 0.5x

FERRONORDIC: EV/SALES, NTM



Source: Company data, Refinitiv and Nordea estimates

Detailed estimates

INTERIM ESTIMATES

(SEKm)	Q1 20	Q2 20	Q3 20	Q4 20	Q1 21	Q2 21	Q3 21E	Q4 21E
Revenue	1,118	1,203	1,129	1,185	1,267	1,590	1,557	1,655
Cost of sales	-936	-996	-908	-998	-1,052	-1,304	-1,278	-1,360
Gross profit	183	207	221	187	215	286	278	295
Sales expenses	-55	-53	-55	-55	-54	-63	-60	-64
G&A expenses	-74	-60	-61	-69	-77	-79	-87	-96
Other income	2	13	4	6	1	2	3	3
Other expenses	-5	-2	-2	-3	-5	-2	-2	-5
EBIT	51	105	107	65	80	144	132	133
Finance income	2	5	2	3	3	3	3	2
Finance costs	-19	-21	-11	-9	-8	-14	-11	-12
Net FX gains/(losses)	-5	3	-1	-3	-3	-6	1	1
EBT	29	92	98	56	71	127	125	124
Income tax	-9	-16	-17	-12	-15	-41	-30	-27
Net income	20	76	81	44	56	86	95	97
EPS (SEK)	1.39	5.24	5.57	3.05	3.85	5.93	6.50	6.68
Pre-tax adjustments	0	11	-5	-8	-4	-3	-1	-1
After-tax adjustments	0	9	-4	-6	-3	-3	-1	0
Adj. EBIT	51	94	112	73	83	147	133	134
Adj. PTP	29	81	103	64	75	130	126	125
Adj. Net income	20	68	85	50	59	89	95	98
Adj. EPS (SEK)	1.39	4.65	5.82	3.47	4.04	6.10	6.56	6.71

Source: Company data and Nordea estimates

INTERIM SALES BRIDGE

	Q1 20	Q2 20	Q3 20	Q4 20	Q1 21	Q2 21	Q3 21E	Q4 21E
Sales bridge (%) - Group								
Organic	15%	2%	12%	36%	37%	50%	38%	30%
Structural	38%	22%	24%	24%	0%	2%	2%	4%
Currency	4%	-9%	-22%	-33%	-27%	-19%	-2%	6%
Other	-3%	-7%	3%	-4%	3%	0%	0%	0%
Total	55%	9%	17%	23%	13%	32%	38%	40%
Sales bridge % - Russia/CIS								
Organic	15%	2%	12%	36%	49%	53%	39%	30%
Structural	0%	0%	0%	0%	0%	0%	0%	0%
Currency	4%	-9%	-22%	-33%	-34%	-23%	-2%	7%
Other	-3%	-7%	3%	-4%	4%	1%	0%	0%
Total	17%	-13%	-7%	-1%	20%	31%	37%	37%
Sales bridge % - Germany								
Organic	0%	0%	0%	0%	-1%	38%	30%	33%
Structural	100%	100%	100%	100%	1%	8%	11%	19%
Currency	0%	0%	0%	0%	-6%	-7%	-1%	-1%
Other	0%	0%	0%	0%	0%	-3%	-1%	0%
Total	100%	100%	100%	100%	-6%	37%	40%	50%
Sales split (% of Group)								
Russia/CIS	75%	80%	80%	80%	80%	79%	79%	79%
Equipment	46%	51%	50%	52%	49%	49%	47%	48%
Aftermarket	20%	18%	19%	17%	17%	16%	17%	16%
Contracting Services	9%	10%	11%	11%	13%	13%	15%	15%
Other	1%	0%	0%	0%	0%	0%	0%	0%
Germany	25%	20%	20%	20%	20%	21%	21%	21%
Equipment	17%	13%	12%	12%	13%	15%	13%	14%
Aftermarket	6%	6%	6%	5%	6%	5%	6%	6%
Other	2%	2%	2%	2%	1%	1%	1%	2%

Source: Company data and Nordea estimates

GROWTH PER SEGMENT, INTERIM

(SEKm)	Q1 20	Q2 20	Q3 20	Q4 20	Q1 21	Q2 21	Q3 21E	Q4 21E
Russia/CIS								
Gross profit	156	190	199	169	185	254	240	245
EBITDA	100	156	155	122	127	195	176	177
EBIT	60	120	124	91	94	157	137	136
Adjusted EBIT	60	109	124	91	94	157	137	136
Germany								
Gross profit	27	16	23	18	30	32	38	50
EBITDA	-1	-4	-8	-16	-3	0	7	12
EBIT	-10	-15	-17	-25	-14	-13	-5	-2
Adjusted EBIT	-10	-15	-12	-20	-10	-10	-4	-2
Margins								
Group								
Gross margin	16.3%	17.2%	19.6%	15.8%	17.0%	18.0%	17.9%	17.8%
EBITDA margin	8.9%	12.6%	13.0%	8.9%	9.8%	12.2%	11.7%	11.4%
EBIT margin	4.6%	8.7%	9.5%	5.5%	6.3%	9.0%	8.5%	8.0%
Adjusted EBIT margin	4.6%	7.8%	9.9%	6.2%	6.6%	9.2%	8.5%	8.1%
Russia/CIS								
Gross margin	18.5%	19.9%	22.1%	17.8%	18.3%	20.2%	19.4%	18.8%
EBITDA margin	11.8%	16.3%	17.2%	12.8%	12.7%	15.5%	14.3%	13.6%
EBIT margin	7.1%	12.5%	13.8%	9.5%	9.3%	12.5%	11.1%	10.4%
Adjusted EBIT margin	7.1%	11.3%	13.8%	9.5%	9.3%	12.5%	11.1%	10.4%
Germany								
Gross margin	9.8%	6.7%	9.8%	7.7%	11.6%	9.6%	12.0%	14.3%
EBITDA margin	-0.2%	-1.8%	-3.4%	-6.8%	-1.1%	-0.1%	2.1%	3.4%
EBIT margin	-3.5%	-6.1%	-7.3%	-10.7%	-5.3%	-3.8%	-1.7%	-0.7%
Adjusted EBIT margin	-3.5%	-6.1%	-5.2%	-8.7%	-3.9%	-2.9%	-1.4%	-0.6%

Source: Company data and Nordea estimates

ANNUAL ESTIMATES

(SEKm)	2017	2018	2019	2020	2021E	2022E	2023E	2024E
Revenue	2,567	3,241	3,747	4,635	6,069	7,137	7,689	7,924
Cost of sales	-2,079	-2,627	-2,972	-3,837	-4,994	-5,838	-6,255	-6,424
Gross profit	488	614	775	797	1,074	1,299	1,433	1,500
Sales expenses	-125	-138	-162	-219	-241	-275	-289	-273
G&A expenses	-165	-190	-238	-264	-340	-397	-423	-432
Other income	5	4	8	24	10	12	13	14
Other expenses	-16	-17	-26	-11	-15	-21	-27	-29
EBIT	187	274	358	328	489	618	708	779
Finance income	15	7	6	12	11	11	11	11
Finance costs	-7	-9	-58	-59	-46	-47	-43	-39
Net FX gains/(losses)	-2	-5	12	-5	-6	0	0	0
EBT	193	267	318	276	448	582	676	751
Income tax	-42	-58	-68	-54	-113	-134	-142	-158
Net income	151	209	251	222	334	448	534	593
EPS (SEK)	8.50	14.25	17.26	15.25	23.00	30.84	36.75	39.74
Pre-tax adjustments	0	0	-7	-2	-8	0	0	0
After-tax adjustments	0	0	-6	-1	-7	0	0	0
Adj. EBIT	187	274	365	330	497	618	708	779
Adj. PTP	193	267	325	277	456	582	676	751
Adj. Net income	151	209	256	223	341	448	534	593
Adj. EPS (SEK)	8.50	14.25	17.64	15.34	23.45	30.84	36.75	39.74

Source: Company data and Nordea estimates

ANNUAL SALES BRIDGE

	2017	2018	2019	2020	2021E	2022E	2023E	2024E
Sales bridge (%) - Group								
Organic	36%	32%	11%	16%	39%	12%	8%	3%
Structural	0%	0%	0%	26%	2%	1%	0%	0%
Currency	19%	-6%	4%	-16%	-11%	4%	0%	0%
Other	6%	2%	-1%	-3%	1%	0%	0%	0%
Total	61%	28%	15%	24%	31%	18%	8%	3%
Sales bridge % - Russia/CIS								
Organic	36%	32%	11%	16%	43%	10%	9%	5%
Structural	0%	0%	0%	0%	0%	0%	0%	0%
Currency	19%	-6%	4%	-16%	-12%	5%	0%	0%
Other	6%	2%	-4%	-3%	1%	0%	0%	0%
Total	61%	28%	11%	-3%	31%	15%	9%	5%
Sales bridge % - Germany								
Organic	-	-	-	0%	24%	21%	5%	-5%
Structural	-	-	-	100%	10%	6%	0%	0%
Currency	-	-	-	0%	-4%	-1%	0%	0%
Other	-	-	-	0%	-1%	0%	0%	0%
Total	-	-	-	100%	29%	27%	5%	-5%
Sales split (% of Group)								
Russia/CIS	100%	100%	100%	79%	79%	77%	78%	80%
Equipment	69%	71%	65%	50%	48%	48%	49%	50%
Aftermarket	27%	24%	25%	19%	16%	16%	16%	16%
Contracting Services	0%	0%	10%	10%	14%	14%	13%	13%
Other	4%	5%	1%	0%	0%	0%	0%	0%
Germany	0%	0%	0%	21%	21%	23%	22%	20%
Equipment	0%	0%	0%	14%	14%	15%	14%	13%
Aftermarket	0%	0%	0%	6%	6%	6%	7%	6%
Other	0%	0%	0%	2%	1%	1%	1%	1%

Source: Company data and Nordea estimates

ANNUAL GROWTH PER SEGMENT

(SEKm)	2017	2018	2019	2020	2021E	2022E	2023E	2024E
Russia/CIS								
Gross profit	488	614	773	714	923	1,063	1,176	1,245
EBITDA	214	322	494	533	676	774	862	921
EBIT	187	274	358	394	523	603	679	738
Adjusted EBIT	187	274	358	383	523	603	679	738
Germany								
Gross profit	0	0	0	84	151	236	257	255
EBITDA	0	0	0	-29	15	78	93	100
EBIT	0	0	0	-66	-35	15	29	41
Adjusted EBIT	0	0	0	-57	-26	15	29	41
Margins								
Group								
Gross margin	19.0%	19.0%	20.7%	17.2%	17.7%	18.2%	18.6%	18.9%
EBITDA margin	8.3%	9.9%	13.2%	10.9%	11.4%	11.9%	12.4%	12.9%
EBIT margin	7.3%	8.4%	9.5%	7.1%	8.1%	8.7%	9.2%	9.8%
Adjusted EBIT margin	7.3%	8.4%	9.7%	7.1%	8.2%	8.7%	9.2%	9.8%
Russia/CIS								
Gross margin	19.0%	19.0%	20.6%	19.5%	19.2%	19.2%	19.6%	19.7%
EBITDA margin	8.3%	9.9%	13.2%	14.6%	14.1%	14.0%	14.4%	14.6%
EBIT margin	7.3%	8.4%	9.5%	10.8%	10.9%	10.9%	11.3%	11.7%
Adjusted EBIT margin	7.3%	8.4%	9.5%	10.5%	10.9%	10.9%	11.3%	11.7%
Germany								
Gross margin	-	-	-	8.5%	11.9%	14.6%	15.2%	15.8%
EBITDA margin	-	-	-	-2.9%	1.2%	4.8%	5.5%	6.2%
EBIT margin	-	-	-	-6.7%	-2.7%	0.9%	1.7%	2.5%
Adjusted EBIT margin	-	-	-	-5.8%	-2.1%	0.9%	1.7%	2.5%

Source: Company data and Nordea estimates

Reported numbers and forecasts

INCOME STATEMENT

SEKm	2013	2014	2015	2016	2017	2018	2019	2020	2021E	2022E	2023E
Total revenue	2,482	2,335	1,469	1,658	2,567	3,241	3,747	4,635	6,069	7,137	7,689
Revenue growth	3.5%	-5.9%	-37.1%	12.9%	54.8%	26.3%	15.6%	23.7%	30.9%	17.6%	7.7%
of which organic	7.2%	6.9%	-18.6%	21.0%	36.2%	32.2%	11.4%	16.1%	38.6%	12.5%	7.7%
of which FX	0.0%	-12.8%	-18.5%	-8.1%	18.6%	-6.0%	4.0%	-16.0%	-10.6%	3.7%	0.0%
EBITDA	153	172	130	153	214	322	494	504	691	852	955
Depreciation and impairments PPE	-101	-70	-43	-34	-26	-48	-136	-176	-203	-234	-247
of which leased assets	0	0	0	0	0	0	0	0	0	0	0
EBITA	52	102	87	119	187	274	358	328	489	618	708
Amortisation and impairments	0	-33	-26	-15	0	0	0	0	0	0	0
EBIT	52	69	61	104	187	274	358	328	489	618	708
of which associates	0	0	0	0	0	0	0	0	0	0	0
Associates excluded from EBIT	0	0	0	0	0	0	0	0	0	0	0
Net financials	-109	-43	-24	3	6	-7	-39	-53	-41	-36	-32
of which lease interest	0	0	0	0	0	0	0	0	0	0	0
Changes in value, net	0	0	0	0	0	0	0	0	0	0	0
Pre-tax profit	-57	26	37	107	193	267	318	276	448	582	676
Reported taxes	13	-7	-8	-24	-42	-58	-68	-54	-113	-134	-142
Net profit from continued operations	-44	19	29	84	151	209	251	222	334	448	534
Discontinued operations	0	0	0	0	0	0	0	0	0	0	0
Minority interests	0	0	0	0	0	0	0	0	0	0	0
Net profit to equity	-44	-31	-21	30	87	207	251	222	334	448	534
EPS, SEK	-4.44	-3.10	-2.12	3.03	8.06	14.25	17.26	15.25	23.00	30.84	36.75
DPS, SEK	0.00	0.00	0.00	0.00	1.73	7.50	4.25	7.50	11.73	15.42	19.22
of which ordinary	0.00	0.00	0.00	0.00	1.73	3.75	4.25	7.50	11.73	15.42	19.22
of which extraordinary	0.00	0.00	0.00	0.00	0.00	3.75	0.00	0.00	0.00	0.00	0.00

Profit margin in percent

EBITDA	6.2%	7.4%	8.9%	9.2%	8.3%	9.9%	13.2%	10.9%	11.4%	11.9%	12.4%
EBITA	2.1%	4.4%	5.9%	7.2%	7.3%	8.4%	9.5%	7.1%	8.1%	8.7%	9.2%
EBIT	2.1%	3.0%	4.2%	6.3%	7.3%	8.4%	9.5%	7.1%	8.1%	8.7%	9.2%

Adjusted earnings

EBITDA (adj)	153	172	130	153	214	322	501	503	700	852	955
EBITA (adj)	52	102	87	137	187	274	365	330	497	618	708
EBIT (adj)	90	102	87	132	187	274	365	330	497	618	708
EPS (adj, SEK)	0.17	-0.51	-0.08	5.18	8.06	14.25	17.74	15.36	23.57	30.84	36.75

Adjusted profit margins in percent

EBITDA (adj)	6.2%	7.4%	8.9%	9.2%	8.3%	9.9%	13.4%	10.9%	11.5%	11.9%	12.4%
EBITA (adj)	2.1%	4.4%	5.9%	8.3%	7.3%	8.4%	9.7%	7.1%	8.2%	8.7%	9.2%
EBIT (adj)	3.6%	4.4%	5.9%	7.9%	7.3%	8.4%	9.7%	7.1%	8.2%	8.7%	9.2%

Performance metrics

CAGR last 5 years											
Net revenue	n.a.	n.a.	n.a.	-7.3%	1.4%	5.5%	9.9%	25.8%	29.6%	22.7%	18.9%
EBITDA	n.m.	n.m.	n.m.	11.6%	13.0%	16.0%	23.5%	31.1%	35.2%	31.9%	24.3%
EBIT	n.a.	n.a.	n.a.	27.7%	48.0%	39.6%	39.0%	40.0%	36.2%	27.0%	20.9%
EPS	n.a.	n.a.	n.a.	n.m.	n.m.	n.m.	n.m.	n.m.	50.0%	30.8%	20.9%
DPS	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	54.9%	38.7%
Average last 5 years											
Average EBIT margin	n.a.	n.a.	2.1%	3.0%	4.5%	6.2%	7.8%	7.9%	8.1%	8.3%	8.5%
Average EBITDA margin	n.a.	n.a.	5.9%	7.0%	7.8%	8.8%	10.3%	10.6%	11.0%	11.5%	11.9%

VALUATION RATIOS - ADJUSTED EARNINGS

SEKm	2013	2014	2015	2016	2017	2018	2019	2020	2021E	2022E	2023E
P/E (adj)	n.a.	n.a.	n.a.	n.a.	18.7	8.9	9.2	10.2	12.9	9.9	8.3
EV/EBITDA (adj)	n.a.	n.a.	n.a.	n.a.	6.1	4.8	6.1	4.5	6.4	5.1	4.2
EV/EBITA (adj)	n.a.	n.a.	n.a.	n.a.	7.0	5.6	8.4	6.9	9.0	7.0	5.6
EV/EBIT (adj)	n.a.	n.a.	n.a.	n.a.	7.0	5.6	8.4	6.9	9.0	7.0	5.6

VALUATION RATIOS - REPORTED EARNINGS

SEKm	2013	2014	2015	2016	2017	2018	2019	2020	2021E	2022E	2023E
P/E	n.a.	n.a.	n.a.	n.a.	18.7	8.9	9.4	10.3	13.3	9.9	8.3
EV/Sales	n.a.	n.a.	n.a.	n.a.	0.51	0.48	0.82	0.49	0.74	0.60	0.52
EV/EBITDA	n.a.	n.a.	n.a.	n.a.	6.1	4.8	6.2	4.5	6.5	5.1	4.2
EV/EBITA	n.a.	n.a.	n.a.	n.a.	7.0	5.6	8.6	6.9	9.2	7.0	5.6
EV/EBIT	n.a.	n.a.	n.a.	n.a.	7.0	5.6	8.6	6.9	9.2	7.0	5.6
Dividend yield (ord.)	n.a.	n.a.	n.a.	n.a.	1.1%	2.9%	2.6%	4.8%	3.8%	5.1%	6.3%
FCF yield	n.a.	n.a.	n.a.	n.a.	8.9%	6.8%	-21.5%	28.2%	0.7%	7.8%	12.4%
FCF Yield bef A&D, lease adj	n.a.	n.a.	n.a.	n.a.	8.8%	6.6%	-21.6%	28.1%	3.2%	7.8%	12.4%
Payout ratio	0.0%	0.0%	0.0%	0.0%	21.5%	52.6%	24.6%	49.2%	51.0%	50.0%	52.3%

Source: Company data and Nordea estimates

BALANCE SHEET

SEKm	2013	2014	2015	2016	2017	2018	2019	2020	2021E	2022E	2023E
Intangible assets	95	43	15	2	6	6	12	8	116	130	138
of which R&D	0	0	0	0	0	0	0	0	32	46	54
of which other intangibles	95	43	15	2	6	6	12	8	8	8	8
of which goodwill	0	0	0	0	0	0	0	0	76	76	76
Tangible assets	248	225	83	116	136	263	700	507	529	476	411
of which leased assets	0	0	0	0	0	0	0	0	0	0	0
Shares associates	0	0	0	0	0	0	0	0	0	0	0
Interest bearing assets	0	0	0	0	0	0	0	0	0	0	0
Deferred tax assets	23	36	45	42	42	41	51	65	65	65	65
Other non-IB non-current assets	0	0	0	0	0	0	0	0	0	0	0
Other non-current assets	0	0	0	0	0	0	0	0	0	0	0
Total non-current assets	366	303	143	160	184	310	763	579	710	671	613
Inventory	584	425	327	467	633	741	1,290	1,014	1,456	1,784	1,922
Accounts receivable	335	265	161	202	243	319	322	393	515	642	692
Short-term leased assets	0	0	0	0	0	0	0	0	0	0	0
Other current assets	2	2	1	4	3	2	84	37	49	57	62
Cash and bank	163	177	175	199	352	357	519	604	527	703	1,030
Total current assets	1,084	870	665	872	1,231	1,418	2,214	2,048	2,547	3,187	3,706
Assets held for sale	0	0	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Total assets	1,450	1,173	808	1,033	1,414	1,727	2,978	2,628	3,256	3,858	4,319
Shareholders equity	533	372	322	442	611	656	890	806	1,032	1,309	1,619
Of which preferred stocks	0	0	0	0	0	0	0	0	0	0	0
Of which equity part of hybrid debt	0	0	0	0	0	0	0	0	0	0	0
Minority interest	0	0	0	0	0	0	0	0	0	0	0
Total Equity	533	372	322	442	611	656	890	806	1,032	1,309	1,619
Deferred tax	10	7	0	0	1	1	7	5	5	5	5
Long term interest bearing debt	24	21	4	15	22	28	377	422	422	422	422
Pension provisions	0	0	0	0	0	0	0	0	0	0	0
Other long-term provisions	0	0	0	0	0	0	0	0	0	0	0
Other long-term liabilities	0	0	0	0	0	0	0	0	0	0	0
Non-current lease debt	0	0	0	0	0	0	0	0	0	0	0
Convertible debt	0	0	0	0	0	0	0	0	0	0	0
Shareholder debt	0	0	0	0	0	0	0	0	0	0	0
Hybrid debt	0	0	0	0	0	0	0	0	0	0	0
Total non-current liabilities	34	28	4	16	23	31	391	428	428	428	428
Short-term provisions	18	9	4	10	13	17	22	26	33	39	42
Accounts payable	652	492	384	547	737	982	917	1,188	1,578	1,891	2,037
Current lease debt	0	0	0	0	0	0	0	0	0	0	0
Other current liabilities	15	8	4	7	12	15	21	19	24	29	31
Short term interest bearing debt	198	265	90	11	19	26	735	161	161	161	161
Total current liabilities	883	774	482	575	780	1,040	1,696	1,393	1,797	2,120	2,272
Liabilities for assets held for sale	0	0	0	0	0	0	0	0	0	0	0
Total liabilities and equity	1,450	1,173	808	1,033	1,414	1,727	2,978	2,628	3,256	3,858	4,319
Balance sheet and debt metrics											
Net debt	59	109	-81	-173	-312	-303	689	-20	57	-120	-447
of which lease debt	0	0	0	0	0	0	0	0	0	0	0
Working capital	254	193	101	120	130	64	756	238	418	564	607
Invested capital	621	496	244	280	314	374	1,519	818	1,128	1,235	1,220
Capital employed	755	658	416	468	651	710	2,003	1,390	1,615	1,893	2,203
ROE	-13.4%	-6.9%	-6.1%	7.9%	16.4%	32.7%	32.4%	26.1%	36.4%	38.3%	36.5%
ROIC	10.2%	14.1%	18.1%	38.7%	48.6%	61.3%	29.7%	21.7%	39.3%	40.3%	44.4%
ROCE	11.3%	14.8%	18.1%	31.9%	36.1%	41.3%	27.4%	20.1%	33.8%	35.9%	35.1%
Net debt/EBITDA	0.4	0.6	-0.6	-1.1	-1.5	-0.9	1.4	0.0	0.1	-0.1	-0.5
Interest coverage	0.6	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	n.m.
Equity ratio	36.7%	31.7%	39.8%	42.8%	43.2%	38.0%	29.9%	30.7%	31.7%	33.9%	37.5%
Net gearing	11.1%	29.4%	-25.3%	-39.1%	-51.0%	-46.2%	77.4%	-2.5%	5.5%	-9.2%	-27.6%

Source: Company data and Nordea estimates

CASH FLOW STATEMENT

SEKm	2013	2014	2015	2016	2017	2018	2019	2020	2021E	2022E	2023E
EBITDA (adj) for associates	153	172	130	153	214	322	494	504	691	852	955
Paid taxes	0	0	0	0	0	0	-85	-71	-113	-134	-142
Net financials	111	43	24	-3	-6	7	-58	-59	-41	-36	-32
Change in provisions	-8	-9	-5	7	3	4	5	3	8	6	3
Change in other LT non-IB	-15	-14	-9	3	0	3	-6	-20	0	0	0
Cash flow to/from associates	0	0	0	0	0	0	0	0	0	0	0
Dividends paid to minorities	0	0	0	0	0	0	0	0	0	0	0
Other adj to reconcile to cash flow	-172	-42	-38	-36	-44	-68	17	19	0	0	0
Funds from operations (FFO)	69	151	101	123	168	267	367	377	545	688	784
Change in NWC	-27	-176	133	18	-20	-106	-698	316	-180	-146	-44
Cash flow from operations (CFO)	42	-25	234	141	148	161	-330	693	365	542	740
Capital expenditure	-22	-36	3	-10	-7	-38	-181	-49	-221	-195	-189
Free cash flow before A&D	20	-61	237	132	141	123	-511	643	144	347	551
Proceeds from sale of assets	0	0	5	4	3	3	2	3	0	0	0
Acquisitions	0	0	0	0	0	0	0	0	-112	0	0
Free cash flow	20	-61	242	136	144	126	-509	646	32	347	551
Free cash flow bef A&D, lease adj	20	-61	237	132	141	123	-511	643	144	347	551
Dividends paid	0	-50	-50	-53	-58	-30	-109	-62	-109	-170	-224
Equity issues / buybacks	1	0	-1	0	0	0	0	0	0	0	0
Net change in debt	282	849	109	0	-28	0	802	-402	0	0	0
Other financing adjustments	-32	-1	-30	-15	-12	2	-3	-114	0	0	0
Other non-cash adjustments	-272	-722	-272	-45	108	-94	-18	16	0	0	0
Change in cash	-3	15	-2	24	153	4	163	84	-77	177	327
Cash flow metrics											
Capex/D&A	22.1%	35.3%	-4.4%	20.0%	25.8%	80.1%	n.m.	28.1%	n.m.	83.4%	76.6%
Capex/Sales	0.9%	1.6%	-0.2%	0.6%	0.3%	1.2%	4.8%	1.1%	3.6%	2.7%	2.5%
Key information											
Share price year end (/current)	n.a.	n.a.	n.a.	n.a.	151	127	163	157	305	305	305
Market cap.	n.a.	n.a.	n.a.	n.a.	1,615	1,849	2,369	2,287	4,432	4,432	4,432
Enterprise value	n.a.	n.a.	n.a.	n.a.	1,303	1,546	3,058	2,267	4,489	4,312	3,985
Diluted no. of shares, year-end (m)	10.0	10.0	10.0	10.0	10.7	14.5	14.5	14.5	14.5	14.5	14.5

Source: Company data and Nordea estimates

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